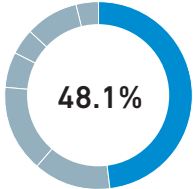
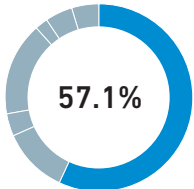
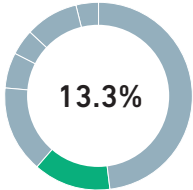
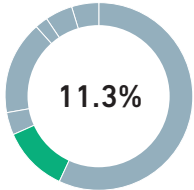
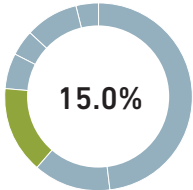
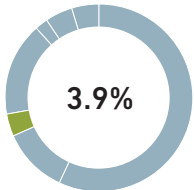
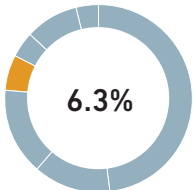
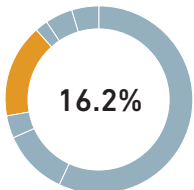
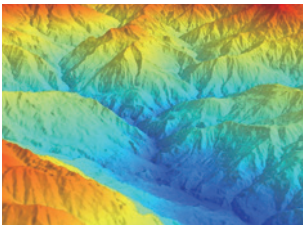
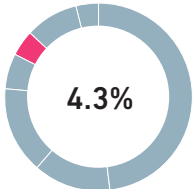
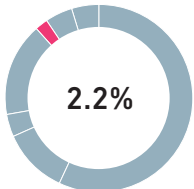
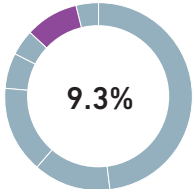
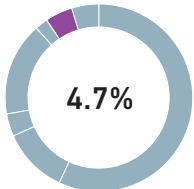
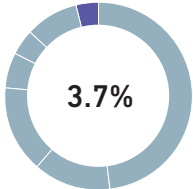
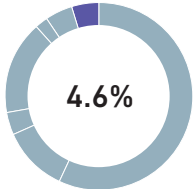


SECOM at a Glance

Segment	Percentage of Net Sales and Operating Revenue*1	Percentage of Operating income*2	Principal operations	Competitive advantages	Principal consolidated Group companies*3
 Security Services	 48.1%	 57.1%	- On-line security systems - Static guard services - Armored car services - Merchandise and other	- Integrated approach that involves taking responsibility for all aspects of the provision of on-line security systems - Robust and adaptive operating foundation comprising three components: technological prowess, human resources and an effective operational and control structure - Rental format that minimizes initial costs for subscribers and enables SECOM to take responsibility for equipment maintenance and upkeep - Solid income foundation (attributable to stable recurring revenue-based businesses) and robust customer base - Extensive lineup of security merchandise, including surveillance cameras and access control systems - Overseas operations centered on the provision of on-line security systems that reflect local market needs	SECOM CO., LTD.*4 Secom Joshinetsu Co., Ltd. Asahi Security Co., Ltd. Secom plc
 Fire Protection Services	 13.3%	 11.3%	- Fire alarm systems - Fire extinguishing systems - Maintenance services	- Two Group companies with leading shares of the Japanese fire protection services market - Comprehensive lineup of services that respond to a broad range of customer needs - Integrated service configuration encompassing R&D and planning, equipment design and production, installation and maintenance - Stable demand for equipment that complies with Japan's Fire Service Act - Ability to extend renovation proposals that draw on a wealth of experience - Expertise in fire extinguishing systems for tunnels and other large-scale structures	Nohmi Bosai Ltd.*4 Nittan Co., Ltd.
 Medical Services	 15.0%	 3.9%	- Home medical services - Operation of residences for seniors - ICT-based services - Sales of medical equipment and pharmaceuticals - Support for affiliated medical institutions - Operation of hospitals in India	- Conviction that protecting health and life is the ultimate expression of the SECOM commitment to delivering safety and peace of mind - Experience and extensive know-how in the provision of diverse medical services - Strong collaboration with local communities aimed at realizing effective comprehensive community healthcare systems - ICT-based services that leverage expertise accumulated in the provision of medical services and SECOM's management resources	Secom Medical System Co., Ltd. Takhasila Hospitals Operating Pvt. Ltd.
 Insurance Services	 6.3%	 16.2%	- Fire insurance policies - Automobile insurance policies - Cancer treatment policies	- Belief in the need for both security services, which are preventative by nature, and non-life insurance, which looks after people in the event of misfortune - Development and provision of unique fire insurance policies that take into account the risk mitigating factors of on-line security systems - Development and provision of an automotive insurance policy that includes access to emergency response services - Development and provision of a cancer treatment policy that features full coverage for all treatment costs	Secom General Insurance Co., Ltd.
 Geospatial Information Services	 4.3%	 2.2%	- Services for public sector entities - Services for private sector entities - Services for overseas customers	- Service configuration overseen by the leading company in Japan's aerial surveying and geographic information system (GIS) markets - Ability to provide geospatial information based on geographic data collected by commercial satellites, aircraft, drones, vehicles and ships - Technological capabilities and expertise in the integration, processing and analysis of geographic and related data to provide geospatial information - Active efforts to cultivate new geospatial information services	Pasco Corporation
 BPO and ICT Services	 9.3%	 4.7%	- Data center services - Large-scale disaster preparedness services - Information security services - Cloud-based services - BPO services	- Highly secure facilities and equipment and tailored support, as well as data center facilities boasting excellent connectivity that are among Japan's largest - One of Japan's leading disaster management support services - Seamless information security services encompassing the formulation of strategies, monitoring, implementation of countermeasures and restoration - ICT services that reflect technological prowess, operational capabilities and know-how that facilitates the construction and operation of network systems that leverage extensive experience in the provision of security services - Provision of high-grade contact center and other BPO services that deliver safety and peace of mind	Secom Trust Systems Co., Ltd. At Tokyo Corporation TMJ, Inc.
 Other Services	 3.7%	 4.6%	- Construction and installation services - Real estate leasing - Home services	- Provision of integrated services, from the design and installation of air conditioning, plumbing and electrical systems to building maintenance - Extensive maintenance and management services for leased buildings, primarily in Tokyo - Provision of lifestyle support services that deliver safety and peace of mind and make life more comfortable and convenient	

*1 Breakdown is based on consolidated net sales and operating revenue (excluding intersegment transactions) for the fiscal year ended March 31, 2026.

*2 Breakdown is based on total operating income for seven segments (¥215.0 billion), prior to adjustment for corporate expenses and eliminations, for the fiscal year ended March 31, 2026.

*3 For more information on major consolidated subsidiaries, please see pages 87–90.

*4 Listed on the Tokyo Stock Exchange Prime Market