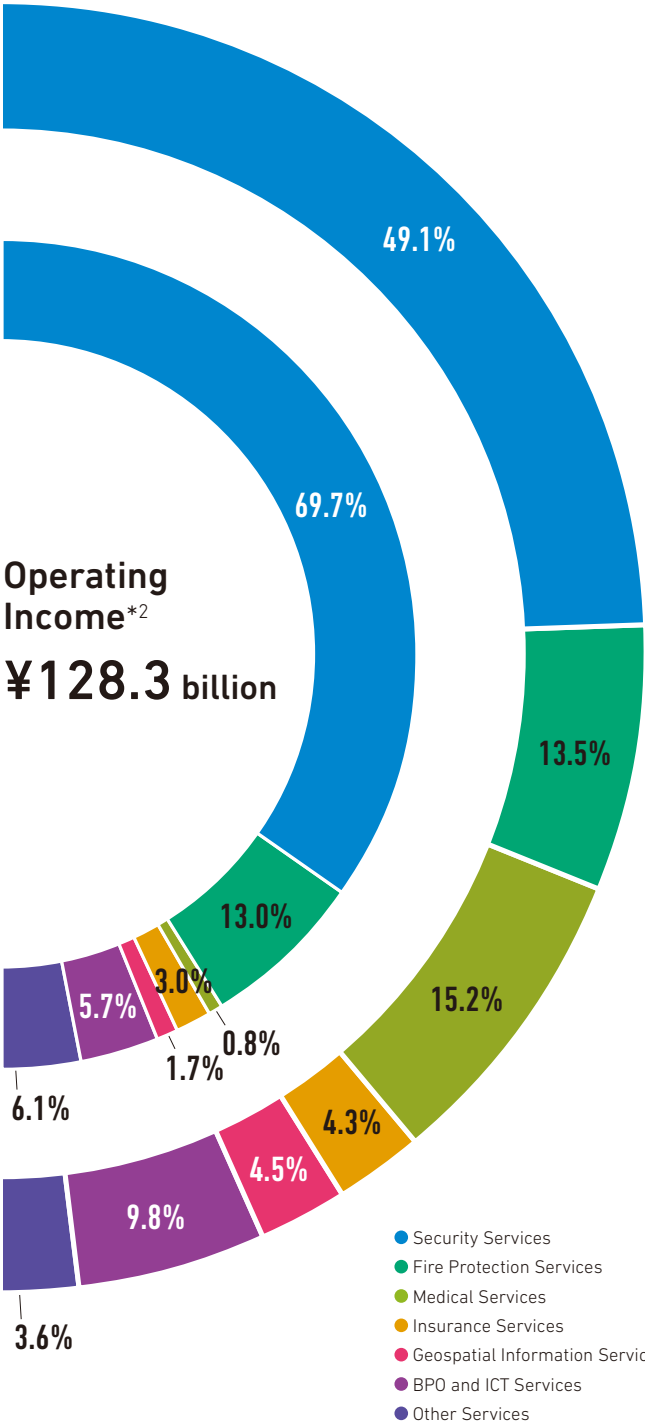


SECOM at a Glance

Net Sales and Operating Revenue*1

¥1,311.1 billion



*1 Breakdown is based on consolidated net sales and operating revenue (excluding intersegment transactions) for the fiscal year ended March 31, 2025.

*2 Breakdown is based on total operating income for seven segments (¥147.4 billion), prior to adjustment for corporate expenses and eliminations, for the fiscal year ended March 31, 2025.

Segment	Principal operations	Competitive advantages	Principal consolidated Group companies*3
 Security Services	<ul style="list-style-type: none">On-line security systemsStatic guard servicesArmored car servicesMerchandise and other	<ul style="list-style-type: none">Integrated approach that involves taking responsibility for all aspects of the provision of on-line security systemsRobust and adaptive operating foundation comprising three components: technological prowess, human resources and an effective operational and control structureRental format that minimizes initial costs for subscribers and enables SECOM to take responsibility for equipment maintenance and upkeepSolid income foundation (attributable to stable recurring revenue-based businesses) and robust customer baseExtensive lineup of security merchandise, including surveillance cameras and access control systemsOverseas operations centered on the provision of on-line security systems that reflect local market needs	SECOM CO., LTD.*4 Secom Joshinetsu Co., Ltd. Asahi Security Co., Ltd. Secom plc
 Fire Protection Services	<ul style="list-style-type: none">Fire alarm systemsFire extinguishing systemsMaintenance services	<ul style="list-style-type: none">Two Group companies with leading shares of the Japanese fire protection services marketComprehensive lineup of services that respond to a broad range of customer needsIntegrated service configuration encompassing R&D and planning, equipment design and production, installation and maintenanceStable demand for equipment that complies with Japan's Fire Service ActAbility to extend renovation proposals that draw on a wealth of experienceExpertise in fire extinguishing systems for tunnels and other large-scale structures	Nohmi Bosai Ltd.*4 Nittan Co., Ltd.
 Medical Services	<ul style="list-style-type: none">Home medical servicesOperation of residences for seniorsICT-based servicesSales of medical equipment and pharmaceuticalsSupport for affiliated medical institutionsOperation of hospitals in India	<ul style="list-style-type: none">Conviction that protecting health and life is the ultimate expression of the SECOM commitment to delivering safety and peace of mindExperience and extensive know-how in the provision of diverse medical servicesStrong collaboration with local communities aimed at realizing effective comprehensive community healthcare systemsICT-based services that leverage expertise accumulated in the provision of medical services and SECOM's management resources	Secom Medical System Co., Ltd. Takshasila Hospitals Operating Pvt. Ltd.
 Insurance Services	<ul style="list-style-type: none">Fire insurance policiesAutomobile insurance policiesCancer treatment policies	<ul style="list-style-type: none">Belief in the need for both security services, which are preventative by nature, and non-life insurance, which looks after people in the event of misfortuneDevelopment and provision of unique fire insurance policies that take into account the risk mitigating factors of on-line security systemsDevelopment and provision of an automotive insurance policy that includes access to emergency response servicesDevelopment and provision of a cancer treatment policy that features full coverage for all treatment costs	Secom General Insurance Co., Ltd.
 Geospatial Information Services	<ul style="list-style-type: none">Services for public sector entitiesServices for private sector entitiesServices for overseas customers	<ul style="list-style-type: none">Service configuration overseen by the leading company in Japan's aerial surveying and geographic information system (GIS) marketsAbility to provide geospatial information based on geographic data collected by commercial satellites, aircraft, drones, vehicles and shipsTechnological capabilities and expertise in the integration, processing and analysis of geographic and related data to provide geospatial informationActive efforts to cultivate new geospatial information services	Pasco Corporation
 BPO and ICT Services	<ul style="list-style-type: none">Data center servicesLarge-scale disaster preparedness servicesInformation security servicesCloud-based servicesBPO services	<ul style="list-style-type: none">Highly secure facilities and equipment and tailored support, as well as data center facilities boasting excellent connectivity that are among Japan's largestOne of Japan's leading disaster management support servicesSeamless information security services encompassing the formulation of strategies, monitoring, implementation of countermeasures and restorationICT services that reflect technological prowess, operational capabilities and know-how that facilitates the construction and operation of network systems that leverage extensive experience in the provision of security servicesProvision of high-grade contact center and other BPO services that deliver safety and peace of mind	Secom Trust Systems Co., Ltd. At Tokyo Corporation TMJ, Inc.
 Other Services	<ul style="list-style-type: none">Construction and installation servicesReal estate leasingHome services	<ul style="list-style-type: none">Provision of integrated services, from the design and installation of air conditioning, plumbing and electrical systems to building maintenanceExtensive maintenance and management services for leased buildings, primarily in TokyoProvision of lifestyle support services that deliver safety and peace of mind and make life more comfortable and convenient	

*3 For more information on major consolidated subsidiaries, please see pages 83–86.

*4 Listed on the Tokyo Stock Exchange Prime Market