

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Note: From the fiscal year ended March 31, 2025, the Company has partially revised the English labels of its financial statement accounts to conform with the EDINET Taxonomy provided by the Financial Services Agency. However, it should be noted that these revisions are superficial changes to the account labels and do not change their substance.

November 11, 2025

Consolidated Financial Results for the Six Months Ended September 30, 2025 (Under Japanese GAAP)



Company name: SECOM CO., LTD.
Listing: Tokyo Stock Exchange
Securities code: 9735
URL: <https://www.secom.co.jp/>
Representative: Yasuyuki Yoshida, President and Representative Director
Inquiries: Seiya Nagao, Executive Director
Telephone: +81-3-5775-8100
Scheduled date to file semi-annual securities report: November 14, 2025
Scheduled date to commence dividend payments: December 8, 2025
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

(1) Consolidated operating results (cumulative) (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six months ended September 30, 2025	593,547	6.0	67,464	14.2	79,063	(5.4)	49,102	(2.6)
September 30, 2024	560,196	2.8	59,099	(6.4)	83,594	9.5	50,421	2.4

Note: Comprehensive income For the six months ended September 30, 2025: ¥ 55,353 million [(26.2) %]
For the six months ended September 30, 2024: ¥ 74,970 million [(3.8) %]

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Six months ended September 30, 2025	119.39	-
September 30, 2024	120.97	-

Note 1: There is no diluted earnings per share as there are no shares with dilutive effect.

Note 2: The Company implemented a 2 for 1 common stock split on October 1, 2024. Basic earnings per share is calculated on the assumption that the stock split was implemented at the beginning of the fiscal year ended March 31, 2025.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of September 30, 2025	2,107,783	1,434,348	59.6	3,084.00
March 31, 2025	2,145,576	1,447,736	59.2	3,056.12

Reference: Equity

As of September 30, 2025: ¥ 1,256,271 million

As of March 31, 2025: ¥ 1,270,348 million

Note: Equity is calculated by deducting noncontrolling interests from net assets. Net assets per share is calculated by dividing equity by the number of common shares outstanding, excluding treasury shares, as of each period-end.

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	-	95.00	-	50.00	-
Fiscal year ending March 31, 2026	-	50.00			
Fiscal year ending March 31, 2026 (Forecast)			-	50.00	100.00

Note: Revisions to the forecast of cash dividends most recently announced: None

The Company implemented a 2 for 1 common stock split on October 1, 2024. The interim dividend per share for the fiscal year ended March 31, 2025 is the actual amount of dividends prior to this stock split, and the total amount of annual dividends per share is displayed as“-.” Adjusted for the stock split, the interim dividend per share for the fiscal year ended March 31, 2025 is 47.50 yen, resulting in an annual dividends per share of 97.50 yen.

3. Consolidated financial result forecasts for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	1,251,000	4.3	150,000	4.0	168,700	(3.7)	103,400	(4.4)	252.62

Note: Revisions to the financial result forecast most recently announced: None

* Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2025	466,599,796 shares
As of March 31, 2025	466,599,796 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2025	59,248,921 shares
As of March 31, 2025	50,925,784 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2025	411,284,801 shares
Six months ended September 30, 2024	416,817,756 shares

Note: The Company implemented a 2 for 1 common stock split on October 1, 2024. Total number of issued shares at the end of the period, number of treasury shares at the end of the period, and average number of shares outstanding during the period are calculated on the assumption that the stock split was implemented at the beginning of the fiscal year ended March 31, 2025.

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The forward-looking statements including the future performance described in this document are provided based on both all information available at this moment and certain assumptions considered reasonable. Actual performance may differ materially from the forward-looking statements due to various factors hereafter occurred. For matters regarding assumptions on financial projections and notes for the use of financial projections, please refer to “1. Qualitative Information Regarding the Six-month Period Ended September 30, 2025 (3) Qualitative Information Regarding Consolidated Financial Projections” on page 4 in the appendices.

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1. Qualitative Information Regarding the Six-month Period Ended September 30, 2025

(1) Qualitative Information Regarding Consolidated Financial Results

During the six-month period ended September 30, 2025, the Japanese economy showed movements of recovery in some areas such as business investment and private consumption, amid the improvements in the employment and income environment. On the other hand, continual attention has been required to the effects of the U.S. trade policies, the effects of the continuing rise in prices on private consumption, the trends of the financial and capital markets and other circumstances.

Under these circumstances, we have been actively working to implement initiatives to achieve the SECOM Group's Vision for 2030, formulated with an aim to establish the "Social System Industry," which delivers safety and peace of mind, as well as makes life more comfortable and convenient. We also formulated the SECOM Group Road Map 2027 to further clarify the direction we should aim for in order to realize our vision and to ensure our growth, and we are actively promoting various initiatives.

In July 2025, we launched SECOM MyAED, the first residential-use AED in Japan that is equipped with an auto-shock function. The AED analyzes an electrocardiogram and automatically delivers an electric shock when necessary. It reduces the risk of delay in pressing the shock button due to the rescuer's hesitation and is expected to improve the survival rate. In addition, in August, we developed an app that allows employees to report to their supervisors using their iPhone or Apple Watch when they experience abusive behavior from customers and conducted its field trial in October. In the period under review, we thus continued to provide meticulous and seamless services through various initiatives to satisfy the increasingly diversified and sophisticated needs of our customers for their safety and peace of mind.

In October 2025, we made AVTEL Holdings (Pte) Ltd., a global security system integrator ^(Note 1), our wholly owned subsidiary. We seek to accelerate the growth of our international business and expand the business with Japanese offices of global companies, making the most use of AVTEL's expertise to handle major security systems such as access control and video surveillance systems, which are used around the world.

In addition, at Expo 2025 Osaka, Kansai, Japan ((C)Expo 2025), which was held from April to October 2025, we, as a member of the consortium, took charge of manned security services, including on-site monitoring at visitor gates and throughout the entire venue. We also introduced centralized monitoring services (on-line security systems), surveillance cameras, and access control systems in many buildings, including pavilions. We thus helped ensure safety and provide peace of mind throughout the event.

(Note 1) Global security system integrator

A system integrator which provides consultation, sales, and installation of integrated security systems, including access control and video surveillance, across countries and regions for global companies

Consolidated net sales for the six-month period ended September 30, 2025 increased by 6.0% from the previous corresponding period to 593.5 billion yen, owing to an increase in revenue in all business segments, and consolidated operating profit increased by 14.2% to 67.4 billion yen. Consolidated ordinary profit decreased by 5.4% to 79.0 billion yen, mainly due to a decrease in gain on investments in investment partnerships in the U.S., etc. of 13.5 billion yen, and profit attributable to owners of parent decreased by 2.6% to 49.1 billion yen, chiefly owing to a decrease in profit attributable to non-controlling interests.

Net sales for the six-month period ended September 30, 2025 reached a record high.

Segment information is as follows.

In the security services segment, net sales increased by 6.4% to 324.3 billion yen, mainly due to the brisk sales of centralized monitoring services (on-line security systems) for commercial and residential use and

the effects of price revisions (price increases), as well as the rise in sales in static guard services and the strong sales of merchandise. Operating profit increased by 9.3% to 61.4 billion yen.

In the fire protection services segment, net sales increased by 4.9% to 77.4 billion yen, attributable to an increase in revenue mainly in fire alarm systems. Operating profit increased by 1.0% to 4.4 billion yen, as a result of an increase in selling, general and administrative expenses, reflecting the rise in personnel expenses, among others.

Revenue tends to increase toward the end of the fiscal year, due to the fact that this segment is greatly affected by the construction industry.

In the medical services segment, net sales increased by 5.9% to 45.0 billion yen, mainly due to the brisk sales of medical equipment and pharmaceutical products and an increase in sales of Takshasila Hospitals Operating Pvt. Ltd., a company operating general hospitals in India. Operating profit increased by 20.8% to 3.2 billion yen.

In the insurance services segment, net sales increased by 8.5% to 30.6 billion yen, due to the strong sales of the cancer insurance, MEDCOM, an unrestricted cancer treatment policy, and automobile insurance, offered by Secom General Insurance Co., Ltd. Operating profit increased by 82.7% to 4.0 billion yen, reflecting a decrease in losses from natural disasters.

In the geospatial information services segment, net sales increased by 4.0% to 22.3 billion yen, owing to an increase in sales mainly in the domestic public sector division. Operating loss was 1.8 billion yen, compared with an operating loss of 3.1 billion yen in the previous corresponding period.

As deliveries of public-sector contracts, the primary market for this segment, are mainly made at the end of March, revenue tends to be concentrated toward the end of the fiscal year.

In the BPO and ICT services segment, net sales increased by 2.8% to 64.7 billion yen, chiefly owing to the brisk sales of servers and other equipment as well as the increase in revenue in TMJ, Inc., a provider of BPO services. Operating profit decreased by 0.2% to 3.9 billion yen, attributable to the rise in cost largely owing to the effects of the new data center, which commenced operations in the previous fiscal year.

In the other services segment, net sales increased by 10.2% to 29.0 billion yen. Operating profit increased by 15.0% to 3.9 billion yen.

(2) Qualitative Information Regarding Consolidated Financial Position

(i) Consolidated Balance Sheets

Total assets as of September 30, 2025 amounted to 2,107.7 billion yen, 1.8% or 37.7 billion yen lower than those at the end of the previous fiscal year. Total current assets, at 918.4 billion yen, were down 5.2% or 50.3 billion yen. This was largely attributable to decreases in notes and accounts receivable - trade, and contract assets by 27.3% or 46.4 billion yen to 123.5 billion yen and cash and deposits by 3.7% or 15.0 billion yen to 393.6 billion yen, despite an increase in securities by 44.3% or 15.4 billion yen to 50.3 billion yen. Total non-current assets, at 1,189.2 billion yen, were up 1.1% or 12.5 billion yen from the end of the previous fiscal year. This was mainly attributable to increases in property, plant and equipment by 2.2% or 9.6 billion yen to 458.9 billion yen and investment securities by 1.2% or 5.2 billion yen to 440.9 billion yen, despite a decrease in deferred tax assets by 14.6% or 3.8 billion yen to 22.6 billion yen.

Total liabilities amounted to 673.4 billion yen, 3.5% or 24.4 billion yen lower than those at the end of the previous fiscal year. Total current liabilities amounted to 354.7 billion yen, down 6.5% or 24.5 billion yen, owing to decreases in short-term borrowings by 26.3% or 8.3 billion yen to 23.2 billion yen, accounts

payable - other by 17.2% or 8.2 billion yen to 39.6 billion yen, and notes and accounts payable - trade by 14.3% or 5.8 billion yen to 35.2 billion yen. Total non-current liabilities increased by 0.1 billion yen to 318.6 billion yen, owing to increases in deferred tax liabilities by 5.4% or 1.3 billion yen to 26.6 billion yen and other by 18.9% or 0.7 billion yen to 4.9 billion yen, despite a decrease in long-term borrowings by 18.7% or 1.8 billion yen to 8.2 billion yen.

Total net assets amounted to 1,434.3 billion yen, 0.9% or 13.3 billion yen lower than those at the end of the previous fiscal year, mainly due to an increase in retained earnings by 2.3% or 28.3 billion yen, a decrease in treasury shares by 25.4% or 44.8 billion yen, an increase in valuation difference on available-for-sale securities by 34.0% or 13.1 billion yen, and a decrease in foreign currency translation adjustment by 29.4% or 10.2 billion yen.

(ii) Consolidated Cash Flows

(Cash flows from operating activities)

Net cash provided by operating activities for the six-month period ended September 30, 2025 amounted to 121.4 billion yen; 95.9 billion yen in the previous corresponding period. Major factors of cash increase were profit before income taxes of 78.7 billion yen, a decrease in accounts receivable - trade, and contract assets of 45.6 billion yen, and depreciation of 34.8 billion yen. Major factors of cash decrease were income taxes paid of 24.6 billion yen and a decrease in trade payables of 14.1 billion yen.

(Cash flows from investing activities)

Net cash used in investing activities was 27.3 billion yen; 51.5 billion yen in the previous corresponding period. Major factors of cash decrease were purchase of property, plant and equipment, including security equipment and control stations, of 40.0 billion yen, purchase of investment securities of 9.9 billion yen, and purchase of intangible assets of 9.1 billion yen. A major factor of cash increase was proceeds from sale and redemption of investment securities of 31.4 billion yen.

(Cash flows from financing activities)

Net cash used in financing activities amounted to 81.6 billion yen; 68.6 billion yen in the previous corresponding period. Major factors of cash decrease were an increase in treasury shares of 44.9 billion yen, dividends paid of 20.7 billion yen, and a net decrease in short-term borrowings of 8.4 billion yen.

As a result, cash and cash equivalents as of September 30, 2025 were 418.3 billion yen, 9.9 billion yen higher than those at the end of the previous fiscal year.

(3) Qualitative Information Regarding Consolidated Financial Projections

Projections for the consolidated financial results for the fiscal year ending March 31, 2026 have not been changed from those disclosed on May 12, 2025.

(Notes for financial projections)

Projections for the consolidated financial results for the fiscal year ending March 31, 2026 are based on management's assumptions in light of information currently available. As actual performance may differ materially from the forward-looking statements due to various factors hereafter occurred, you should refrain from making an investment decision by solely relying on these projections. Such factors include, but are not limited to, changes in economic conditions affecting our group's operations, market trends, legislative changes, occurrences of natural disasters, recalls of products sold, and the results of contingency.

2. Semi-annual Consolidated Financial Statements and Primary Notes

(1) Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	408,773	393,690
Cash deposits for cash collection and deposit services	141,000	139,286
Call loan	28,000	27,000
Notes and accounts receivable - trade, and contract assets	169,918	123,509
Due from subscribers	47,642	48,115
Securities	34,862	50,301
Lease receivables and investments in leases	41,344	39,809
Merchandise and finished goods	19,035	21,552
Real estate for sale	4,237	4,844
Work in process	6,923	10,045
Raw materials and supplies	19,363	18,481
Short-term loans receivable	3,979	3,633
Other	46,106	40,493
Allowance for doubtful accounts	(2,372)	(2,272)
Total current assets	968,815	918,489
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	180,338	190,362
Machinery, equipment and vehicles, net	11,425	11,315
Security equipment and control stations, net	87,780	91,546
Tools, furniture and fixtures, net	29,408	29,168
Land	123,998	124,992
Construction in progress	16,288	11,514
Total property, plant and equipment	449,240	458,900
Intangible assets		
Software	27,119	25,996
Goodwill	58,782	56,277
Other	36,657	40,410
Total intangible assets	122,560	122,684
Investments and other assets		
Investment securities	435,635	440,902
Long-term loans receivable	20,117	19,497
Leasehold and guarantee deposits	21,076	22,243
Long-term prepaid expenses	23,908	23,035
Retirement benefit asset	73,300	75,354
Deferred tax assets	26,583	22,693
Other	14,279	14,037
Allowance for doubtful accounts	(9,939)	(10,055)
Total investments and other assets	604,961	607,708
Total non-current assets	1,176,761	1,189,293
Total assets	2,145,576	2,107,783

(1) Consolidated Balance Sheets (Continued)

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	41,130	35,247
Short-term borrowings	31,577	23,266
Current portion of bonds payable	271	271
Lease liabilities	5,227	5,056
Accounts payable - other	47,964	39,692
Income taxes payable	25,854	25,601
Accrued consumption taxes	9,573	8,403
Accrued expenses	11,357	11,184
Deposits received for cash collection and deposit services	121,062	122,842
Deferred revenue	38,601	39,318
Provision for bonuses	20,648	20,995
Provision for bonuses for directors (and other officers)	85	60
Provision for loss on construction contracts	1,687	1,887
Other	24,280	20,941
Total current liabilities	379,324	354,768
Non-current liabilities		
Bonds payable	2,411	2,275
Long-term borrowings	10,138	8,241
Lease liabilities	22,720	22,367
Long-term guarantee deposits	24,099	24,118
Deferred tax liabilities	25,289	26,648
Provision for retirement benefits for directors (and other officers)	814	801
Retirement benefit liability	21,572	21,708
Long-term deferred revenue	16,891	17,018
Reserve for contract of insurance	190,373	190,486
Other	4,204	4,998
Total non-current liabilities	318,515	318,665
Total liabilities	697,840	673,434
Net assets		
Shareholders' equity		
Share capital	66,427	66,427
Capital surplus	68,864	68,881
Retained earnings	1,230,672	1,258,990
Treasury shares	(176,716)	(221,594)
Total shareholders' equity	1,189,247	1,172,705
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	38,661	51,814
Deferred gains or losses on hedges	(0)	3
Foreign currency translation adjustment	34,960	24,677
Remeasurements of defined benefit plans	7,478	7,069
Total accumulated other comprehensive income	81,100	83,566
Non-controlling interests	177,388	178,077
Total net assets	1,447,736	1,434,348
Total liabilities and net assets	2,145,576	2,107,783

(2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

Consolidated Statement of Income

(Millions of yen)

	For the six months ended September 30, 2024	For the six months ended September 30, 2025
Net sales	560,196	593,547
Cost of sales	391,034	409,556
Gross profit	169,162	183,990
Selling, general and administrative expenses		
Advertising expenses	2,175	2,939
Salaries and allowances	40,899	42,528
Bonuses	2,227	1,959
Provision for bonuses	7,322	7,942
Retirement benefit expenses	1,012	1,254
Provision for retirement benefits for directors (and other officers)	40	49
Other personnel expenses	9,511	9,814
Depreciation	6,116	6,024
Rent expenses	6,627	6,922
Communication expenses	2,212	2,267
Enterprise tax	2,146	2,366
Provision of allowance for doubtful accounts	111	39
Amortization of goodwill	3,281	3,380
Other	26,378	29,036
Total selling, general and administrative expenses	110,062	116,526
Operating profit	59,099	67,464
Non-operating income		
Interest income	1,769	1,858
Dividend income	572	713
Gain on sale of investment securities	1	1
Share of profit of entities accounted for using equity method	4,229	4,593
Gain on investments in investment partnerships	19,514	5,948
Other	902	826
Total non-operating income	26,990	13,940
Non-operating expenses		
Interest expenses	639	693
Loss on sale of investment securities	83	41
Loss on disposal of fixed assets	791	682
Other	981	923
Total non-operating expenses	2,495	2,341
Ordinary profit	83,594	79,063

Consolidated Statements of Income (Continued)

(Millions of yen)

	For the six months ended September 30, 2024	For the six months ended September 30, 2025
Extraordinary income		
Gain on sale of investment securities	0	7
Gain on sale of non-current assets	482	-
Gain on reversal of allowance for doubtful accounts	158	-
Other	97	25
Total extraordinary income	738	33
Extraordinary losses		
Loss on abandonment of non-current assets	217	165
Impairment losses	136	103
Dismantlement expenses	146	28
Loss on valuation of investment securities	40	2
Other	165	44
Total extraordinary losses	705	344
Profit before income taxes	83,626	78,752
Income taxes - current	20,353	24,365
Income taxes - deferred	3,663	313
Total income taxes	24,017	24,679
Profit	59,609	54,073
Profit attributable to non-controlling interests	9,188	4,971
Profit attributable to owners of parent	50,421	49,102

Consolidated Statements of Comprehensive Income

(Millions of yen)

	For the six months ended September 30, 2024	For the six months ended September 30, 2025
Profit	59,609	54,073
Other comprehensive income		
Valuation difference on available-for-sale securities	(6,267)	13,731
Foreign currency translation adjustment	18,922	(12,325)
Remeasurements of defined benefit plans, net of tax	(935)	(569)
Share of other comprehensive income of entities accounted for using equity method	3,640	444
Total other comprehensive income	15,360	1,279
Comprehensive income	74,970	55,353
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	63,975	51,567
Comprehensive income attributable to non-controlling interests	10,994	3,785

(3) Consolidated Statements of Cash Flows

(Millions of yen)

	For the six months ended September 30, 2024	For the six months ended September 30, 2025
Cash flows from operating activities		
Profit before income taxes	83,626	78,752
Depreciation	33,198	34,866
Amortization of goodwill	3,281	3,380
Share of loss (profit) of entities accounted for using equity method	(4,229)	(4,593)
Increase (decrease) in allowance for doubtful accounts	(63)	143
Decrease (increase) in net defined benefit asset and liability	(3,286)	(2,677)
Interest and dividend income	(4,031)	(4,676)
Interest expenses	639	693
Foreign exchange losses (gains)	173	204
Net loss (gain) on sales and disposal of assets	490	794
Impairment losses	136	103
Loss (gain) on sale of investment securities	82	32
Loss (gain) on valuation of investment securities	40	2
Loss (gain) on sale of shares of subsidiaries and associates	24	-
Loss (gain) on investments in investment partnerships	(19,514)	(5,948)
Decrease (increase) in accounts receivable - trade, and contract assets	49,288	45,672
Net decrease (increase) in lease receivables and investments in leases	1,531	1,535
Decrease (increase) in inventories	(2,757)	(5,790)
Increase (decrease) in trade payables	(19,731)	(14,190)
Increase (decrease) in accrued consumption taxes	(3,874)	(1,179)
Increase (decrease) in deferred revenue	1,140	1,025
Decrease (increase) in investment deposits by policyholders, unearned premiums and other insurance liabilities	355	112
Increase/decrease in cash deposits for cash collection and deposit services and deposits received	(1,929)	3,485
Other, net	(6,020)	366
Subtotal	108,568	132,117
Interest and dividends received	13,503	14,681
Interest paid	(649)	(686)
Income taxes paid	(25,506)	(24,648)
Net cash provided by (used in) operating activities	95,917	121,464

(3) Consolidated Statements of Cash Flows (Continued)

(Millions of yen)

	For the six months ended September 30, 2024	For the six months ended September 30, 2025
Cash flows from investing activities		
Decrease (increase) in time deposits	(4,921)	1,902
Decrease (increase) in short-term investment securities	(4,000)	-
Purchase of property, plant and equipment	(39,744)	(40,015)
Proceeds from sale of property, plant and equipment	1,022	50
Purchase of intangible assets	(7,490)	(9,117)
Purchase of investment securities	(7,138)	(9,961)
Proceeds from sale and redemption of investment securities	10,708	31,430
Purchase of stocks of affiliates	(4)	(590)
Decrease (increase) in short-term loans receivable	4	(81)
Loan advances	(776)	(1,103)
Proceeds from collection of loans receivable	1,838	1,838
Acquisitions of subsidiaries accompanied with change in scope of consolidation	(80)	(824)
Payments for sales of shares of subsidiaries resulting in change in scope of consolidation	(14)	-
Other, net	(948)	(921)
Net cash provided by (used in) investing activities	(51,544)	(27,394)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(3,762)	(8,467)
Repayments of long-term borrowings	(752)	(1,751)
Repayments of lease liabilities	(2,480)	(2,447)
Redemption of bonds	(199)	(135)
Proceeds from share issuance to non-controlling shareholders	28	9
Dividends paid	(19,996)	(20,783)
Dividends paid to non-controlling interests	(2,242)	(2,997)
Decrease (increase) in treasury shares	(30,004)	(44,925)
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	(9,253)	(102)
Net cash provided by (used in) financing activities	(68,663)	(81,603)
Effect of exchange rate change on cash and cash equivalents	3,862	(2,488)
Net increase (decrease) in cash and cash equivalents	(20,427)	9,976
Cash and cash equivalents at beginning of period	424,173	408,404
Cash and cash equivalents at end of period	403,745	418,381

(4) Notes Regarding the Semi-annual Consolidated Financial Statements

(Notes Regarding the Assumption of Going Concern)

Not applicable.

(Notes Regarding Significant Changes in the Amount of Shareholders' Equity)

Based on the resolution adopted by its Board of Directors at the meeting held on May 12, 2025, the Company repurchased 8,317,100 shares of its own shares. As a result, the amount of treasury shares was 221,594 million yen at the end of the six-month period ended September 30, 2025, with an increase of 44,878 million yen during the six-month period ended September 30, 2025.

(Segment Information, etc.)

[Segment Information]

I. Six-month Period Ended September 30, 2024

1. Information about Amounts of Net Sales and Profit or Loss by Reportable Segments and Information on Breakdown of Revenue

(In millions of yen)

	Reportable segments				
	Security services	Fire protection services	Medical services	Insurance services	Geospatial information services
Net sales					
Revenue from security contracts	261,426	—	—	—	—
Other	39,264	73,810	38,787	373	21,459
Revenue from contracts with customers	300,690	73,810	38,787	373	21,459
Other revenue	4,137	—	3,742	27,888	—
Customers	304,827	73,810	42,529	28,262	21,459
Intersegment	7,453	1,435	35	1,523	103
Subtotal	312,281	75,246	42,565	29,785	21,563
Segment profit (loss)	56,190	4,404	2,709	2,241	(3,175)

	Reportable segments		Other services (Note 1)	Total	Adjustment (Note 2)	Amount on consolidated statements of income (Note 3)
	BPO and ICT services	Subtotal				
Net sales						
Revenue from security contracts	—	261,426	—	261,426	—	261,426
Other	62,989	236,685	17,896	254,581	—	254,581
Revenue from contracts with customers	62,989	498,111	17,896	516,008	—	516,008
Other revenue	—	35,768	8,420	44,188	—	44,188
Customers	62,989	533,880	26,316	560,196	—	560,196
Intersegment	5,204	15,756	730	16,487	(16,487)	—
Subtotal	68,194	549,636	27,047	576,683	(16,487)	560,196
Segment profit (loss)	3,985	66,356	3,442	69,798	(10,698)	59,099

Note 1: Other services is an operating segment not designated as a reportable segment, and comprises real estate leasing, construction and installation services, etc.

Note 2: Adjustment of segment profit (loss) includes intersegment elimination of 695 million yen and corporate expenses not allocated to each reportable segment of 10,003 million yen. Major components of corporate expenses are expenses regarding planning, personnel, and administrative departments of the Company's headquarters, etc.

Note 3: Segment profit (loss) is adjusted to operating profit in the semi-annual consolidated statements of income.

II. Six-month Period Ended September 30, 2025

1. Information about Amounts of Net Sales and Profit or Loss by Reportable Segments and Information on Breakdown of Revenue

(In millions of yen)

	Reportable segments				
	Security services	Fire protection services	Medical services	Insurance services	Geospatial information services
Net sales					
Revenue from security contracts	276,425	—	—	—	—
Other	43,574	77,409	41,242	352	22,310
Revenue from contracts with customers	319,999	77,409	41,242	352	22,310
Other revenue	4,357	—	3,783	30,305	—
Customers	324,357	77,409	45,025	30,657	22,310
Intersegment	6,649	1,565	41	1,545	105
Subtotal	331,007	78,975	45,067	32,203	22,415
Segment profit (loss)	61,403	4,450	3,272	4,095	(1,865)

	Reportable segments		Other services (Note 1)	Total	Adjustment (Note 2)	Amount on consolidated statements of income (Note 3)
	BPO and ICT services	Subtotal				
Net sales						
Revenue from security contracts	—	276,425	—	276,425	—	276,425
Other	64,779	249,668	20,388	270,057	—	270,057
Revenue from contracts with customers	64,779	526,093	20,388	546,482	—	546,482
Other revenue	—	38,446	8,619	47,065	—	47,065
Customers	64,779	564,540	29,007	593,547	—	593,547
Intersegment	4,369	14,277	675	14,952	(14,952)	—
Subtotal	69,148	578,817	29,682	608,499	(14,952)	593,547
Segment profit (loss)	3,978	75,334	3,958	79,292	(11,828)	67,464

Note 1: Other services is an operating segment not designated as a reportable segment, and comprises real estate leasing, construction and installation services, etc.

Note 2: Adjustment of segment profit (loss) includes intersegment elimination of 503 million yen and corporate expenses not allocated to each reportable segment of 11,324 million yen. Major components of corporate expenses are expenses regarding planning, personnel, and administrative departments of the Company's headquarters, etc.

Note 3: Segment profit (loss) is adjusted to operating profit in the semi-annual consolidated statements of income.