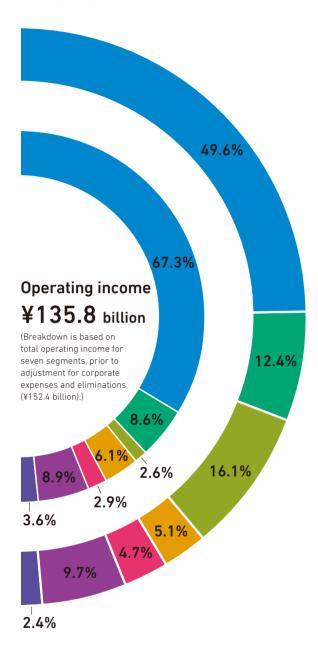
SECOM at a Glance

Net Sales and Operating Revenue ¥1,135.3 billion

(Breakdown is based on consolidated net sales and operating revenue (excluding intersegment transactions) for the fiscal year ended March 31, 2021.)



- Security Services Fire Protection Services Medical Services Insurance Services
- Geospatial Information Services
- BPO and ICT Services
- Real Estate and Other Service

Segment		Principal operations	Competitive advantages	Principal Group companies*1
Securit	ty Services	 On-line security systems Static guard services Armored car services Merchandise and other 	 Integrated approach to providing on-line security systems Solid technological foundation made possible by proprietary research and development configuration Nationwide network of 2,700 emergency depots, facilitating swift response in the event of an emergency and appropriate operational control Rental format that minimizes initial costs for subscribers and enables SECOM to take responsibility for equipment maintenance and upkeep Solid income foundation (attributable to stable recurring revenue-based businesses) and robust customer base Extensive lineup of security merchandise, including surveillance cameras and access control systems Overseas operations centered on the provision of on-line security systems that reflect local market needs 	SECOM CO., LTD.*2 Secom Joshinetsu Co., Ltd.*3 Asahi Security Co., Ltd. Secom plc
Fire Pro	rotection Services	 Fire alarm systems Fire extinguishing systems Maintenance services 	Two Group companies with the largest and third-largest shares of the Japanese fire protection market Comprehensive lineup of services that respond to a broad range of customer needs Integrated service configuration encompassing R&D and planning, equipment design and production, installation and maintenance Stable demand for equipment that complies with Japan's Fire Service Act Ability to extend renovation proposals that draw on a wealth of experience Expertise in fire extinguishing systems for tunnels and other large-scale structures	Nohmi Bosai Ltd.* Nittan Co., Ltd.
Medica	Il Services	Home medical services Operation of residences for seniors Medical services that leverage ICT Sales of medical equipment and pharmaceuticals Support for affiliated medical institutions	Conviction that protecting health and life is the ultimate expression of the SECOM commitment to delivering safety and peace of mind Experience and extensive know-how in the provision of diverse medical services Strong collaboration with local communities aimed at realizing effective comprehensive community healthcare systems ICT-based services that leverage expertise accumulated in the provision of medical services and SECOM's management resources	Secom Medical System Co., Ltd.
Insurar	nce Services	 Fire insurance policies Automobile insurance policies Cancer treatment policies 	 Belief in the need for both security services, which are preventative by nature, and non-life insurance, which looks after people in the event of misfortune Development and provision of unique policies that take into account the risk mitigating factors of on-line security systems Development and provision of an automotive insurance policy that includes access to emergency response services Development and provision of a cancer treatment policy that features full coverage for all treatment costs 	Secom General Insurance Co., Ltd
Geospa	atial Information es	 Services for public sector entities Services for private sector entities Services for overseas customers 	 Service configuration overseen by the leading company in Japan's aerial surveying and geographic information system (GIS) markets Ability to provide geospatial information based on geographic data collected by commercial satellites, aircraft, drones, vehicles and ships Technological capabilities and expertise in the integration, processing and analysis of geographic and related data to provide geospatial information Active efforts to cultivate new geospatial information services 	Pasco Corporation* ²
BPO an	nd ICT Services	 Data center services Large-scale disaster preparedness services Information security services Cloud-based services BPO services 	 Highly secure facilities and equipment and tailored support, as well as data center facilities boasting excellent connectivity that are among Japan's largest One of Japan's leading disaster management support services Seamless information security services encompassing the formulation of strategies, monitoring, implementation of countermeasures and restoration ICT services that reflect technological prowess, operational capabilities and know-how that facilitates the construction and operation of network systems that leverage extensive experience in the provision of security services Provision of high-grade contact center and other BPO services that deliver safety and peace of mind 	Secom Trust Systems Co., Ltd. At Tokyo Corporation TMJ, Inc.
	state and Services* ⁴	 Construction and installation services Real estate leasing Home services 	 Provision of integrated services, from the design and installation of air conditioning, plumbing and electrical systems to building maintenance. Extensive maintenance and management services for leased buildings, primarily in Tokyo. Provision of lifestyle support services that deliver safety and security and make life more comfortable and convenient 	

*1 For more information, please see pages 75–78. *2 Listed on the First Section of the Tokyo Stock Exchange *3 Listed on the Second Section of the Tokyo Stock Exchange *4 Owing to the transfer of all issued shares in Secom Home Life Co., Ltd., which spearheaded the Real Estate and Other Services business, as of December 22, 2020,

SECOM REPORT 2021 SECOM REPORT 2021

the company was excluded from the scope of consolidation.