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**QUARTERLY FINANCIAL REPORT**  
**FOR THE SIX-MONTH PERIOD ENDED SEPTEMBER 30, 2024**  
 (Based on JAPANESE GAAP) (Consolidated)

November 8, 2024

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Scheduled date of filing Semiannual Securities Report: November 14, 2024  
 Scheduled date of dividend payout: December 9, 2024  
 Preparation of supplementary materials: Applicable  
 Holding of results information meeting: Applicable (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

**1. Consolidated financial results for the six-month period ended September 30, 2024 (April 1, 2024 – September 30, 2024)**

**(1) Consolidated operating results**

(Percentages indicate year-on-year changes.)

	Revenue		Operating profit		Ordinary profit		Net income attributable to owners of the parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six-month period ended								
September 30, 2024	560,196	2.8	59,099	(6.4)	83,594	9.5	50,421	2.4
September 30, 2023	544,750	5.8	63,144	4.2	76,327	11.7	49,222	12.0

Note: Comprehensive income Six-month period ended September 30, 2024: JPY 74,970 million [(3.8%)]  
 Six-month period ended September 30, 2023: JPY 77,952 million [16.3%]

	Basic net income per share	Diluted net income per share
Six-month period ended	Yen	Yen
September 30, 2024	120.97	—
September 30, 2023	115.68	—

Note 1: There is no diluted net income per share as there are no shares with dilutive effect.

Note 2: The Company implemented a 2 for 1 common stock split on October 1, 2024. Basic net income per share is calculated on the assumption that the stock split was implemented at the beginning of the fiscal year ended March 31, 2024.

**(2) Consolidated financial position**

	Total assets	Net assets	Equity ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	yen
September 30, 2024	2,064,108	1,404,288	59.8	2,974.61
March 31, 2024	2,080,781	1,390,689	58.8	2,908.37

Reference: Equity

As of September 30, 2024: JPY 1,233,736 million

As of March 31, 2024: JPY 1,224,374 million

Note 1: Equity is calculated by deducting noncontrolling interests from net assets. Net assets per share is calculated by dividing equity by the number of common shares outstanding, excluding treasury stock, as of each period-end.

Note 2: The Company implemented a 2 for 1 common stock split on October 1, 2024. Net assets per share is calculated on the assumption that the stock split was implemented at the beginning of the fiscal year ended March 31, 2024.

## 2. Dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2024	—	95.00	—	95.00	190.00
Fiscal year ending March 31, 2025	—	95.00			
Fiscal year ending March 31, 2025 (Projected)			—	50.00	—

Note 1: Revisions to the forecast of cash dividends most recently announced: None

The Company implemented a 2 for 1 common stock split on October 1, 2024. Projected year-end dividend for the fiscal year ending March 31, 2025 takes into account the effect of this stock split, and the total amount of annual dividends per share is displayed as “—.” Without considering the stock split, the projected year-end dividend per share for the fiscal year ending March 31, 2025 is 100.00 yen, resulting in an annual dividends per share of 195.00 yen.

## 3. Projections for the consolidated financial results for the fiscal year ending March 31, 2025 (April 1, 2024 – March 31, 2025)

(Percentages indicate changes from the results of the corresponding periods of the previous year.)

	Projected revenue		Projected operating profit		Projected ordinary profit		Projected net income attributable to owners of the parent		Projected basic net income per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Year ending March 31, 2025	1,192,400	3.3	140,800	0.1	168,900	1.2	104,600	2.6	251.57

Note 1: Revision of projections for the consolidated financial results from those most recently disclosed: Applicable

The Company implemented a 2 for 1 common stock split on October 1, 2024. Projected basic net income per share is calculated on the assumption that the stock split was implemented at the beginning of the fiscal year ending March 31, 2025. Without considering the stock split, the projected basic net income per share is 503.14 yen.

### \* Notes

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
  - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
  - (ii) Changes in accounting policies due to other reasons: None
  - (iii) Changes in accounting estimates: None
  - (iv) Restatement: None
- (4) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2024	466,599,796 shares
As of March 31, 2024	466,599,796 shares

- (ii) Number of treasury shares at the end of the period

As of September 30, 2024	51,844,332 shares
As of March 31, 2024	45,616,920 shares

- (iii) Average number of shares outstanding during the period (six-month period)

The six-month period ended September 30, 2024	416,817,756 shares
The six-month period ended September 30, 2023	425,516,064 shares

Note : The Company implemented a 2 for 1 common stock split on October 1, 2024. Total number of issued shares at the end of the period, number of treasury shares at the end of the period, and average number of shares outstanding during the period are calculated on the assumption that the stock split was implemented at the beginning of the fiscal year ended March 31, 2024.

\* This report is excluded from the scope of the review procedures by certified public accountants or an audit firm.

\* Proper use of earnings forecasts, and other special matters

The forward-looking statements including the future performance described in this document are provided based on both all information available at this moment and certain assumptions considered reasonable. Actual performance may differ materially from the forward-looking statements due to various factors hereafter occurred. For matters regarding assumptions on financial projections and notes for the use of financial projections, please refer to “1. Qualitative Information Regarding the Six-month Period Ended September 30, 2024 (3) Qualitative Information Regarding Consolidated Financial Projections” on page 4 in the appendices.

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# **1. Qualitative Information Regarding the Six-month Period Ended September 30, 2024**

## **(1) Qualitative Information Regarding Consolidated Financial Results**

During the six-month period ended September 30, 2024, the Japanese economy showed movements of recovery in some areas such as business investment and private consumption amid the improvements in the employment and income environment. On the other hand, continual attention has been required to downside risks in the economy due to the continued high interest rate levels in Europe and the U.S., the rising prices, and the situation in the Middle East and other regions, as well as the trend of financial and capital market.

Under these circumstances, we have been actively working to implement initiatives to achieve the SECOM Group's Vision for 2030, formulated with an aim to establish the "Social System Industry," which delivers safety and peace of mind, as well as makes life more comfortable and convenient. We also formulated the SECOM Group Road Map 2027 to further clarify the direction we should aim for in order to realize our vision and to ensure our growth, and we are actively promoting various initiatives.

In July 2024, we released Interactive Security Service, which adds an emergency alert service for attended situations to System Security AZ and AZ-Air in order to support safety management at retail facilities by remotely monitoring surveillance camera images. Also in July, we conducted a demonstration experiment by linking SECOM AI Behavior Detection System, which detects specific human actions using AI, and our cocobo security robot for use in static guard operations aiming to introduce to actual security sites. In the period under review, we continued to provide meticulous and seamless services through various initiatives to satisfy the increasingly diversified and sophisticated needs of our customers for their safety and peace of mind.

In September 2024, we announced a stock split and the establishment of a shareholder special benefit program with the aim of facilitating broader investment participation and encouraging long-term shareholding, and implemented the stock split on October 1.

Consolidated revenue for the six-month period ended September 30, 2024 was 560.1 billion yen, up 2.8% from the previous corresponding period, chiefly owing to the increases in revenue in security services, fire protection services and medical services. Consolidated operating profit decreased by 6.4% to 59.0 billion yen, attributable to the effect of the decreases in operating profit mainly in insurance services and geospatial information services, despite the increase in operating profit chiefly in fire protection services. Consolidated ordinary profit increased by 9.5% to 83.5 billion yen, mainly due to the increase in net gains on private equity investment in the U.S. etc., by 12.2 billion yen. Net income attributable to owners of the parent increased by 2.4% to 50.4 billion yen, chiefly owing to the increase in ordinary profit by 9.5%, despite the increase in net income attributable to noncontrolling interests and recognition of 1.6 billion yen on insurance claim income in the previous fiscal year. For the six-month period ended September 30, 2024, revenue, ordinary profit and net income attributable to the owners of the parent reached a record-high.

Segment information is as follows.

In the security services segment, revenue increased by 1.9% to 304.8 billion yen, mainly due to the increase in revenue in static guard services and the brisk sales of on-line security systems for commercial and residential use, as well as the increase in revenue in Asahi Security Co., Ltd., a provider of cash

collection and delivery services. Operating profit was down 1.0% to 56.1 billion yen, largely owing to the rise in personnel expenses including investment in human resources.

In the fire protection services segment, revenue increased by 9.2% to 73.8 billion yen, attributable to the increases in revenue in fire alarm systems and fire extinguishing systems. Operating profit increased by 110.8% to 4.4 billion yen, chiefly owing to the improvement in cost ratio. Revenue tends to increase toward the end of the fiscal year, due to the fact that this segment is greatly affected by the construction industry.

In the medical services segment, revenue increased by 9.3% to 42.5 billion yen, mainly due to the brisk sales of pharmaceuticals and medical equipment. Operating profit decreased by 15.6% to 2.7 billion yen, chiefly attributable to the rise in cost ratio.

In the insurance services segment, revenue decreased by 1.0% to 28.2 billion yen, due to the decrease in investment income, despite the increase in underwriting income. Operating profit was down 53.0% to 2.2 billion yen, largely attributable to the decrease in investment income and the rise in selling, general and administrative expenses including system investments.

In the geospatial information services segment, revenue decreased by 3.8% to 21.4 billion yen, owing to the decrease in revenue from domestic public sector division and domestic private sector division. Operating loss was 3.1 billion yen (operating loss of 2.0 billion yen in the previous corresponding period), largely attributable to the decrease in revenue and the rise in personnel expenses. Revenue tends to concentrate toward the end of the fiscal year, due to the fact that deliveries of public-sector contracts, which is the primary market for this segment, are mainly made at the end of March.

In the BPO and ICT services segment, revenue increased by 0.6% to 62.9 billion yen, chiefly owing to the brisk sales of servers and other equipment as well as the increase in revenue in data center services, despite the decrease in revenue in TMJ, Inc., a provider of BPO services including contact centers and back office services. Operating profit was down 18.4% to 3.9 billion yen, attributable to the rise in cost largely owing to the operation commencement of the new data center and the increase in selling, general and administrative expenses mainly due to the rise in personnel expenses.

In the other services segment, revenue increased by 2.3% to 26.3 billion yen. Operating profit rose by 10.8% to 3.4 billion yen.

## **(2) Qualitative Information Regarding Consolidated Financial Position**

### **(i) Consolidated Balance Sheets**

Total assets as of September 30, 2024 amounted to 2,064.1 billion yen, 0.8% or 16.6 billion yen lower than that at the end of the previous fiscal year. Total current assets, at 890.9 billion yen, were down 5.0% or 46.6 billion yen. This was largely attributable to the decreases in cash on hand and in banks by 11.7% or 51.5 billion yen to 389.3 billion yen, and notes and accounts receivable - trade and contract assets by 27.2% or 44.2 billion yen to 118.1 billion yen, despite the recognition of call loans of 27.0 billion yen and an increase in short-term investments by 105.8% or 20.7 billion yen to 40.4 billion yen. Total fixed assets, at 1,173.1 billion yen, were up 2.6% or 29.9 billion yen from the end of the previous fiscal year. This was mainly attributable to the increases in investment securities by 3.5% or 14.9 billion yen to 440.6 billion yen and tangible assets by 2.9% or 12.4 billion yen to 444.7 billion yen.

Total liabilities amounted to 659.8 billion yen, 4.4% or 30.2 billion yen lower than that at the end of the previous fiscal year. Total current liabilities, at 342.8 billion yen, were down 9.4% or 35.5 billion yen, owing to the decreases in payables – other by 23.1% or 11.7 billion yen to 39.2 billion yen, notes and

accounts payable, trade by 18.1% or 7.4 billion yen to 33.5 billion yen, accrued income taxes by 19.8% or 5.3 billion yen to 21.5 billion yen, accrued consumption taxes by 33.2% or 3.8 billion yen to 7.7 billion yen and bank loans by 13.8% or 3.7 billion yen to 23.1 billion yen. Long-term liabilities increased by 1.7% or 5.2 billion yen to 317.0 billion yen, owing to the increase in deferred income taxes by 21.4% or 4.2 billion yen to 24.0 billion yen.

Total net assets amounted to 1,404.2 billion yen, 1.0% or 13.5 billion yen higher than that at the end of the previous fiscal year, mainly due to the increases in retained earnings by 2.6% or 30.4 billion yen and foreign currency translation adjustments by 92.1% or 20.5 billion yen, despite the decrease in common stock in treasury, at cost by 20.0% or 29.9 billion yen.

## **(ii) Consolidated Cash Flows**

### **(Cash flows from operating activities)**

Net cash provided by operating activities for the six-month period ended September 30, 2024 amounted to 95.9 billion yen; 100.3 billion yen in the previous corresponding period. The major factors of cash increase were income before income taxes of 83.6 billion yen, the decrease in trade receivables and contract assets of 49.2 billion yen, and depreciation and amortization of 33.1 billion yen. The major factors of cash decrease were income taxes paid of 25.5 billion yen, the decrease in accounts payable of 19.7 billion yen and net gains on private equity investment of 19.5 billion yen.

### **(Cash flows from investing activities)**

Net cash used in investing activities amounted to 51.5 billion yen; 94.9 billion yen in the previous corresponding period. The major factors of cash decrease were payments for purchases of tangible assets, such as security equipment and control stations of 39.7 billion yen and payments for purchases of intangible assets of 7.4 billion yen. The major factor of cash increase was proceeds from sales and redemptions of investment securities of 10.7 billion yen.

### **(Cash flows from financing activities)**

Net cash used in financing activities amounted to 68.6 billion yen; 61.4 billion yen in the previous corresponding period. The major factors of cash decrease were increase in treasury stocks, net of 30.0 billion yen, dividends paid of 19.9 billion yen and purchase of shares of subsidiaries not resulting in change in scope of consolidation of 9.2 billion yen.

As a result, cash and cash equivalents at the end of the six-month period ended September 30, 2024 was 403.7 billion yen, 20.4 billion yen lower than that at the end of the previous fiscal year.

## **(3) Qualitative Information Regarding Consolidated Financial Projections**

The Company has revised the projections for the consolidated financial results for the fiscal year ending March 31, 2025, based on the consolidated financial results for the six-month period.

For further information, please refer to “Notice Regarding Differences between Projected and Actual Consolidated Financial Results for the Six-month Period Ended September 30, 2024 and Revision of the Projected Consolidated Financial Results for the Fiscal Year Ending March 31, 2025” announced on November 8, 2024.

### **(Notes for financial projections)**

Projections for the consolidated financial results for the fiscal year ending March 31, 2025, are based on management’s assumptions in light of information currently available. As actual performance may differ

materially from the forward-looking statements due to various factors hereafter occurred, you should refrain from making an investment decision by solely relying on these projections. Such factors include, but are not limited to, changes in economic conditions affecting our group's operations, market trends, legislative changes, occurrences of natural disasters, recalls of products sold and the results of contingency.



## 2. Consolidated Quarterly Financial Statements

### (1) Consolidated Balance Sheets

	(In millions of yen)	
	March 31, 2024	September 30, 2024
<b>ASSETS:</b>		
Current assets:		
Cash on hand and in banks	440,936	389,370
Cash deposits for armored car services	138,562	138,815
Call loans	—	27,000
Notes and accounts receivable - trade and contract assets	162,325	118,122
Due from subscribers	48,367	44,299
Short-term investments	19,652	40,440
Lease receivables and investment in leased assets	40,007	38,476
Merchandise and products	21,545	21,727
Real estate inventories	3,501	3,222
Work in process	6,368	7,689
Raw materials and supplies	20,088	21,632
Short-term loans receivable	2,448	2,462
Other	35,919	40,137
Allowance for doubtful accounts	(2,143)	(2,474)
<b>Total current assets</b>	<b>937,580</b>	<b>890,921</b>
Fixed assets:		
Tangible assets:		
Buildings and improvements, net	154,626	177,615
Machinery, equipment and vehicles, net	10,201	11,311
Security equipment and control stations, net	82,354	85,207
Tools, furniture and fixtures, net	26,460	28,798
Land	126,235	126,498
Construction in progress	32,443	15,298
<b>Total tangible assets</b>	<b>432,321</b>	<b>444,730</b>
Intangible assets:		
Software	21,625	25,776
Goodwill	63,505	61,351
Other	39,739	35,537
<b>Total Intangible assets</b>	<b>124,871</b>	<b>122,666</b>
Investments and others:		
Investment securities	425,696	440,612
Long-term loans receivable	23,334	22,288
Lease deposits	20,095	21,222
Long-term prepaid expenses	20,457	20,356
Net defined benefit asset	69,583	71,895
Deferred income taxes	23,276	25,835
Other	13,849	13,626
Allowance for doubtful accounts	(10,284)	(10,047)
<b>Total investments and others</b>	<b>586,008</b>	<b>605,789</b>
<b>Total fixed assets</b>	<b>1,143,201</b>	<b>1,173,186</b>
<b>Total assets</b>	<b>2,080,781</b>	<b>2,064,108</b>

## (1) Consolidated Balance Sheets (Continued)

	(In millions of yen)	
	March 31, 2024	September 30, 2024
<b>LIABILITIES:</b>		
Current liabilities:		
Notes and accounts payable, trade	41,003	33,569
Bank loans	26,910	23,189
Current portion of straight bonds	398	335
Lease obligations	5,186	5,344
Payables - other	51,043	39,262
Accrued income taxes	26,895	21,575
Accrued consumption taxes	11,620	7,761
Accrued expenses	11,177	11,303
Deposits received for armored car services	123,521	121,844
Deferred revenue	37,565	38,732
Accrued bonuses	19,794	19,870
Accrued bonuses to directors	71	54
Provision for losses on construction contracts	2,352	2,194
Other	20,802	17,778
Total current liabilities	378,343	342,814
Long-term liabilities:		
Straight bonds	2,683	2,547
Long-term loans	10,924	10,202
Lease obligations	22,863	23,602
Guarantee deposits received	23,701	23,790
Deferred income taxes	19,824	24,059
Accrued retirement benefits for directors and audit and supervisory board members	792	754
Net defined benefit liability	22,308	22,768
Long-term deferred revenue	15,868	16,252
Investment deposits by policyholders, unearned premiums and other insurance liabilities	188,103	188,458
Other	4,678	4,569
Total long-term liabilities	311,749	317,005
Total liabilities	690,092	659,820
<b>NET ASSETS:</b>		
Shareholders' equity:		
Common stock	66,427	66,427
Capital surplus	71,775	67,114
Retained earnings	1,162,259	1,192,684
Common stock in treasury, at cost	(149,978)	(179,935)
Total shareholders' equity	1,150,483	1,146,290
Accumulated other comprehensive income (losses):		
Unrealized gains on securities	40,637	34,589
Deferred losses on hedges	(1)	(0)
Foreign currency translation adjustments	22,259	42,769
Remeasurements of defined benefit plans, net of taxes	10,995	10,087
Total accumulated other comprehensive income (losses)	73,890	87,445
Noncontrolling interests	166,314	170,552
Total net assets	1,390,689	1,404,288
Total liabilities and net assets	2,080,781	2,064,108

## (2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

### Consolidated Statements of Income

	(In millions of yen)	
	Six-month period ended September 30, 2023	Six-month period ended September 30, 2024
Revenue	544,750	560,196
Costs of revenue	375,791	391,034
Gross profit	168,959	169,162
Selling, general and administrative expenses:		
Advertising expenses	2,774	2,175
Salaries and allowances	39,410	40,899
Bonuses	2,268	2,227
Provision for bonuses	6,654	7,322
Retirement benefit expenses	1,173	1,012
Provision for retirement benefits for directors	44	40
Other personnel expenses	9,080	9,511
Depreciation	5,342	6,116
Rent expenses	6,386	6,627
Communication expenses	2,293	2,212
Enterprise tax	2,219	2,146
Provision of allowance for doubtful accounts	112	111
Amortization of goodwill	3,276	3,281
Other	24,775	26,378
Total selling, general and administrative expenses	105,814	110,062
Operating profit	63,144	59,099
Non-operating profit:		
Interest income	1,248	1,769
Dividends income	528	572
Gain on sales of investment securities	375	1
Gains from investment in affiliated companies accounted for under the equity method	4,492	4,229
Gains on private equity investment	7,235	19,514
Other	1,750	902
Total non-operating profit	15,630	26,990
Non-operating expenses:		
Interest expenses	418	639
Losses on sales of investment securities	677	83
Losses on sales and disposal of fixed assets	698	791
Other	652	981
Total non-operating expenses	2,447	2,495
Ordinary profit	76,327	83,594
Extraordinary profit:		
Gain on sales of fixed assets	924	482
Reversal of allowance for doubtful accounts	—	158
Gain on sales of investment securities	189	0
Insurance claim income	1,625	—
Other	83	97
Total extraordinary profit	2,823	738
Extraordinary losses:		
Losses on disposal of fixed assets	70	217
Decommissioning and removal costs	158	146
Loss on valuation of investment securities	480	40
Other	44	302
Total extraordinary losses	755	705
Income before income taxes	78,395	83,626
Income taxes - current	22,473	20,353
Income taxes - deferred	3,125	3,663
Total income taxes	25,598	24,017
Net income	52,796	59,609
Net income attributable to noncontrolling interests	3,574	9,188
Net income attributable to owners of the parent	49,222	50,421

## Consolidated Statements of Comprehensive Income

(In millions of yen)

	Six-month period ended September 30, 2023	Six-month period ended September 30, 2024
Net income	52,796	59,609
Other comprehensive income (losses):		
Unrealized gains (losses) on securities	10,134	(6,267)
Foreign currency translation adjustments	12,590	18,922
Remeasurements of defined benefit plans, net of taxes	(719)	(935)
Share of other comprehensive income (losses) of affiliated companies accounted for under the equity method	3,149	3,640
Total other comprehensive income (losses)	25,155	15,360
Comprehensive income	77,952	74,970
Comprehensive income attributable to:		
Owners of the parent company	72,630	63,975
Noncontrolling interests	5,321	10,994

### (3) Consolidated Statements of Cash Flows

	(In millions of yen)	
	Six-month period ended September 30, 2023	Six-month period ended September 30, 2024
Cash flows from operating activities:		
Income before income taxes	78,395	83,626
Depreciation and amortization	30,834	33,198
Amortization of goodwill	3,276	3,281
Net (gains) losses from investment in affiliated companies accounted for under the equity method	(4,492)	(4,229)
Increase (decrease) in allowance for doubtful accounts	(148)	(63)
Increase/decrease in net defined benefit liability and asset	(2,572)	(3,286)
Insurance claim income	(1,625)	—
Interest and dividend income	(3,125)	(4,031)
Interest expenses	418	639
Exchange (gains) losses	(608)	173
Net (gains) losses on sales and disposal of fixed assets	(266)	490
Net (gains) losses on sales of investment securities	112	82
Net (gains) losses on revaluation of investment securities	480	40
Net (gains) losses on sales of investment securities in subsidiaries and affiliates	—	24
Net (gains) losses on private equity investment	(7,235)	(19,514)
(Increase) decrease in trade receivables and contract assets	45,063	49,288
(Increase) decrease in inventories	(7,037)	(2,757)
Increase (decrease) in accounts payable	(17,262)	(19,731)
Increase (decrease) in accrued consumption taxes	982	(3,874)
Increase (decrease) in deferred revenue	1,329	1,140
Increase (decrease) in investment deposits by policyholders, unearned premiums and other insurance liabilities	(1,325)	355
Increase/decrease in cash deposits/deposits received for armored car services	543	(1,929)
Other	(1,596)	(4,352)
Subtotal	114,140	108,568
Interest and dividend received	9,166	13,503
Interest paid	(421)	(649)
Income taxes paid	(24,210)	(25,506)
Proceeds from insurance income	1,625	—
Net cash provided by (used in) operating activities	100,300	95,917

### (3) Consolidated Statements of Cash Flows (Continued)

	(In millions of yen)	
	Six-month period ended September 30, 2023	Six-month period ended September 30, 2024
Cash flows from investing activities:		
(Increase) decrease in time deposits, net	203	(4,921)
(Increase) decrease in short-term investment securities	2,641	(4,000)
Payments for purchases of tangible assets	(44,874)	(39,744)
Proceeds from sales of tangible assets	1,795	1,022
Payments for purchases of intangible assets	(6,394)	(7,490)
Payments for purchases of investment securities	(44,312)	(7,138)
Proceeds from sales and redemptions of investment securities	20,841	10,708
Payments for acquisitions of affiliates	(24,989)	(4)
(Increase) decrease in short-term loans receivable, net	98	4
Payments for long-term loans receivable	(716)	(776)
Proceeds from long-term loans receivable	1,697	1,838
Acquisitions of subsidiaries accompanied with changes in scope of consolidation	—	(80)
Divestitures of subsidiaries accompanied with changes in scope of consolidation	—	(14)
Other	(946)	(948)
Net cash provided by (used in) investing activities	(94,956)	(51,544)
Cash flows from financing activities:		
Increase (decrease) in bank loans, net	(6,436)	(3,762)
Repayments of long-term loans	(774)	(752)
Repayments of lease obligations	(4,053)	(2,480)
Payments for redemption of straight bonds	(205)	(199)
Proceeds from stock issuance to noncontrolling shareholders	357	28
Dividends paid	(20,380)	(19,996)
Dividends paid for noncontrolling shareholders	(1,781)	(2,242)
(Increase) decrease in treasury stocks, net	(27,580)	(30,004)
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	(604)	(9,253)
Net cash provided by (used in) financing activities	(61,459)	(68,663)
Effect of exchange rate changes on cash and cash equivalents	2,692	3,862
Net increase (decrease) in cash and cash equivalents	(53,423)	(20,427)
Cash and cash equivalents at beginning of the period	513,592	424,173
Cash and cash equivalents at end of the period	460,168	403,745

**(4)Notes Regarding the Consolidated Quarterly Financial Statement**

**[Notes Regarding the Assumption of Going Concern]**

Not applicable.

**[Notes Regarding Significant Changes in the Amount of Shareholders' Equity]**

Based on the resolution adopted by its Board of Directors at the meeting held on May 10, 2024, the Company repurchased 3,114,100 shares of its own shares. As a result, the amount of treasury stock was 179,935 million yen at the end of the six-month period ended September 30, 2024, with the increase of 29,956 million yen during the six-month period ended September 30, 2024.

[Segment Information, etc.]

Segment Information

I. Six-month Period Ended September 30, 2023

1. Information about Amounts of Revenue and Profit or Loss by Reportable Segments and Information on Breakdown of Revenue

Six-month Period Ended September 30, 2023

(In millions of yen)

	Reportable segments				
	Security services	Fire protection services	Medical services	Insurance services	Geospatial information services
Revenue:					
Revenue from security contracts	255,420	—	—	—	—
Other	39,169	67,592	35,193	349	22,306
Revenue from contracts with customers	294,589	67,592	35,193	349	22,306
Other revenue	4,439	—	3,709	28,208	—
Customers	299,029	67,592	38,903	28,557	22,306
Intersegment	6,124	1,527	125	1,372	118
Subtotal	305,154	69,119	39,028	29,930	22,425
Segment profit(loss)	56,768	2,089	3,210	4,771	(2,002)

	Reportable segments		Other services (Note 1)	Total	Adjustment (Note 2)	Amount on consolidated statements of income (Note 3)
	BPO and ICT services	Subtotal				
Revenue:						
Revenue from security contracts	—	255,420	—	255,420	—	255,420
Other	62,628	227,239	17,411	244,651	—	244,651
Revenue from contracts with customers	62,628	482,660	17,411	500,071	—	500,071
Other revenue	—	36,357	8,320	44,678	—	44,678
Customers	62,628	519,017	25,732	544,750	—	544,750
Intersegment	6,319	15,588	604	16,193	(16,193)	—
Subtotal	68,947	534,606	26,337	560,944	(16,193)	544,750
Segment profit(loss)	4,882	69,719	3,106	72,826	(9,681)	63,144

Note 1: Other services is an operating segment not designated as a reportable segment, and comprises real estate leasing, construction and installation services, etc.

Note 2: Adjustment of segment profit/ (loss) includes intersegment elimination of 90 million yen and corporate expenses not allocated to each reportable segment of 9,591 million yen. Major components of corporate expenses are expenses regarding planning, personnel and administrative departments of the Company's headquarter, etc.

Note 3: Segment profit / (loss) is adjusted to operating profit in the quarterly consolidated statements of income.



## II. Six-month Period Ended September 30, 2024

### 1. Information about Amounts of Revenue and Profit or Loss by Reportable Segments and Information on Breakdown of Revenue

#### Six-month Period Ended September 30, 2024

(In millions of yen)

	Reportable segments				
	Security services	Fire protection services	Medical services	Insurance services	Geospatial information services
Revenue:					
Revenue from security contracts	261,426	—	—	—	—
Other	39,264	73,810	38,787	373	21,459
Revenue from contracts with customers	300,690	73,810	38,787	373	21,459
Other revenue	4,137	—	3,742	27,888	—
Customers	304,827	73,810	42,529	28,262	21,459
Intersegment	7,453	1,435	35	1,523	103
Subtotal	312,281	75,246	42,565	29,785	21,563
Segment profit(loss)	56,190	4,404	2,709	2,241	(3,175)

	Reportable segments		Other services (Note 1)	Total	Adjustment (Note 2)	Amount on consolidated statements of income (Note 3)
	BPO and ICT services	Subtotal				
Revenue:						
Revenue from security contracts	—	261,426	—	261,426	—	261,426
Other	62,989	236,685	17,896	254,581	—	254,581
Revenue from contracts with customers	62,989	498,111	17,896	516,008	—	516,008
Other revenue	—	35,768	8,420	44,188	—	44,188
Customers	62,989	533,880	26,316	560,196	—	560,196
Intersegment	5,204	15,756	730	16,487	(16,487)	—
Subtotal	68,194	549,636	27,047	576,683	(16,487)	560,196
Segment profit(loss)	3,985	66,356	3,442	69,798	(10,698)	59,099

Note 1: Other services is an operating segment not designated as a reportable segment, and comprises real estate leasing, construction and installation services, etc.

Note 2: Adjustment of segment profit/ (loss) includes intersegment elimination of 695 million yen and corporate expenses not allocated to each reportable segment of 10,003 million yen. Major components of corporate expenses are expenses regarding planning, personnel and administrative departments of the Company's headquarter, etc.

Note 3: Segment profit / (loss) is adjusted to operating profit in the quarterly consolidated statements of income.