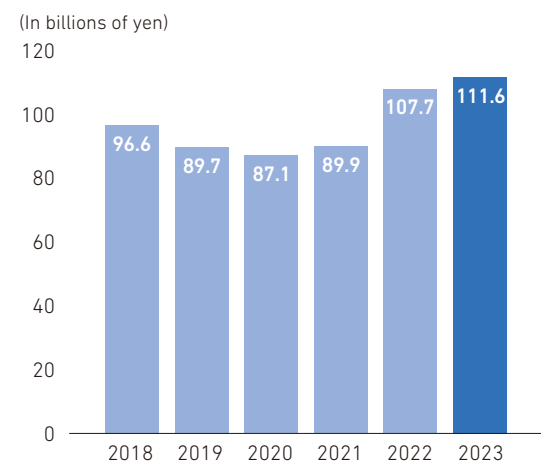


U.S. GAAP SECOM CO., LTD. and Subsidiaries For the years ended/as of March 31	In millions of yen			In thousands of U.S. dollars
	Years ended March 31			Year ended March 31
	2023	2022	2021	2023
Net sales and operating revenue	¥1,227,316	¥1,166,098	¥1,135,339	\$ 9,159,075
Operating income	145,552	156,402	135,809	1,086,209
Net income attributable to SECOM CO., LTD.	111,558	107,731	89,913	832,522
Total assets	2,277,379	2,183,466	2,137,806	16,995,365
Total SECOM CO., LTD. shareholders' equity	1,267,205	1,209,512	1,142,323	9,456,755
			In yen	In U.S. dollars
Per share of common stock:				
Net income attributable to SECOM CO., LTD.	¥ 516.68	¥ 492.83	¥ 411.95	\$ 3.86
Cash dividends	180.00	175.00	170.00	1.34
(Interim dividend)	90.00	90.00	85.00	0.67
SECOM CO., LTD. shareholders' equity	5,906.70	5,546.11	5,233.74	44.08

- Notes: 1. Yen amounts have been translated into U.S. dollars, solely for the convenience of the reader, at the approximate rate of ¥134=US\$1, the rate prevailing on the Tokyo Foreign Exchange Market on March 31, 2023.
2. Net income attributable to SECOM CO., LTD. per share of common stock is based on the average number of shares outstanding during each period, less treasury stock.
3. SECOM CO., LTD. shareholders' equity per share of common stock is based on the number of shares outstanding at the end of each period, less treasury stock.
4. Cash dividends per share of common stock are based on dividends approved and paid in each fiscal year. At the general shareholders' meeting held on June 27, 2023, approval was granted for a proposal to pay a year-end dividend of ¥95.00 for the year ended March 31, 2023.

Net income attributable to SECOM CO., LTD. (U.S. GAAP)



Note: In the fiscal year ended March 31, 2023, net income attributable to SECOM CO., LTD., advanced ¥3.8 billion, to ¥111.6 billion. This was despite a decline in operating income—owing to the fact that the security services and fire protection segments benefited from comparatively profitable projects in the preceding period, as well as to investments in growth, primarily in the security services segment; an increase in losses due to natural disasters in the insurance services segment; and an elevated fuel cost adjustment unit price in the BPO and ICT segment—and reflected increases in gain on private equity investments and equity in net income of affiliated companies.

In the year ended March 31, 2022, net income attributable to SECOM CO., LTD., advanced ¥17.8 billion, to ¥107.7 billion. The principal factor behind this result was higher operating income. This was due to increases in net sales and operating revenue, and in operating income, in three segments. Higher results in the security services segment were underpinned by increases for electronic security services in Japan and overseas and for static security guard services. The fire protection services segment benefited from a concentration of profitable projects during the period. The medical services segment was bolstered by improvements in the earnings of partner hospitals in Japan and a general hospital in India.

In the year ended March 31, 2021, net income attributable to SECOM CO., LTD., advanced ¥2.8 billion, to ¥89.9 billion, notwithstanding the negative impact of COVID-19 in certain areas. This reflected an increase in operating income, which was bolstered by favorable results in the insurance services, BPO and ICT services, and geospatial information services segments, as well as a gain on other-than-temporary impairment of investment securities, compared with a loss in the previous fiscal year.

Pursuant to the applicable Japanese law, SECOM is required to publish results in line with accounting principles generally accepted in Japan (Japanese GAAP). Key financial highlights calculated using Japanese GAAP are shown below for reference.

Japanese GAAP SECOM CO., LTD. and Subsidiaries For the years ended/as of March 31	In millions of yen			In thousands of U.S. dollars
	Years ended March 31			Year ended March 31
	2023	2022	2021	2023
Revenue	¥1,101,307	¥1,049,859	¥1,035,898	\$ 8,218,709
Operating profit	136,700	143,499	136,925	1,020,149
Ordinary profit	156,124	153,186	138,990	1,165,104
Net income attributable to owners of the parent	96,085	94,273	74,681	717,052
Total assets	1,989,062	1,907,755	1,864,179	14,843,746
Total net assets	1,316,047	1,256,036	1,229,824	9,821,246
			In yen	In U.S. dollars
Per share of common stock:				
Net income	¥ 445.02	¥ 431.27	¥ 342.17	\$ 3.32
Cash dividends	185.00	180.00	170.00	1.38
(Interim dividend)	90.00	90.00	85.00	0.67
Net assets	5,427.63	5,147.30	4,958.18	40.50

Note: Cash dividends per share of common stock are based on dividends the record dates for which fall in each fiscal year. The consolidated dividend payout ratio for the year ended March 31, 2023, was 41.6%.

Net income attributable to owners of the parent (Japanese GAAP)

