| SECOM CO., LTD. and Subsidiaries Years ended March 31, 2000, 1999 and 1998 | In millions of yen |  |  | In thousands of U.S. dollars |
| :---: | :---: | :---: | :---: | :---: |
|  | Years ended March 31 |  |  | Year ended March 31 |
|  | 2000 | 1999 | 1998 | 2000 |
| Revenue and other income. | ¥ 412,397 | $¥ 394$,146 | ¥ 322,804 | \$3,890,537 |
| Net income | 47,432 | 49,918 | 18,990 | 447,472 |
| Total assets ...................................................... | 779,548 | 643,454 | 479,841 | 7,354,226 |
| Shareholders' equity .......................................... | 373,912 | 327,147 | 283,840 | 3,527,472 |
|  |  |  | In yen | In U.S. dollars |
| Per share of common stock: |  |  |  |  |
| Net income (basic) ......................................... | ¥ 203.67 | ¥ 214.51 | ¥ 81.70 | \$ 1.92 |
| Cash dividends paid during the period ............... | 35.00 | 32.50 | 30.00 | 0.33 |
| Shareholders' equity ..................................... | 1,604.29 | 1,405.51 | 1,221.03 | 15.13 |

Notes: 1. J apanese yen amounts have been translated into U.S. dollars, for convenience only, at the rate of $¥ 106=$ US $\$ 1$. Billion is used in the American sense of one thousand million.
2. Per share amounts are adjusted for the two-for-one stock split that became effective on November 19, 1999.
3. Net income per share is based on the average number of shares outstanding during each period.
4. Per share amounts of shareholders' equity are based on the number of shares outstanding at the end of each period, minus treasury stock.
5. Subsequent to March 31, 2000, cash dividends per share of $¥ 40$ were approved at the general shareholders' meeting on J une 29, 2000 (see Note 16 of the accompanying Notes to Consolidated Financial Statements).


Net Income
(In billions of yen)


Shareholders' Equity
(In billions of yen)


