

Other Financial Data

Summary of Selected Financial Data

SECOM CO., LTD. and Subsidiaries
Years ended/as of March 31

	In millions of yen					
	2026	2025	2024	2023	2022	2021
Composition of consolidated net sales and operating revenue by segment						
Net sales and operating revenue.....	¥1,402,035	¥1,311,145	¥1,283,961	¥1,227,316	¥1,166,098	¥1,135,339
Security services:	675,048	643,942	623,102	597,071	563,623	555,060
As a percentage of net sales and operating revenue...	48.1%	49.1%	48.5%	48.6%	48.3%	48.9%
Electronic security services.....	388,371	375,290	365,980	356,962	348,749	344,882
As a percentage of net sales and operating revenue...	27.7	28.6	28.5	29.1	29.9	30.4
Other security services—						
Static guard services	114,162	104,606	100,063	89,200	75,459	69,370
As a percentage of net sales and operating revenue...	8.1	8.0	7.8	7.3	6.5	6.1
Armored car services	68,536	66,896	65,367	62,920	62,467	62,841
As a percentage of net sales and operating revenue...	4.9	5.1	5.1	5.1	5.4	5.5
Subtotal	182,698	171,502	165,430	152,120	137,926	132,211
Merchandise and other	103,979	97,150	91,692	87,989	76,948	77,967
As a percentage of net sales and operating revenue...	7.4	7.4	7.1	7.1	6.6	6.9
Fire protection services.....	186,884	177,096	160,601	145,662	148,804	140,599
As a percentage of net sales and operating revenue...	13.3	13.5	12.5	11.9	12.8	12.4
Medical services.....	210,108	199,957	192,600	196,246	195,826	182,573
As a percentage of net sales and operating revenue...	15.0	15.2	15.0	16.0	16.8	16.1
Insurance services	87,797	55,754	75,252	58,876	51,769	58,291
As a percentage of net sales and operating revenue...	6.3	4.3	5.9	4.8	4.4	5.1
Geospatial information services	60,645	58,372	60,501	62,086	56,371	53,908
As a percentage of net sales and operating revenue...	4.3	4.5	4.7	5.1	4.8	4.7
BPO and ICT services.....	129,764	128,334	127,090	127,854	115,544	112,144
As a percentage of net sales and operating revenue...	9.3	9.8	9.9	10.4	9.9	9.9
Other services.....	51,789	47,690	44,815	39,521	34,161	32,764
As a percentage of net sales and operating revenue...	3.7	3.6	3.5	3.2	3.0	2.9
Net income attributable to SECOM CO., LTD., cash dividends and SECOM CO., LTD. shareholders' equity						
Net income attributable to SECOM CO., LTD.	¥ 149,436	¥ 101,440	¥ 126,032	¥ 111,558	¥ 107,731	¥ 89,913
Cash dividends paid ⁽²⁾	41,151	39,698	40,483	39,060	38,196	37,104
SECOM CO., LTD. shareholders' equity	1,434,665	1,376,907	1,333,831	1,271,824	1,209,512	1,142,323
Consolidated financial ratios						
Percentage of working capital accounted for by:						
Debt—						
Bank loans	2.0	2.3	2.1	2.2	2.4	2.7
Current portion of long-term debt	0.7	0.7	0.8	0.9	1.2	1.2
Straight bonds	0.1	0.1	0.2	0.2	0.3	0.3
Other long-term debt.....	3.0	3.2	3.4	3.3	3.7	4.0
Total debt.....	5.8	6.3	6.5	6.6	7.6	8.3
SECOM CO., LTD. shareholders' equity.....	94.2	93.7	93.5	93.4	92.4	91.7
Total capitalization.....	100.0	100.0	100.0	100.0	100.0	100.0
Return on total assets (percentage) ^(a)	5.9	4.1	5.3	4.9	4.9	4.2
Return on equity (percentage) ^(b)	10.4	7.4	9.4	8.8	8.9	7.9
Percentage of net sales and operating revenue absorbed by ^(c) :						
Depreciation and amortization	6.3	6.5	6.3	6.4	6.7	6.9
Rental expense under operating leases	2.5	2.6	2.6	2.6	2.5	2.6
Ratio of accumulated depreciation to depreciable assets (percentage)						
.....	66.8	66.9	68.8	68.9	68.0	66.6
Net property turnover (times) ^(d)	2.86	2.74	2.77	2.81	2.75	2.65
Before-tax interest coverage (times) ^{(c) (d)}	126.9	99.0	143.5	138.8	139.8	125.2

Note: Installation revenue is included in the corresponding electronic security services.

Financial Information and References/Other Financial Data

Summary of Selected Financial Data

	2026	2025	2024	2023	2022	2021
Number of shares outstanding						
Issued.....	466,599,796	466,599,796	466,599,796	466,599,796	466,596,098	466,591,852
Owned by SECOM CO., LTD.....	62,138,647	50,925,784	45,616,920	37,526,220	30,430,436	30,069,130
Balance.....	404,461,149	415,674,012	420,982,876	429,073,576	436,165,662	436,522,722
Per share information:						
Net income attributable to SECOM CO., LTD. per share (in yen) ⁽¹⁾	¥ 366.31	¥ 243.93	¥ 297.95	¥ 258.34	¥ 246.42	¥ 205.98
Cash dividends paid per share (in yen) ⁽²⁾	100.00	95.00	95.00	90.00	87.50	85.00
SECOM CO., LTD. shareholders' equity per share (in yen) ⁽³⁾	3,547.10	3,312.47	3,168.37	2,964.12	2,773.06	2,616.87
Cash flow per share (in yen) ^{(1)(e)}	481.84	353.50	393.76	350.17	338.62	301.30
Price/Book value ratio.....	1.70	1.54	1.73	1.38	1.60	1.78
Price/Earnings ratio.....	16.48	20.85	18.39	15.80	17.99	22.61
Price/Cash flow ratio.....	12.53	14.39	13.92	11.66	13.09	15.45
Stock price at year-end (in yen).....	6,036	5,087	5,480	4,082	4,434	4,657

Notes: (a) Net income attributable to SECOM CO., LTD. / Total assets
 (b) Net income attributable to SECOM CO., LTD. / SECOM CO., LTD. shareholders' equity
 (c) Including discontinued operations
 (d) (Income before income taxes and equity in net income of affiliated companies + Interest expense) / Interest expense
 (e) (Net income attributable to SECOM CO., LTD. + Depreciation and amortization – Dividends approved) / Average number of shares outstanding during each period

(1) Per share amounts are based on the average number of shares outstanding during each period.
 (2) Subsequent to March 31, 2026, cash dividends of ¥20,223 million (¥50 per share) were approved at the general shareholders' meeting on June 26, 2026.
 (3) Per share amounts are based on the number of shares outstanding at the end of each period, less treasury stock.
 (4) The Company implemented a 2 for 1 common stock split on October 1, 2024. On the assumption that the stock split was implemented at the beginning of the year ended March 31, 2021, number of shares outstanding and per share information are computed.
 (5) Effective from the fiscal year ended March 31, 2026, the Company has adopted Accounting Standards Update (ASU) No. 2018-12, "Targeted Improvements to the Accounting for Long-Duration Contracts." Accordingly, the presentation for the fiscal year ended March 31, 2023 has been retrospectively reclassified.

Common Stock Data

SECOM CO., LTD.
As of March 31

SHAREHOLDER INFORMATION	2026	2025	2024	2023	2022	2021
Number of shareholders.....	41,526	42,717	39,195	24,202	23,401	21,739
Common shares held by:						
Financial institutions.....	35.38%	37.99%	37.71%	36.98%	39.13%	39.44%
Securities firms.....	2.06	2.21	2.22	3.22	3.05	2.81
Other domestic corporations.....	2.42	2.64	2.67	2.73	2.78	2.45
Foreign investors.....	41.66	40.89	42.45	41.44	40.96	41.55
Individuals and others.....	5.16	5.36	5.17	7.59	7.56	7.31
Treasury stock.....	13.32	10.91	9.78	8.04	6.52	6.44
Total.....	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

PRICE INFORMATION (TOKYO STOCK EXCHANGE)

		Price per share (in yen)		Nikkei Stock Average (in yen)	
		High	Low	High	Low
2024	April–June.....	¥5,607.5	¥4,560.5	¥39,838.91	¥37,068.35
	July–September.....	5,615.0	4,327.0	42,224.02	31,458.42
	October–December.....	5,603.0	5,096.0	40,281.16	37,808.76
2025	January–March.....	5,386.0	5,035.0	40,083.30	35,617.56
	April–June.....	5,608.0	4,850.0	40,487.39	31,136.58
	July–September.....	5,895.0	5,183.0	45,754.93	39,459.62
	October–December.....	5,693.0	5,065.0	52,411.34	44,550.85
2026	January–March.....	6,430.0	5,536.0	58,850.27	51,063.72

Note: SECOM implemented a 2 for 1 stock split with an effective date of October 1, 2024. Price per share has been adjusted to reflect this stock split.

Financial Information and References/Other Financial Data

Common Stock Data

COMMON STOCK ISSUES

Date	Additional shares issued (In thousands)	Shares outstanding after issue (In thousands)	Share capital after issue (In thousands of yen)	Allotment ratio to shareholders	Remarks
June 15, 1974	1,968	9,200	¥ 460,000	—	Issue at market price (¥900)
Dec. 21, 1974	2,760	11,960	598,000	3 for 10	Stock split
May 21, 1975	1,196	13,156	657,800	1 for 10	Stock split
May 21, 1975	1,244	14,400	720,000	—	Issue at market price (¥1,134)
Dec. 1, 1975	4,320	18,720	936,000	3 for 10	Stock split
May 31, 1976	1,880	20,600	1,030,000	—	Issue at market price (¥2,570)
June 1, 1976	2,060	22,660	1,133,000	1 for 10	Stock split
Dec. 1, 1976	6,798	29,458	1,472,900	3 for 10	Stock split
Nov. 30, 1977	2,042	31,500	1,575,000	—	Issue at market price (¥1,700)
Dec. 1, 1977	6,300	37,800	1,890,000	2 for 10	Stock split
Dec. 1, 1978	7,560	45,360	2,268,000	2 for 10	Stock split
June 1, 1981	3,000	48,360	2,418,000	—	Issue at market price (¥2,230)
Dec. 1, 1981	4,836	53,196	2,659,800	1 for 10	Stock split
Jan. 20, 1983	5,320	58,516	3,000,000	1 for 10	Stock split
Nov. 30, 1983	194	58,710	3,280,942	—	Conversion of convertible bonds
Nov. 30, 1984	1,418	60,128	5,329,282	—	Conversion of convertible bonds
Nov. 30, 1985	186	60,314	5,602,945	—	Conversion of convertible bonds
Jan. 20, 1986	6,031	66,345	5,602,945	1 for 10	Stock split
Nov. 30, 1986	2,878	69,223	11,269,932	—	Conversion of convertible bonds
Nov. 30, 1987	1,609	70,832	15,021,200	—	Conversion of convertible bonds
Jan. 20, 1988	3,541	74,373	15,021,200	0.5 for 10	Stock split
Nov. 30, 1988	439	74,812	16,063,099	—	Conversion of convertible bonds
Nov. 30, 1989	1,808	76,620	21,573,139	—	Conversion of convertible bonds
Jan. 19, 1990	22,986	99,606	21,573,139	3 for 10	Stock split
Mar. 31, 1990	1,446	101,052	25,070,104	—	Conversion of convertible bonds
Mar. 31, 1991	2,949	104,001	32,244,732	—	Conversion of convertible bonds
Mar. 31, 1992	2,035	106,036	37,338,751	—	Conversion of convertible bonds
Mar. 31, 1993	267	106,303	37,991,568	—	Conversion of convertible bonds
Mar. 31, 1994	6,986	113,289	56,756,263	—	Conversion of convertible bonds
Mar. 31, 1995	477	113,766	58,214,178	—	Conversion of convertible bonds
Mar. 31, 1996	613	114,379	59,865,105	—	Conversion of convertible bonds
Mar. 31, 1997	1,825	116,204	65,253,137	—	Conversion of convertible bonds
Mar. 31, 1998	29	116,233	65,327,060	—	Conversion of convertible bonds
Mar. 31, 1999	159	116,392	65,709,927	—	Conversion of convertible bonds
Nov. 19, 1999	116,410	232,802	65,709,927	10 for 10*	Stock split
Mar. 31, 2000	273	233,075	66,096,852	—	Conversion of convertible bonds
Mar. 31, 2001	25	233,100	66,126,854	—	Conversion of convertible bonds
Mar. 31, 2002	175	233,275	66,360,338	—	Conversion of convertible bonds
Mar. 31, 2003	6	233,281	66,368,827	—	Conversion of convertible bonds
Mar. 31, 2005	8	233,289	66,377,829	—	Conversion of convertible bonds
July 27, 2017	1	233,290	66,385,263	—	Issue of new shares as restricted stock compensation
July 26, 2018	2	233,292	66,392,692	—	Issue of new shares as restricted stock compensation
July 26, 2019	2	233,294	66,401,083	—	Issue of new shares as restricted stock compensation
July 22, 2020	2	233,296	66,410,237	—	Issue of new shares as restricted stock compensation
July 21, 2021	2	233,298	66,419,390	—	Issue of new shares as restricted stock compensation
July 27, 2022	2	233,300	66,427,074	—	Issue of new shares as restricted stock compensation
Oct. 1, 2024	233,300	466,600	66,427,074	10 for 10*	Stock split

Note: The above is a record of SECOC's common stock issues since the common stock was listed on the Tokyo Stock Exchange in June 1974.

*One share was split into two.