

Financial Highlights

U.S. GAAP

SECOM CO., LTD. and Subsidiaries
For the years ended/as of March 31

	In millions of yen			In thousands of U.S. dollars
	Years ended March 31			Year ended March 31
	2025	2024	2023	2025
Net sales and operating revenue	¥1,311,132	¥1,283,898	¥1,227,316	\$ 8,740,880
Operating income	128,330	154,966	145,552	855,533
Net income attributable to SECOM CO., LTD.	101,068	125,884	111,558	673,787
Total assets	2,439,983	2,378,097	2,277,379	16,266,553
Total SECOM CO., LTD. shareholders' equity	1,371,711	1,329,027	1,267,205	9,144,740
	In yen			In U.S. dollars
Per share of common stock:				
Net income attributable to SECOM CO., LTD.	¥ 243.03	¥ 297.60	¥ 258.34	\$ 1.62
Cash dividends	95.00	95.00	90.00	0.63
(Interim dividend)	47.50	47.50	45.00	0.32
SECOM CO., LTD. shareholders' equity	3,299.97	3,156.96	2,953.35	22.00

- Notes: 1. Yen amounts have been translated into U.S. dollars, solely for the convenience of the reader, at the approximate rate of ¥150=US\$1, the rate prevailing on the Tokyo Foreign Exchange Market on March 31, 2025.
2. SECOM implemented a 2 for 1 stock split with an effective date of October 1, 2024. Per share data has been adjusted to reflect the impact of this stock split.
3. Net income attributable to SECOM CO., LTD. per share of common stock is based on the average number of shares outstanding during each period, less treasury stock.
4. SECOM CO., LTD. shareholders' equity per share of common stock is based on the number of shares outstanding at the end of each period, less treasury stock.
5. Cash dividends per share of common stock are based on dividends approved and paid in each fiscal year. At the general shareholders' meeting held on June 26, 2025, approval was granted for a proposal to pay a year-end dividend of ¥50.00 for the fiscal year ended March 31, 2025.

Pursuant to the applicable Japanese law, SECOM is required to publish results in line with accounting principles generally accepted in Japan (Japanese GAAP). Key financial highlights calculated using Japanese GAAP are shown below for reference.

Japanese GAAP

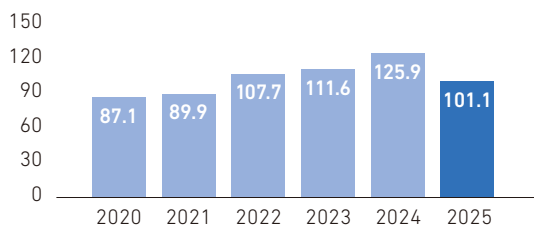
SECOM CO., LTD. and Subsidiaries
For the years ended/as of March 31

	In millions of yen			In thousands of U.S. dollars
	Years ended March 31			Year ended March 31
	2025	2024	2023	2025
Net sales	¥1,199,942	¥1,154,740	¥1,101,307	\$ 7,999,613
Operating profit	144,297	140,658	136,700	961,980
Ordinary profit	175,123	166,859	156,124	1,167,487
Profit attributable to owners of parent	108,109	101,951	96,085	720,727
Total assets	2,145,576	2,080,781	1,989,062	14,303,840
Total net assets	1,447,736	1,390,689	1,316,047	9,651,573
	In yen			In U.S. dollars
Per share of common stock:				
Profit	¥ 259.97	¥ 241.02	¥ 222.51	\$ 1.73
Cash dividends	97.50	95.00	92.50	0.65
(Interim dividend)	47.50	47.50	45.00	0.32
Net assets	3,056.12	2,908.37	2,713.81	20.37

- Notes: 1. Cash dividends per share of common stock are based on dividends the record dates for which fall in each fiscal year. The consolidated dividend payout ratio for the fiscal year ended March 31, 2025, was 37.5%.
2. SECOM implemented a 2 for 1 stock split with an effective date of October 1, 2024. Per share data has been adjusted to reflect the impact of this stock split.
3. Effective from the fiscal year ended March 31, 2025, the English translations of certain line items in the financial statements prepared based on Japanese GAAP have been revised to conform with the EDINET Taxonomy provided by Japan's Financial Services Agency. (EDINET is an electronic disclosure system.) It should be noted that these revisions are superficial and do not change the substance of the relevant line items.

Net income attributable to SECOM CO., LTD. (U.S. GAAP)

(In billions of yen)



Profit attributable to owners of parent (Japanese GAAP)

(In billions of yen)

