

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Note: From the fiscal year ended March 31, 2025, the Company has partially revised the English labels of its financial statement accounts to conform with the EDINET Taxonomy provided by the Financial Services Agency. However, it should be noted that these revisions are superficial changes to the account labels and do not change their substance.

February 13, 2026

Consolidated Financial Results for the Nine Months Ended December 31, 2025 (Under Japanese GAAP)



Company name: SECOM CO., LTD.

Listing: Tokyo Stock Exchange

Securities code: 9735

URL: <https://www.secom.co.jp/>

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Scheduled date to commence dividend payments: -

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the nine months ended December 31, 2025 (from April 1, 2025 to December 31, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended December 31, 2025	909,805	5.2	110,714	10.4	127,768	(1.2)	78,465	(1.2)
December 31, 2024	864,615	3.5	100,259	(3.3)	129,375	8.1	79,445	4.1

Note: Comprehensive income For the nine months ended December 31, 2025: ¥ 101,583 million [10.3%]
For the nine months ended December 31, 2024: ¥ 92,113 million [(17.0)%]

	Basic earnings per share	Diluted earnings per share
Nine months ended December 31, 2025	Yen 191.80	Yen -
December 31, 2024	190.92	-

Note 1: There is no diluted earnings per share as there are no shares with dilutive effect.

Note 2: The Company implemented a 2 for 1 common stock split on October 1, 2024. Basic earnings per share is calculated on the assumption that the stock split was implemented at the beginning of the fiscal year ended March 31, 2025.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of December 31, 2025	2,150,793	1,442,478	58.6	3,118.55
March 31, 2025	2,145,576	1,447,736	59.2	3,056.12

Reference: Equity

As of December 31, 2025: ¥ 1,261,360 million
As of March 31, 2025: ¥ 1,270,348 million

Note: Equity is calculated by deducting noncontrolling interests from net assets. Net assets per share is calculated by dividing equity by the number of common shares outstanding, excluding treasury shares, as of each period-end.

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
Fiscal year ended March 31, 2025	Yen -	Yen 95.00	Yen -	Yen 50.00	Yen -
Fiscal year ending March 31, 2026	Yen -	Yen 50.00	Yen -		
Fiscal year ending March 31, 2026 (Forecast)				50.00	100.00

Note: Revisions to the forecast of cash dividends most recently announced: None

The Company implemented a 2 for 1 common stock split on October 1, 2024. The interim dividend per share for the fiscal year ended March 31, 2025 is the actual amount of dividends prior to this stock split, and the total amount of annual dividends per share is displayed as“-.” Adjusted for the stock split, the interim dividend per share for the fiscal year ended March 31, 2025 is 47.50 yen, resulting in an annual dividends per share of 97.50 yen.

3. Consolidated financial result forecasts for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen	
Full year	1,251,000	4.3	150,000	4.0	168,700	(3.7)	103,400	(4.4)	253.46	

Note: Revisions to the financial result forecast most recently announced: None

* Notes

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
 - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None
- (4) Number of issued shares (common shares)
 - (i) Total number of issued shares at the end of the period (including treasury shares)

As of December 31, 2025	466,599,796 shares
As of March 31, 2025	466,599,796 shares
 - (ii) Number of treasury shares at the end of the period

As of December 31, 2025	62,129,887 shares
As of March 31, 2025	50,925,784 shares
 - (iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended December 31, 2025	409,107,313 shares
Nine months ended December 31, 2024	416,129,217 shares

Note: The Company implemented a 2 for 1 common stock split on October 1, 2024. Total number of issued shares at the end of the period, number of treasury shares at the end of the period, and average number of shares outstanding during the period are calculated on the assumption that the stock split was implemented at the beginning of the fiscal year ended March 31, 2025.

* Review of the Japanese-language originals of the attached quarterly consolidated financial statements by certified public accountants or an audit firm: Yes(voluntary)

* Proper use of earnings forecasts, and other special matters

The forward-looking statements including the future performance described in this document are provided based on both all information available at this moment and certain assumptions considered reasonable. Actual performance may differ materially from the forward-looking statements due to various factors hereafter occurred. For matters regarding assumptions on financial projections and notes for the use of financial projections, please refer to “1. Qualitative Information Regarding the Nine-month Period Ended December 31, 2025 (3) Qualitative Information Regarding Consolidated Financial Projections” on page 4 in the appendices.

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1. Qualitative Information Regarding the Nine-month Period Ended December 31, 2025

(1) Qualitative Information Regarding Consolidated Financial Results

During the nine-month period ended December 31, 2025, the Japanese economy showed signs of recovery in some areas such as business investment and private consumption, amid the improvements in the employment and income environment. On the other hand, continual attention has been required to the effects of the U.S. trade policies, the effects of the continuing rise in prices on private consumption, the trends of the financial and capital markets and other circumstances.

Under these circumstances, we have been actively working to implement initiatives to achieve the SECOM Group's Vision for 2030, formulated with an aim to establish the "Social System Industry," which delivers safety and peace of mind, as well as makes life more comfortable and convenient. We also formulated the SECOM Group Road Map 2027 to further clarify the direction we should aim for in order to realize our vision and to ensure our growth, and we are actively promoting various initiatives.

In October 2025, we strove to promote sales of security services for commercial use by enhancing the integration between System Security AZ and surveillance cameras and by improving security functions and operability. In addition, at Expo 2025 Osaka, Kansai, Japan ((C) Expo 2025), which was held from April to October 2025, we played a major role in providing manned security services throughout the entire venue. We also introduced numerous surveillance cameras, access control systems, and our cocobo security robots, which patrolled the venue, among other systems. Through these efforts, we supported the safe operation of the venue. In the period under review, we thus continued to provide meticulous and seamless services through various initiatives to satisfy the increasingly diversified and sophisticated needs of our customers for their safety and peace of mind.

In December 2025, SECOM was selected to the A List, the highest rating, based on the 2025 surveys on climate change and water security initiatives conducted by CDP, an international environmental NGO.

Consolidated net sales for the nine-month period ended December 31, 2025 increased by 5.2% from the previous corresponding period to 909.8 billion yen, owing to an increase in revenue in all business segments, and consolidated operating profit increased by 10.4% to 110.7 billion yen. Consolidated ordinary profit decreased by 1.2% to 127.7 billion yen, mainly due to a decrease in gain on investments in investment partnerships in the U.S., etc. of 13.0 billion yen, and profit attributable to owners of parent decreased by 1.2% to 78.4 billion yen.

Net sales and operating profit for the nine-month period ended December 31, 2025 reached record highs.

Segment information is as follows.

In the security services segment, net sales increased by 5.3% to 488.5 billion yen, mainly due to the brisk sales of centralized monitoring services (on-line security systems) for commercial and residential use and the effects of price revisions (price increases), as well as the rise in sales in static guard services and the strong sales of merchandise. Operating profit increased by 6.4% to 91.7 billion yen.

In the fire protection services segment, net sales increased by 5.5% to 125.1 billion yen, attributable to an increase in revenue mainly in fire alarm systems. Operating profit increased by 21.4% to 11.2 billion yen, owing to an improved cost ratio.

Revenue tends to increase toward the end of the fiscal year, due to the fact that this segment is greatly affected by the construction industry.

In the medical services segment, net sales increased by 6.2% to 68.9 billion yen, mainly due to the brisk sales of medical equipment and pharmaceutical products and an increase in sales of Takshasila Hospitals Operating Pvt. Ltd., a company operating general hospitals in India. Operating profit increased by 11.5% to 4.8 billion yen.

In the insurance services segment, net sales increased by 8.5% to 46.9 billion yen, due to the strong sales of the cancer insurance, MEDCOM, an unrestricted cancer treatment policy, and automobile insurance, offered by Secom General Insurance Co., Ltd. Operating profit increased by 18.6% to 7.2 billion yen, reflecting a decrease in losses from natural disasters and a decrease in selling, general and administrative expenses.

In the geospatial information services segment, net sales increased by 3.8% to 39.3 billion yen, owing to an increase in sales in the domestic public sector division. Operating profit was 0.7 billion yen, mainly due to an improved cost ratio in the domestic public sector division, compared with an operating loss of 1.4 billion yen in the previous corresponding period.

As deliveries of public-sector contracts, the primary market for this segment, are mainly made at the end of March, revenue tends to be concentrated toward the end of the fiscal year.

In the BPO and ICT services segment, net sales increased by 2.3% to 96.6 billion yen, chiefly owing to the brisk sales of servers and other equipment as well as the increase in revenue in TMJ, Inc., a provider of BPO services. Operating profit increased by 6.2% to 6.3 billion yen, mainly due to a decrease in selling, general and administrative expenses.

In the other services segment, net sales increased by 6.8% to 44.1 billion yen. Operating profit increased by 10.6% to 6.5 billion yen.

(2) Qualitative Information Regarding Consolidated Financial Position

Consolidated Balance Sheets

Total assets as of December 31, 2025 amounted to 2,150.7 billion yen, 0.2% or 5.2 billion yen higher than those at the end of the previous fiscal year. Total current assets, at 935.6 billion yen, were down 3.4% or 33.1 billion yen. This was largely attributable to decreases in cash and deposits by 12.1% or 49.3 billion yen to 359.3 billion yen and notes and accounts receivable - trade, and contract assets by 16.7% or 28.2 billion yen to 141.6 billion yen, despite an increase in cash deposits for cash collection and deposit services by 28.3% or 39.9 billion yen to 180.9 billion yen. Total non-current assets, at 1,215.1 billion yen, were up 3.3% or 38.3 billion yen from the end of the previous fiscal year. This was mainly attributable to increases in investment securities by 7.5% or 32.8 billion yen to 468.4 billion yen and property, plant and equipment by 2.2% or 10.0 billion yen to 459.2 billion yen, despite a decrease in deferred tax assets by 28.3% or 7.5 billion yen to 19.0 billion yen.

Total liabilities amounted to 708.3 billion yen, 1.5% or 10.4 billion yen higher than those at the end of the previous fiscal year. Total current liabilities amounted to 385.8 billion yen, up 1.7% or 6.5 billion yen, owing to an increase in deposits received for cash collection and deposit services by 33.4% or 40.4 billion yen to 161.5 billion yen, despite decreases in income taxes payable by 54.1% or 13.9 billion yen to 11.8 billion yen, provision for bonuses by 58.4% or 12.0 billion yen to 8.5 billion yen, notes and accounts payable - trade by 9.0% or 3.6 billion yen to 37.4 billion yen, and short-term borrowings by 10.8% or 3.4 billion yen to 28.1 billion yen. Total non-current liabilities increased by 1.2% or 3.9 billion yen to 322.4 billion yen, owing to an increase in deferred tax liabilities by 28.0% or 7.0 billion yen to 32.3 billion yen, despite decreases in long-term borrowings by 19.0% or 1.9 billion yen to 8.2 billion yen and reserve for contract of insurance by 1.0% or 1.8 billion yen to 188.4 billion yen.

Total net assets amounted to 1,442.4 billion yen, 0.4% or 5.2 billion yen lower than those at the end of the previous fiscal year, mainly due to an increase in retained earnings by 3.0% or 37.3 billion yen, a decrease in treasury shares by 33.9% or 59.9 billion yen, an increase in valuation difference on available-for-sale securities by 55.8% or 21.5 billion yen, and a decrease in foreign currency translation adjustment by 21.0% or 7.3 billion yen.

(3) Qualitative Information Regarding Consolidated Financial Projections

Projections for the consolidated financial results for the fiscal year ending March 31, 2026 have not been changed from those disclosed on May 12, 2025.

(Notes for financial projections)

Projections for the consolidated financial results for the fiscal year ending March 31, 2026 are based on management's assumptions in light of information currently available. As actual performance may differ materially from the forward-looking statements due to various factors hereafter occurred, you should refrain from making an investment decision by solely relying on these projections. Such factors include, but are not limited to, changes in economic conditions affecting our group's operations, market trends, legislative changes, occurrences of natural disasters, recalls of products sold, and the results of contingency.

2. Quarterly Consolidated Financial Statements and Primary Notes

(1) Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
Assets		
Current assets		
Cash and deposits	408,773	359,395
Cash deposits for cash collection and deposit services	141,000	180,937
Call loan	28,000	20,000
Notes and accounts receivable - trade, and contract assets	169,918	141,623
Due from subscribers	47,642	49,010
Securities	34,862	42,179
Lease receivables and investments in leases	41,344	38,942
Merchandise and finished goods	19,035	21,864
Real estate for sale	4,237	4,704
Work in process	6,923	13,146
Raw materials and supplies	19,363	18,897
Short-term loans receivable	3,979	3,426
Other	46,106	43,903
Allowance for doubtful accounts	(2,372)	(2,373)
Total current assets	968,815	935,660
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	180,338	190,637
Machinery, equipment and vehicles, net	11,425	11,984
Security equipment and control stations, net	87,780	92,229
Tools, furniture and fixtures, net	29,408	29,276
Land	123,998	124,828
Construction in progress	16,288	10,339
Total property, plant and equipment	449,240	459,296
Intangible assets		
Software	27,119	24,995
Goodwill	58,782	54,622
Other	36,657	43,101
Total intangible assets	122,560	122,719
Investments and other assets		
Investment securities	435,635	468,447
Long-term loans receivable	20,117	19,275
Leasehold and guarantee deposits	21,076	22,396
Long-term prepaid expenses	23,908	23,590
Retirement benefit asset	73,300	76,381
Deferred tax assets	26,583	19,053
Other	14,279	14,167
Allowance for doubtful accounts	(9,939)	(10,194)
Total investments and other assets	604,961	633,117
Total non-current assets	1,176,761	1,215,133
Total assets	2,145,576	2,150,793

(1) Consolidated Balance Sheets (Continued)

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	41,130	37,446
Short-term borrowings	31,577	28,174
Current portion of bonds payable	271	271
Lease liabilities	5,227	5,064
Accounts payable - other	47,964	45,135
Income taxes payable	25,854	11,865
Accrued consumption taxes	9,573	11,664
Accrued expenses	11,357	11,697
Deposits received for cash collection and deposit services	121,062	161,526
Deferred revenue	38,601	39,363
Provision for bonuses	20,648	8,593
Provision for bonuses for directors (and other officers)	85	90
Provision for loss on construction contracts	1,687	1,728
Other	24,280	23,271
Total current liabilities	379,324	385,894
Non-current liabilities		
Bonds payable	2,411	2,272
Long-term borrowings	10,138	8,215
Lease liabilities	22,720	22,245
Long-term guarantee deposits	24,099	24,218
Deferred tax liabilities	25,289	32,368
Provision for retirement benefits for directors (and other officers)	814	825
Retirement benefit liability	21,572	21,853
Long-term deferred revenue	16,891	16,942
Reserve for contract of insurance	190,373	188,481
Other	4,204	4,997
Total non-current liabilities	318,515	322,421
Total liabilities	697,840	708,315
Net assets		
Shareholders' equity		
Share capital	66,427	66,427
Capital surplus	68,864	68,879
Retained earnings	1,230,672	1,267,986
Treasury shares	(176,716)	(236,670)
Total shareholders' equity	1,189,247	1,166,622
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	38,661	60,234
Deferred gains or losses on hedges	(0)	12
Foreign currency translation adjustment	34,960	27,610
Remeasurements of defined benefit plans	7,478	6,879
Total accumulated other comprehensive income	81,100	94,737
Non-controlling interests	177,388	181,117
Total net assets	1,447,736	1,442,478
Total liabilities and net assets	2,145,576	2,150,793

(2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

Consolidated Statements of Income

(Millions of yen)

	For the nine months ended December 31, 2024	For the nine months ended December 31, 2025
Net sales	864,615	909,805
Cost of sales	598,256	623,170
Gross profit	266,358	286,634
Selling, general and administrative expenses		
Advertising expenses	3,359	4,510
Salaries and allowances	61,382	63,870
Bonuses	11,445	11,821
Provision for bonuses	3,264	3,345
Retirement benefit expenses	1,500	1,907
Provision for retirement benefits for directors (and other officers)	58	70
Other personnel expenses	14,307	14,804
Depreciation	9,148	9,043
Rent expenses	9,963	10,345
Communication expenses	3,387	3,409
Enterprise tax	3,253	3,500
Provision of allowance for doubtful accounts	34	115
Amortization of goodwill	4,941	5,095
Other	40,050	44,079
Total selling, general and administrative expenses	166,098	175,919
Operating profit	100,259	110,714
Non-operating income		
Interest income	2,802	2,845
Dividend income	983	1,203
Gain on sale of investment securities	21	264
Share of profit of entities accounted for using equity method	6,896	7,184
Gain on investments in investment partnerships	20,369	7,275
Other	2,092	1,611
Total non-operating income	33,165	20,384
Non-operating expenses		
Interest expenses	981	1,061
Loss on sale of investment securities	96	52
Loss on disposal of fixed assets	1,326	1,082
Other	1,644	1,134
Total non-operating expenses	4,049	3,330
Ordinary profit	129,375	127,768

Consolidated Statements of Income (Continued)

(Millions of yen)

	For the nine months ended December 31, 2024	For the nine months ended December 31, 2025
Extraordinary income		
Gain on sale of investment securities	0	546
Gain on sale of businesses	792	-
Gain on sale of non-current assets	525	-
Other	254	25
Total extraordinary income	1,572	572
Extraordinary losses		
Dismantlement expenses	146	274
Loss on abandonment of non-current assets	292	231
Impairment losses	132	76
Loss on valuation of investment securities	84	-
Other	186	112
Total extraordinary losses	842	694
Profit before income taxes	130,105	127,645
Income taxes - current	29,681	33,307
Income taxes - deferred	8,404	5,768
Total income taxes	38,085	39,076
Profit	92,020	88,569
Profit attributable to non-controlling interests	12,574	10,103
Profit attributable to owners of parent	79,445	78,465

Consolidated Statements of Comprehensive Income

(Millions of yen)

	For the nine months ended December 31, 2024	For the nine months ended December 31, 2025
Profit	92,020	88,569
Other comprehensive income		
Valuation difference on available-for-sale securities	792	22,375
Foreign currency translation adjustment	1,354	(8,654)
Remeasurements of defined benefit plans, net of tax	(1,410)	(848)
Share of other comprehensive income of entities accounted for using equity method	(643)	142
Total other comprehensive income	92	13,014
Comprehensive income	92,113	101,583
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	79,633	92,102
Comprehensive income attributable to non-controlling interests	12,480	9,480

(3) Notes Regarding the Quarterly Consolidated Financial Statements

(Notes Regarding Financial Reporting Framework)

The quarterly consolidated financial statements of the Company have been prepared in accordance with Article 4, Paragraph 1 of the Standard for Preparation of Quarterly Financial Statements of Tokyo Stock Exchange, Inc., and the accounting principles for quarterly financial statements generally accepted in Japan. However, the omission of a statement set forth in Article 4, Paragraph 2 of the aforementioned Standard for Preparation of Quarterly Financial Statements is applied.

(Notes Regarding Segment Information, etc.)

[Segment Information]

I. Nine-month Period Ended December 31, 2024

1. Information about Amounts of Net Sales and Profit or Loss by Reportable Segment and Information on Breakdown of Revenue

(In millions of yen)

	Reportable segments				
	Security services	Fire protection services	Medical services	Insurance services	Geospatial information services
Net sales					
Revenue from security contracts	395,006	—	—	—	—
Other	62,866	118,564	59,315	533	37,863
Revenue from contracts with customers	457,873	118,564	59,315	533	37,863
Other revenue	6,208	—	5,622	42,782	—
Customers	464,082	118,564	64,937	43,315	37,863
Intersegment	10,704	2,188	44	2,305	136
Subtotal	474,787	120,753	64,982	45,620	38,000
Segment profit (loss)	86,223	9,248	4,341	6,129	(1,442)

	Reportable segments		Other services (Note 1)	Total	Adjustment (Note 2)	Amount on consolidated statements of income (Note 3)
	BPO and ICT services	Subtotal				
Net sales						
Revenue from security contracts	—	395,006	—	395,006	—	395,006
Other	94,484	373,628	28,693	402,322	—	402,322
Revenue from contracts with customers	94,484	768,635	28,693	797,329	—	797,329
Other revenue	—	54,613	12,672	67,285	—	67,285
Customers	94,484	823,249	41,365	864,615	—	864,615
Intersegment	7,808	23,188	1,066	24,255	(24,255)	—
Subtotal	102,293	846,437	42,432	888,870	(24,255)	864,615
Segment profit (loss)	5,949	110,449	5,874	116,323	(16,064)	100,259

Note 1: Other services is an operating segment not designated as a reportable segment, and comprises real estate leasing, construction and installation services, etc.

Note 2: Adjustment of segment profit (loss) includes intersegment elimination of 806 million yen and corporate expenses not allocated to each reportable segment of 15,257 million yen. Major components of corporate expenses are expenses regarding planning, personnel, and administrative departments of the Company's headquarters, etc.

Note 3: Segment profit (loss) is adjusted to operating profit in the quarterly consolidated statements of income.

II. Nine-month Period Ended December 31, 2025

1. Information about Amounts of Net Sales and Profit by Reportable Segment and Information on Breakdown of Revenue

(In millions of yen)

	Reportable segments				
	Security services	Fire protection services	Medical services	Insurance services	Geospatial information services
Net sales					
Revenue from security contracts	415,437	—	—	—	—
Other	66,530	125,132	63,259	512	39,313
Revenue from contracts with customers	481,967	125,132	63,259	512	39,313
Other revenue	6,560	—	5,686	46,485	—
Customers	488,528	125,132	68,946	46,998	39,313
Intersegment	10,066	2,234	52	2,460	153
Subtotal	498,595	127,366	68,998	49,458	39,466
Segment profit	91,729	11,229	4,842	7,269	735

	Reportable segments		Other services (Note 1)	Total	Adjustment (Note 2)	Amount on consolidated statements of income (Note 3)
	BPO and ICT services	Subtotal				
Net sales	—	415,437	—	415,437	—	415,437
Revenue from security contracts	—	415,437	—	415,437	—	415,437
Other	96,688	391,437	31,215	422,653	—	422,653
Revenue from contracts with customers	96,688	806,875	31,215	838,090	—	838,090
Other revenue	—	58,732	12,981	71,714	—	71,714
Customers	96,688	865,607	44,197	909,805	—	909,805
Intersegment	6,600	21,567	982	22,550	(22,550)	—
Subtotal	103,289	887,175	45,179	932,355	(22,550)	909,805
Segment profit	6,321	122,128	6,500	128,628	(17,914)	110,714

Note 1: Other services is an operating segment not designated as a reportable segment, and comprises real estate leasing, construction and installation services, etc.

Note 2: Adjustment of segment profit includes intersegment elimination of 767 million yen and corporate expenses not allocated to each reportable segment of 17,146 million yen. Major components of corporate expenses are expenses regarding planning, personnel, and administrative departments of the Company's headquarters, etc.

Note 3: Segment profit is adjusted to operating profit in the quarterly consolidated statements of income.

(Notes Regarding Significant Changes in the Amount of Shareholders' Equity)

Based on the resolution adopted by its Board of Directors at the meeting held on May 12, 2025, the Company repurchased 11,190,100 shares of its own shares. As a result, the amount of treasury shares was 236,670 million yen at the end of the nine-month period ended December 31, 2025, with an increase of 59,954 million yen during the nine-month period ended December 31, 2025.

(Notes Regarding the Assumption of Going Concern)

Not applicable.

(Notes Regarding Quarterly Consolidated Statements of Cash Flows)

Quarterly consolidated statements of cash flows for the nine-month period ended December 31, 2025 have not been prepared.

Depreciation (including amortization related to intangible assets excluding goodwill) and amortization of goodwill for the nine-month period ended December 31 are as follows.

	Nine-month period ended December 31, 2024	Nine-month period ended December 31, 2025
Depreciation	51,246 million yen	53,778 million yen
Amortization of goodwill	4,941	5,095

Independent Auditor's Report on Review of Interim Consolidated Financial Statements

February 13, 2026

To the Board of Directors of SECOM Co., Ltd.:

KPMG AZSA LLC
Tokyo Office, Japan

Takashi Hasumi
Designated Limited Liability Partner
Engagement Partner
Certified Public Accountant

Masato Nagai
Designated Limited Liability Partner
Engagement Partner
Certified Public Accountant

Atsushi Ito
Designated Limited Liability Partner
Engagement Partner
Certified Public Accountant

Conclusion

We have reviewed the accompanying interim consolidated financial statements of SECOM Co., Ltd. (“the Company”) and its consolidated subsidiaries (collectively referred to as “the Group”) provided in the “Attached Documents” in the Quarterly Financial Reports, which comprise the interim consolidated balance sheet as at December 31, 2025, the interim consolidated statements of income and comprehensive income for the nine-month period ended December 31, 2025, and the related notes.

Based on our review, nothing has come to our attention that causes us to believe that the accompanying interim consolidated financial statements are not prepared, in all material respects, in accordance with Article 4(1) of Standard for Preparation of Quarterly Financial Statements of Tokyo Stock Exchange, Inc. (“the Standard”) (applying the omissions prescribed in Article 4(2) of the Standard) and accounting principles generally accepted in Japan.

Basis for Conclusion

We conducted our review in accordance with interim review standards generally accepted in Japan. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Review of the Interim Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the ethical requirements in Japan (including those that are relevant to audits of the financial statements of public interest entities), and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our conclusion.

Responsibilities of Management, Corporate Auditors and the Board of Corporate Auditors for the Interim Consolidated Financial Statements

Management is responsible for the preparation and presentation of the interim consolidated financial statements in accordance with Article 4(1) of Standard for Preparation of Quarterly Financial Statements of Tokyo Stock Exchange, Inc. (applying the omissions prescribed in Article 4(2) of the Standard) and accounting principles generally accepted in Japan, and for such internal control as management determines is necessary to enable the preparation of the interim consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the interim consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern in accordance with Article 4(1) of Standard for Preparation of Quarterly Financial Statements of Tokyo Stock Exchange, Inc. (applying the omissions prescribed in Article 4(2) of the Standard) and accounting principles generally accepted in Japan and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Corporate auditors and the board of corporate auditors are responsible for overseeing the directors' performance of their duties with regard to the design, implementation and maintenance of the Group's financial reporting process.

Auditor's Responsibilities for the Review of the Interim Consolidated Financial Statements

Our responsibility is to express a conclusion on these interim consolidated financial statements based on our review in our report on the review of interim consolidated financial statements.

As part of our review in accordance with interim review standards generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the review. We also:

- Make inquiries, primarily of management and persons responsible for financial and accounting matters, and apply analytical and other review procedures. An interim review is substantially less in scope than an audit conducted in accordance with auditing standards generally accepted in Japan.
- Conclude, based on the evidence obtained, that nothing has come to our attention that causes us to believe that the interim consolidated financial statements are not prepared in accordance with Article 4(1) of Standard for Preparation of Quarterly Financial Statements of Tokyo Stock Exchange, Inc. (applying the omissions prescribed in Article 4(2) of the Standard) and accounting principles generally accepted in Japan, if a material uncertainty relating to events or conditions comes to our attention that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our report on the review of interim consolidated financial statements to the related disclosures in the interim consolidated financial statements or, if such disclosures are inadequate, to express a qualified conclusion or an adverse conclusion. Our conclusions are based on the evidence obtained up to the date of our report on the review of interim consolidated financial statements; however, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate that nothing has come to our attention that causes us to believe that the presentation and disclosures in the interim consolidated financial statements are not prepared in accordance with Article 4(1) of Standard for Preparation of Quarterly Financial Statements of Tokyo Stock Exchange, Inc. (applying the omissions prescribed in Article 4(2) of the Standard) and accounting

principles generally accepted in Japan.

- Obtain sufficient appropriate evidence regarding the financial information of the entities or business activities within the Group as a basis for forming a conclusion on the interim consolidated financial statements. We are responsible for the direction, supervision and review of the interim review on the interim consolidated financial statements. We remain solely responsible for our review conclusion.

We communicate with corporate auditors and the board of corporate auditors regarding, the planned scope and timing of the review, significant review findings that we identify during our review.

We also provide corporate auditors and the board of corporate auditors with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

Interest required to be disclosed by the Certified Public Accountants Act of Japan

We do not have any interest in the Group which is required to be disclosed pursuant to the provisions of the Certified Public Accountants Act of Japan.

Notes to the Reader of Review Report:

The Independent Auditor's Report herein is the English translation of the Independent Auditor's Report on Review of Interim Consolidated Financial Statements as required by the Securities Listing Regulations of the Tokyo Stock Exchange, Inc.