

Other Financial Data

Summary of Selected Financial Data

SECOM CO., LTD. and Subsidiaries
Years ended/as of March 31

	In millions of yen					
	2025	2024	2023	2022	2021	2020
Composition of consolidated net sales and operating revenue by segment						
Net sales and operating revenue.....	¥1,311,132	¥1,283,898	¥1,227,316	¥1,166,098	¥1,135,339	¥1,132,632
Security services:	643,942	623,102	597,071	563,623	555,060	561,067
As a percentage of net sales and operating revenue...	49.1%	48.5%	48.6%	48.3%	48.9%	49.5%
Electronic security services.....	375,290	365,980	356,962	348,749	344,882	344,992
As a percentage of net sales and operating revenue...	28.6	28.5	29.1	29.9	30.4	30.5
Other security services—						
Static guard services	104,606	100,063	89,200	75,459	69,370	70,054
As a percentage of net sales and operating revenue...	8.0	7.8	7.3	6.5	6.1	6.2
Armored car services.....	66,896	65,367	62,920	62,467	62,841	63,602
As a percentage of net sales and operating revenue...	5.1	5.1	5.1	5.4	5.5	5.6
Subtotal.....	171,502	165,430	152,120	137,926	132,211	133,656
Merchandise and other	97,150	91,692	87,989	76,948	77,967	82,419
As a percentage of net sales and operating revenue...	7.4	7.1	7.1	6.6	6.9	7.2
Fire protection services.....	177,096	160,601	145,662	148,804	140,599	151,861
As a percentage of net sales and operating revenue...	13.5	12.5	11.9	12.8	12.4	13.4
Medical services.....	199,957	192,600	196,246	195,826	182,573	187,101
As a percentage of net sales and operating revenue...	15.2	15.0	16.0	16.8	16.1	16.5
Insurance services	55,741	75,189	58,876	51,769	58,291	43,515
As a percentage of net sales and operating revenue...	4.3	5.9	4.8	4.4	5.1	3.8
Geospatial information services	58,372	60,501	62,086	56,371	53,908	53,535
As a percentage of net sales and operating revenue...	4.5	4.7	5.1	4.8	4.7	4.7
BPO and ICT services.....	128,334	127,090	127,854	115,544	112,144	99,833
As a percentage of net sales and operating revenue...	9.8	9.9	10.4	9.9	9.9	8.8
Other services.....	47,690	44,815	39,521	34,161	32,764	35,720
As a percentage of net sales and operating revenue...	3.6	3.5	3.2	3.0	2.9	3.3
Net income attributable to SECOM CO., LTD., cash dividends and SECOM CO., LTD. shareholders' equity						
Net income attributable to SECOM CO., LTD.	¥ 101,068	¥ 125,884	¥ 111,558	¥ 107,731	¥ 89,913	¥ 87,136
Cash dividends paid ⁽²⁾	39,698	40,483	39,060	38,196	37,104	37,104
SECOM CO., LTD. shareholders' equity	1,371,711	1,329,027	1,267,205	1,209,512	1,142,323	1,088,738
Consolidated financial ratios						
Percentage of working capital accounted for by:						
Debt—						
Bank loans	2.3	2.1	2.2	2.4	2.7	3.3
Current portion of long-term debt.....	0.7	0.8	0.9	1.2	1.2	1.5
Straight bonds	0.2	0.2	0.2	0.3	0.3	0.3
Other long-term debt.....	3.2	3.4	3.3	3.7	4.0	3.4
Total debt.....	6.4	6.5	6.6	7.6	8.3	8.5
SECOM CO., LTD. shareholders' equity.....	93.6	93.5	93.4	92.4	91.7	91.5
Total capitalization.....	100.0	100.0	100.0	100.0	100.0	100.0
Return on total assets (percentage) ^(a)	4.1	5.3	4.9	4.9	4.2	4.2
Return on equity (percentage) ^(b)	7.4	9.5	8.8	8.9	7.9	8.0
Percentage of net sales and operating revenue absorbed by ^(c) :						
Depreciation and amortization	6.5	6.3	6.4	6.7	6.9	5.7
Rental expense under operating leases	2.6	2.6	2.6	2.5	2.6	2.4
Ratio of accumulated depreciation to depreciable assets (percentage)						
.....	66.9	68.8	68.9	68.0	66.6	65.3
Net property turnover (times) ^(c)	2.74	2.77	2.81	2.75	2.65	2.73
Before-tax interest coverage (times) ^{(c) (d)}	98.6	143.3	138.8	139.8	125.2	117.5

Note: Installation revenue is included in the corresponding electronic security services.

Summary of Selected Financial Data

	2025	2024	2023	2022	2021	2020
Number of shares outstanding						
Issued.....	466,599,796	466,599,796	466,599,796	466,596,098	466,591,852	466,587,996
Owned by SECOM CO., LTD.....	50,925,784	45,616,920	37,526,220	30,430,436	30,069,130	30,067,176
Balance.....	415,674,012	420,982,876	429,073,576	436,165,662	436,522,722	436,520,820
Per share information:						
Net income attributable to SECOM CO., LTD. per share (in yen) ⁽¹⁾	¥ 243.03	¥ 297.60	¥ 258.34	¥ 246.42	¥ 205.98	¥ 199.61
Cash dividends paid per share (in yen) ⁽²⁾	95.00	95.00	90.00	87.50	85.00	85.00
SECOM CO., LTD. shareholders' equity per share (in yen) ⁽³⁾	3,299.97	3,156.96	2,953.35	2,773.06	2,616.87	2,494.13
Cash flow per share (in yen) ^{(1) (e)}	352.60	393.41	350.17	338.62	301.30	266.94
Price/Book value ratio.....	1.54	1.74	1.38	1.60	1.78	1.80
Price/Earnings ratio	20.93	18.41	15.80	17.99	22.61	22.48
Price/Cash flow ratio.....	14.43	13.93	11.66	13.09	15.45	16.81
Stock price at year-end (in yen)	5,087	5,480	4,082	4,434	4,657	4,487

Notes: (a) Net income attributable to SECOM CO., LTD. / Total assets
 (b) Net income attributable to SECOM CO., LTD. / SECOM CO., LTD. shareholders' equity
 (c) Including discontinued operations
 (d) (Income before income taxes and equity in net income of affiliated companies + Interest expense) / Interest expense
 (e) (Net income attributable to SECOM CO., LTD. + Depreciation and amortization – Dividends approved) / Average number of shares outstanding during each period

(1) Per share amounts are based on the average number of shares outstanding during each period.
 (2) Subsequent to March 31, 2025, cash dividends of ¥20,784 million (¥50 per share) were approved at the general shareholders' meeting on June 26, 2025.
 (3) Per share amounts are based on the number of shares outstanding at the end of each period, less treasury stock.
 (4) The Company implemented a 2 for 1 common stock split on October 1, 2024. On the assumption that the stock split was implemented at the beginning of the year ended March 31, 2020, number of shares outstanding and per share information are computed.

Common Stock Data

SECOM CO., LTD.
As of March 31

SHAREHOLDER INFORMATION	2025	2024	2023	2022	2021	2020
Number of shareholders	42,717	39,195	24,202	23,401	21,739	23,297
Common shares held by:						
Financial institutions.....	37.99%	37.71%	36.98%	39.13%	39.44%	38.65%
Securities firms	2.21	2.22	3.22	3.05	2.81	1.95
Other domestic corporations.....	2.64	2.67	2.73	2.78	2.45	2.50
Foreign investors	40.89	42.45	41.44	40.96	41.55	42.76
Individuals and others	5.36	5.17	7.59	7.56	7.31	7.70
Treasury stock	10.91	9.78	8.04	6.52	6.44	6.44
Total.....	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

PRICE INFORMATION (TOKYO STOCK EXCHANGE)

		Price per share (in yen)		Nikkei Stock Average (in yen)	
		High	Low	High	Low
2023	April–June	¥4,940.5	¥4,063.0	¥33,706.08	¥27,472.63
	July–September	5,242.5	4,554.5	33,753.33	31,450.76
	October–December	5,430.0	4,924.0	33,681.24	30,526.88
2024	January–March	5,930.0	5,055.0	40,888.43	33,288.29
	April–June	5,607.5	4,560.5	39,838.91	37,068.35
	July–September	5,615.0	4,327.0	42,224.02	31,458.42
2025	October–December	5,603.0	5,096.0	40,281.16	37,808.76
	January–March	5,386.0	5,035.0	40,083.30	35,617.56

Note: SECOM implemented a 2 for 1 stock split with an effective date of October 1, 2024. Price per share has been adjusted to reflect this stock split.

Financial Information and References/Other Financial Data

Common Stock Data

COMMON STOCK ISSUES

Date	Additional shares issued (In thousands)	Shares outstanding after issue (In thousands)	Share capital after issue (In thousands of yen)	Allotment ratio to shareholders	Remarks
June 15, 1974	1,968	9,200	¥ 460,000	—	Issue at market price (¥900)
Dec. 21, 1974	2,760	11,960	598,000	3 for 10	Stock split
May 21, 1975	1,196	13,156	657,800	1 for 10	Stock split
May 21, 1975	1,244	14,400	720,000	—	Issue at market price (¥1,134)
Dec. 1, 1975	4,320	18,720	936,000	3 for 10	Stock split
May 31, 1976	1,880	20,600	1,030,000	—	Issue at market price (¥2,570)
June 1, 1976	2,060	22,660	1,133,000	1 for 10	Stock split
Dec. 1, 1976	6,798	29,458	1,472,900	3 for 10	Stock split
Nov. 30, 1977	2,042	31,500	1,575,000	—	Issue at market price (¥1,700)
Dec. 1, 1977	6,300	37,800	1,890,000	2 for 10	Stock split
Dec. 1, 1978	7,560	45,360	2,268,000	2 for 10	Stock split
June 1, 1981	3,000	48,360	2,418,000	—	Issue at market price (¥2,230)
Dec. 1, 1981	4,836	53,196	2,659,800	1 for 10	Stock split
Jan. 20, 1983	5,320	58,516	3,000,000	1 for 10	Stock split
Nov. 30, 1983	194	58,710	3,280,942	—	Conversion of convertible bonds
Nov. 30, 1984	1,418	60,128	5,329,282	—	Conversion of convertible bonds
Nov. 30, 1985	186	60,314	5,602,945	—	Conversion of convertible bonds
Jan. 20, 1986	6,031	66,345	5,602,945	1 for 10	Stock split
Nov. 30, 1986	2,878	69,223	11,269,932	—	Conversion of convertible bonds
Nov. 30, 1987	1,609	70,832	15,021,200	—	Conversion of convertible bonds
Jan. 20, 1988	3,541	74,373	15,021,200	0.5 for 10	Stock split
Nov. 30, 1988	439	74,812	16,063,099	—	Conversion of convertible bonds
Nov. 30, 1989	1,808	76,620	21,573,139	—	Conversion of convertible bonds
Jan. 19, 1990	22,986	99,606	21,573,139	3 for 10	Stock split
Mar. 31, 1990	1,446	101,052	25,070,104	—	Conversion of convertible bonds
Mar. 31, 1991	2,949	104,001	32,244,732	—	Conversion of convertible bonds
Mar. 31, 1992	2,035	106,036	37,338,751	—	Conversion of convertible bonds
Mar. 31, 1993	267	106,303	37,991,568	—	Conversion of convertible bonds
Mar. 31, 1994	6,986	113,289	56,756,263	—	Conversion of convertible bonds
Mar. 31, 1995	477	113,766	58,214,178	—	Conversion of convertible bonds
Mar. 31, 1996	613	114,379	59,865,105	—	Conversion of convertible bonds
Mar. 31, 1997	1,825	116,204	65,253,137	—	Conversion of convertible bonds
Mar. 31, 1998	29	116,233	65,327,060	—	Conversion of convertible bonds
Mar. 31, 1999	159	116,392	65,709,927	—	Conversion of convertible bonds
Nov. 19, 1999	116,410	232,802	65,709,927	10 for 10*	Stock split
Mar. 31, 2000	273	233,075	66,096,852	—	Conversion of convertible bonds
Mar. 31, 2001	25	233,100	66,126,854	—	Conversion of convertible bonds
Mar. 31, 2002	175	233,275	66,360,338	—	Conversion of convertible bonds
Mar. 31, 2003	6	233,281	66,368,827	—	Conversion of convertible bonds
Mar. 31, 2005	8	233,289	66,377,829	—	Conversion of convertible bonds
July 27, 2017	1	233,290	66,385,263	—	Issue of new shares as restricted stock compensation
July 26, 2018	2	233,292	66,392,692	—	Issue of new shares as restricted stock compensation
July 26, 2019	2	233,294	66,401,083	—	Issue of new shares as restricted stock compensation
July 22, 2020	2	233,296	66,410,237	—	Issue of new shares as restricted stock compensation
July 21, 2021	2	233,298	66,419,390	—	Issue of new shares as restricted stock compensation
July 27, 2022	2	233,300	66,427,074	—	Issue of new shares as restricted stock compensation
Oct. 1, 2024	233,300	466,600	66,427,074	10 for 10*	Stock split

Note: The above is a record of SECOM's common stock issues since the common stock was listed on the Tokyo Stock Exchange in June 1974.

*One share was split into two.