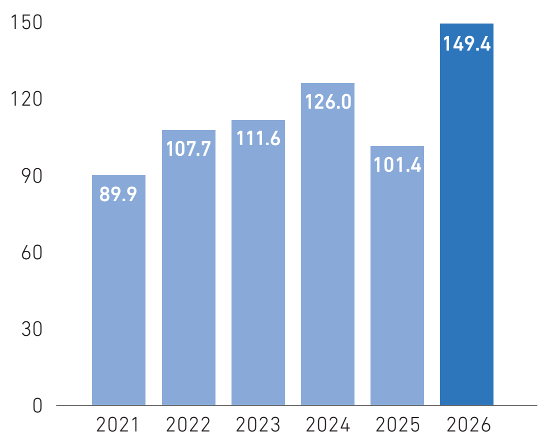
Financial Highlights

U.S. GAAP				In thousands of U.S. dollars
SECOM CO., LTD. and Subsidiaries			In millions of yen	
For the years ended/as of March 31			Years ended March 31	Year ended March 31
	2026	2025	2024	2026
Net sales and operating revenue	¥1,402,035	¥1,311,145	¥1,283,961	$ 8,762,719
Operating income	191,324	128,856	155,177	1,195,775
Net income attributable to SECOM CO., LTD.	149,436	101,440	126,032	933,976
Total assets	2,546,953	2,446,380	2,383,981	15,918,456
Total SECOM CO., LTD. shareholders' equity	1,434,665	1,376,907	1,333,831	8,966,658
			In yen	In U.S. dollars
Per share of common stock:				
Net income attributable to SECOM CO., LTD.	¥ 366.31	¥ 243.93	¥ 297.95	$ 2.29
Cash dividends	100.00	95.00	95.00	0.63
(Interim dividend)	50.00	47.50	47.50	0.31
SECOM CO., LTD. shareholders' equity	3,547.10	3,312.47	3,168.37	22.17

Notes: 1. Yen amounts have been translated into U.S. dollars, solely for the convenience of the reader, at the approximate rate of ¥160=US$1, the rate prevailing on the Tokyo Foreign Exchange Market on March 31, 2026.
2. SECOM implemented a 2 for 1 stock split with an effective date of October 1, 2024. Per share data has been adjusted to reflect the impact of this stock split.
3. Net income attributable to SECOM CO., LTD. per share of common stock is based on the average number of shares outstanding during each period, less treasury stock.
4. SECOM CO., LTD. shareholders' equity per share of common stock is based on the number of shares outstanding at the end of each period, less treasury stock.
5. Cash dividends per share of common stock are based on dividends approved and paid in each fiscal year. At the general shareholders' meeting held on June 26, 2026, approval was granted for a proposal to pay a year-end dividend of ¥50.00 for the fiscal year ended March 31, 2026.
6. Following the application of the Financial Accounting Standards Board (FASB) Accounting Standards Update (ASU) No. 2018-12, "Targeted Improvements to the Accounting for Long-Duration Contracts," the method used to measure insurance contract liabilities and the accounting treatment for deferred insurance contract expenses were revised. The figures presented in this report have been adjusted retroactively to reflect the impact of applying this accounting standard. For more information, please refer to page 10 of the document titled *Financial Data 2026*, which is available on the SECOM website.

Net income attributable to SECOM CO., LTD.
(U.S. GAAP)
(In billions of yen)



Note: In the fiscal year ended March 31, 2026, net income attributable to SECOM CO., LTD., increased ¥48.0 billion, to ¥149.4 billion, mainly reflecting operating income gains in the insurance services and security services segments, as well as a higher gain on other-than-temporary impairment of investment securities, against a backdrop of firm stock market conditions.

In the fiscal year ended March 31, 2025, net income attributable to SECOM CO., LTD., decreased ¥24.6 billion, to ¥101.4 billion. This was due largely to higher personnel expenses, attributable to increased investments in human resources, mainly in the security services segment, and a decrease in the insurance services segment, owing to a downward rebound from a significant gain on other-than-temporary impairment of investment securities in the previous fiscal year. Other segments also reported declines, owing largely due to a sharp downward rebound in other-than-temporary impairment of investment securities.

In the fiscal year ended March 31, 2024, net income attributable to SECOM CO., LTD., advanced ¥14.5 billion, to ¥126.0 billion. This primarily reflected an increase in operating income, as a higher gain on other-than-temporary impairment of investment securities and a decline in losses due to natural disasters pushed up operating income in the insurance services segment, while steady orders and systematic price adjustments underpinned a rise in the fire protection services segment. Other contributing factors included elevated gains on other-than-temporary impairment of investment securities and on private equity investments in segments other than insurance services.

Pursuant to the applicable Japanese law, SECOM is required to publish results in line with accounting principles generally accepted in Japan (Japanese GAAP). Key financial highlights calculated using Japanese GAAP are shown below for reference.

Japanese GAAP				In thousands of U.S. dollars
SECOM CO., LTD. and Subsidiaries			In millions of yen	
For the years ended/as of March 31			Years ended March 31	Year ended March 31
	2026	2025	2024	2026
Net sales	¥1,256,896	¥1,199,942	¥1,154,740	$ 7,855,600
Operating profit	160,333	144,297	140,658	1,002,081
Ordinary profit	182,160	175,123	166,859	1,138,500
Profit attributable to owners of parent	112,662	108,109	101,951	704,138
Total assets	2,230,127	2,145,576	2,080,781	13,938,294
Total net assets	1,499,682	1,447,736	1,390,689	9,373,013
			In yen	In U.S. dollars
Per share of common stock:				
Profit	¥ 276.17	¥ 259.97	¥ 241.02	$ 1.73
Cash dividends	100.00	97.50	95.00	0.63
(Interim dividend)	50.00	47.50	47.50	0.31
Net assets	3,250.15	3,056.12	2,908.37	20.31

Notes: 1. Cash dividends per share of common stock are based on dividends the record dates for which fall in each fiscal year. The consolidated dividend payout ratio for the fiscal year ended March 31, 2026, was 36.2%.
2. SECOM implemented a 2 for 1 stock split with an effective date of October 1, 2024. Per share data has been adjusted to reflect the impact of this stock split.

Profit attributable to owners of parent
(Japanese GAAP)
(In billions of yen)