

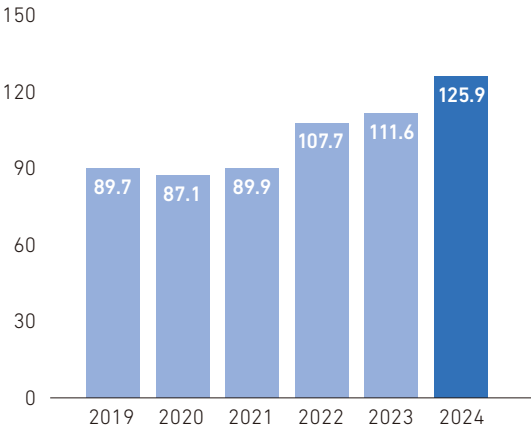
Financial Highlights

U.S. GAAP				
SECOM CO., LTD. and Subsidiaries			In millions of yen	In thousands of U.S. dollars
For the years ended/as of March 31			Years ended March 31	Year ended March 31
	2024	2023	2022	2024
Net sales and operating revenue	¥1,283,898	¥1,227,316	¥1,166,098	\$ 8,502,636
Operating income	154,966	145,552	156,402	1,026,264
Net income attributable to SECOM CO., LTD.	125,884	111,558	107,731	833,669
Total assets	2,378,097	2,277,379	2,183,466	15,748,987
Total SECOM CO., LTD. shareholders' equity	1,329,027	1,267,205	1,209,512	8,801,505
	In yen			In U.S. dollars
Per share of common stock:				
Net income attributable to SECOM CO., LTD.	¥ 595.19	¥ 516.68	¥ 492.83	\$ 3.94
Cash dividends	190.00	180.00	175.00	1.26
(Interim dividend)	95.00	90.00	90.00	0.63
SECOM CO., LTD. shareholders' equity	6,313.92	5,906.70	5,546.11	41.81

Notes: 1. Yen amounts have been translated into U.S. dollars, solely for the convenience of the reader, at the approximate rate of ¥151=US\$1, the rate prevailing on the Tokyo Foreign Exchange Market on March 31, 2024.  
2. Net income attributable to SECOM CO., LTD. per share of common stock is based on the average number of shares outstanding during each period, less treasury stock.  
3. SECOM CO., LTD. shareholders' equity per share of common stock is based on the number of shares outstanding at the end of each period, less treasury stock.  
4. Cash dividends per share of common stock are based on dividends approved and paid in each fiscal year. At the general shareholders' meeting held on June 25, 2024, approval was granted for a proposal to pay a year-end dividend of ¥95.00 for the year ended March 31, 2024.

Net income attributable to SECOM CO., LTD.  
(U.S. GAAP)

(In billions of yen)



Note: In the fiscal year ended March 31, 2024, net income attributable to SECOM CO., LTD., advanced ¥14.3 billion, to ¥125.9 billion. This primarily reflected an increase in operating income, as a higher gain on other-than-temporary impairment of investment securities and a decline in losses due to natural disasters pushed up operating income in the insurance services segment, while steady orders and systematic price adjustments underpinned a rise in the fire protection services segment. Other contributing factors included elevated gains on other-than-temporary impairment of investment securities and on private equity investments in segments other than insurance services.  
In the fiscal year ended March 31, 2023, net income attributable to SECOM CO., LTD., advanced ¥3.8 billion, to ¥111.6 billion. This was despite a decline in operating income—owing to the fact that the security services and fire protection segments benefited from comparatively profitable projects in the preceding period, as well as to investments in growth, primarily in the security services segment; an increase in losses due to natural disasters in the insurance services segment; and an elevated fuel cost adjustment unit price in the BPO and ICT segment—and reflected increases in gain on private equity investments and equity in net income of affiliated companies.  
In the year ended March 31, 2022, net income attributable to SECOM CO., LTD., advanced ¥17.8 billion, to ¥107.7 billion. The principal factor behind this result was higher operating income. This was due to increases in net sales and operating revenue, and in operating income, in three segments. Higher results in the security services segment were underpinned by increases for electronic security services in Japan and overseas and for static security guard services. The fire protection services segment benefited from a concentration of profitable projects during the period. The medical services segment was bolstered by improvements in the earnings of partner hospitals in Japan and a general hospital in India.

Pursuant to the applicable Japanese law, SECOM is required to publish results in line with accounting principles generally accepted in Japan (Japanese GAAP). Key financial highlights calculated using Japanese GAAP are shown below for reference.

Japanese GAAP				
SECOM CO., LTD. and Subsidiaries			In millions of yen	In thousands of U.S. dollars
For the years ended/as of March 31			Years ended March 31	Year ended March 31
	2024	2023	2022	2024
Revenue	¥1,154,740	¥1,101,307	¥1,049,859	\$ 7,647,285
Operating profit	140,658	136,700	143,499	931,510
Ordinary profit	166,859	156,124	153,186	1,105,026
Net income attributable to owners of the parent	101,951	96,085	94,273	675,172
Total assets	2,080,781	1,989,062	1,907,755	13,780,007
Total net assets	1,390,689	1,316,047	1,256,036	9,209,861
	In yen			In U.S. dollars
Per share of common stock:				
Net income	¥ 482.04	¥ 445.02	¥ 431.27	\$ 3.19
Cash dividends	190.00	185.00	180.00	1.26
(Interim dividend)	95.00	90.00	90.00	0.63
Net assets	5,816.74	5,427.63	5,147.30	38.52

Note: Cash dividends per share of common stock are based on dividends the record dates for which fall in each fiscal year. The consolidated dividend payout ratio for the year ended March 31, 2024, was 39.4%.

Net income attributable to owners of the parent  
(Japanese GAAP)

(In billions of yen)

