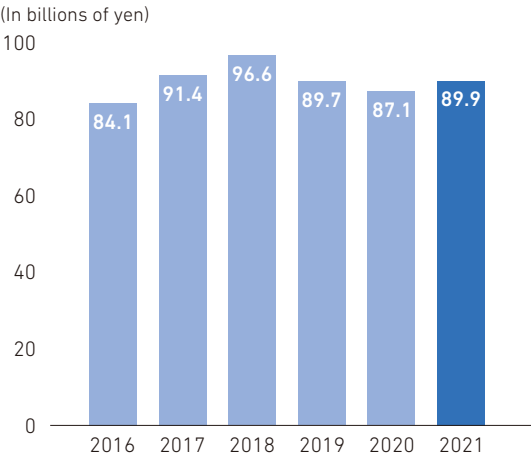


Financial Highlights

U.S. GAAP				In thousands of U.S. dollars
SECOM CO., LTD. and Subsidiaries				
For the years ended/as of March 31				
	In millions of yen			
	Years ended March 31			Year ended March 31
	2021	2020	2019	2021
Net sales and operating revenue	¥1,135,339	¥1,132,632	¥1,087,355	\$10,228,279
Operating income	135,809	129,627	123,307	1,223,505
Net income attributable to SECOM CO., LTD.	89,913	87,136	89,686	810,027
Total assets	2,137,806	2,081,120	1,879,710	19,259,516
Total SECOM CO., LTD. shareholders' equity	1,142,323	1,088,738	1,044,184	10,291,198
	In yen			In U.S. dollars
Per share of common stock:				
Net income attributable to SECOM CO., LTD.	¥ 411.95	¥ 399.23	¥ 410.91	\$ 3.71
Cash dividends	170.00	170.00	160.00	1.53
(Interim dividend)	85.00	85.00	80.00	0.77
SECOM CO., LTD. shareholders' equity	5,233.74	4,988.25	4,784.12	47.15

Notes: 1. Yen amounts have been translated into U.S. dollars, solely for the convenience of the reader, at the approximate rate of ¥111=US\$1, the rate prevailing on the Tokyo Foreign Exchange Market on March 31, 2021.
2. Net income attributable to SECOM CO., LTD. per share of common stock is based on the average number of shares outstanding during each period, less treasury stock.
3. SECOM CO., LTD. shareholders' equity per share of common stock is based on the number of shares outstanding at the end of each period, less treasury stock.
4. Cash dividends per share of common stock are based on dividends approved and paid in each fiscal year. At the general shareholders' meeting held on June 25, 2021, approval was granted for a proposal to pay a year-end dividend of ¥85.00 for the year ended March 31, 2021.

Net income attributable to SECOM CO., LTD.
(U.S. GAAP)



Note: In the year ended March 31, 2021, net income attributable to SECOM CO., LTD., advanced ¥2.8 billion, to ¥89.9 billion, notwithstanding the negative impact of COVID-19 in certain areas. This reflected an increase in operating income, which was bolstered by favorable results in the insurance services, BPO and ICT services, and geospatial information services segments, as well as a gain on other-than-temporary impairment of investment securities, compared with a loss in the previous fiscal year.
In the year ended March 31, 2020, net income attributable to SECOM CO., LTD., decreased ¥2.6 billion, to ¥87.1 billion, despite operating income growth led by the fire protection services segment. This was primarily due to a loss on private equity investments, compared with a gain on such investments in the previous fiscal year, and an increase in income taxes that reflected a larger reversal of the valuation allowance in the preceding period.
In the year ended March 31, 2019, net income attributable to SECOM CO., LTD., was down ¥6.9 billion, to ¥89.7 billion. Principal factors contributing to this result included the application of a new accounting standard whereby gains or losses on equity investments are now charged to income for the period, which resulted in an increase in loss on other-than-temporary impairment of investment securities; investments to reinforce SECOM's operating foundation with the aim of ensuring sustainable growth; and the impact of multiple major natural disasters on results in the insurance services segment.

Pursuant to the applicable Japanese law, SECOM is required to publish results in line with accounting principles generally accepted in Japan (Japanese GAAP). Key financial highlights calculated using Japanese GAAP are shown below for reference.

Japanese GAAP				In thousands of U.S. dollars
SECOM CO., LTD. and Subsidiaries				
For the years ended/as of March 31				
	In millions of yen			
	Years ended March 31			Year ended March 31
	2021	2020	2019	2021
Revenue	¥1,035,898	¥1,060,070	¥1,013,823	\$ 9,332,414
Operating profit	136,925	142,858	130,213	1,233,559
Ordinary profit	138,990	151,356	144,889	1,252,162
Net income attributable to owners of the parent	74,681	89,080	92,009	672,802
Total assets	1,864,179	1,815,121	1,765,105	16,794,405
Total net assets	1,229,824	1,172,494	1,125,954	11,079,495
	In yen			In U.S. dollars
Per share of common stock:				
Net income	¥ 342.17	¥ 408.14	¥ 421.56	\$ 3.08
Cash dividends	170.00	170.00	165.00	1.53
(Interim dividend)	85.00	85.00	80.00	0.77
Net assets	4,958.18	4,742.58	4,562.08	44.67

Note: Cash dividends per share of common stock are based on dividends the record dates for which fall in each fiscal year. The consolidated dividend payout ratio for the year ended March 31, 2021, was 49.7%.

Net income attributable to owners of the parent
(Japanese GAAP)

