The Sustainability Working Group held repeated discussions on their ideal image of SECOM from a long-term perspective and established KGIs for the six material sustainability issues. More in-depth discussions were held with the goal of clarifying what actions will be necessary to achieve these KGIs, which were then narrowed down into KPIs for each individual issue. We carefully manage progress toward the achievement of KPIs for each material issue and make use of the Plan-Do-Check-Act (PDCA) cycle to evaluate sustainability initiatives promoted.

Material sustainability issues KGIs KPIs Aim for zero loss of life or property Crime prevention rate*1 for intrusions and thefts **Customer-oriented services** Response rate^{*2} to telephone calls from customers Aim for zero customer concerns "Peace of mind" score in surveys of SECOM Home Security News reports on research achievements that contribute to Leveraging advanced technologies and partnerships Development/announcement of new systems and services Continue to create "Japan-first" services that 17 PARTNERSHIPS deliver safety and peace of mind Number of verification tests conducted together with other R educational institutions and others*3 Percentage of security equipment requiring no installation* Training hours/person Employee self-realization and diversity Realize job satisfaction for employees and create employee-friendly workplaces Paid leave usage rate Female managers as a percentage of total management te Achieve active participation for human resources Gender pay gap by capitalizing on diversity Percentage of male employees taking childcare leave Fair corporate activities and respect Earn recognition in society as a company that Percentage of employees completing human rights and ha for human rights protects human rights programs Create an open organization in which \mathcal{M} Contributions to lifesaving, fraud prevention and other initia (Commendations received from the president or a division employees can act autonomously Decrease in greenhouse gas emissions from the fiscal year Decarbonization and a recycling-based society Renewable energy as a percentage of total energy used Achieve carbon neutrality by 2045 EVs*5 (excluding special vehicles) as a percentage of total but BEVs and FCVs (including motorcycles) as a percentage of the Virgin plastics derived from fossil resources as a percentag 15 UFE ON LAND containers and packaging*4 **ب** Realize a circular economy Plastics derived from fossil resources as a percentage of to and packaging*4 Participants in child safety workshops (DVD teaching mater Coexistence with local communities Annual visits to SECOM's safety awareness websites Earn society's trust as a company that contributes to the safety of local communities Partnerships with local enterprises (business collaboration Participants in AED training sessions

Note: Results for the fiscal year ended March 31, 2023, are scheduled to be posted on the SECOM website in November 2023.

*1 Crime prevention rate: Indicator SECOM uses to measure progress toward achieving zero intrusions or thefts for subscribers *2 Response rate: Percentage of calls answered, excluding calls disconnected by the customer within five seconds *3 Cumulative total from 2021 through 2030 *4 Limited to security equipment developed by SECOM *5 Electric vehicles: Hybrid vehicles (HVs), plug-in hybrid electric vehicles (PHEVs), battery electric vehicles (BEVs) and fuel-cell vehicles (FCVs)

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Scope of targets: SECOM CO., LTD. and its consolidated subsidiaries ("Achieve carbon neutrality by 2045"), SECOM CO., LTD. (all other KGIs)

	Targets	Target years
	100%	2030
	96%	2026
v subscribers	100%	2030
peace of mind for society	30/year	2030
s that are firsts in Japan* ³	Cumulative total: 10	2030
r companies, local governments,	Cumulative total: 100 (10/year)	2030
*4	10%	2030
	50 hours/year	2030
	80%	2030
eam	30%	2030
	85%	2030
	50%	2025
rassment prevention e-learning	100%	Annual
atives head)	_	Annual
r ended March 31, 2019	45%	2030
	100%	2045
business vehicles	100%	2030
total business vehicles	100%	2045
ge of total materials used in	0%	2030
otal materials used in containers	0%	2045
rials)	100,000/year	2027
	5,000,000 page visits	2027
n, joint participation, cooperation)	10/year	Annual
	40,000/year	2030