

Other Financial Data

Summary of Selected Financial Data

SECOM CO., LTD. and Subsidiaries
Years ended/as of March 31

	In millions of yen					
	2020	2019	2018	2017	2016	2015
Composition of consolidated net sales and operating revenue by segment						
Net sales and operating revenue.....	¥1,160,707	¥1,111,600	¥1,082,792	¥1,031,261	¥983,428	¥945,238
Security services.....	577,252	563,739	562,272	543,524	505,058	487,063
As a percentage of net sales and operating revenue...	49.7%	50.8%	51.9%	52.7%	51.4%	51.5%
Electronic security services.....	347,156	344,297	341,157	338,744	330,843	326,300
As a percentage of net sales and operating revenue...	29.9	31.0	31.5	32.8	33.6	34.5
Other security services—						
Static guard services.....	70,029	66,265	59,030	56,417	55,907	53,788
As a percentage of net sales and operating revenue...	6.0	6.0	5.5	5.5	5.7	5.7
Armored car services.....	63,602	62,417	61,089	57,873	32,990	21,010
As a percentage of net sales and operating revenue...	5.5	5.6	5.6	5.6	3.4	2.2
Subtotal.....	133,631	128,682	120,119	114,290	88,897	74,798
Merchandise and other.....	96,465	90,760	100,996	90,490	85,318	85,965
As a percentage of net sales and operating revenue...	8.3	8.2	9.3	8.8	8.7	9.1
Fire protection services.....	151,861	140,139	136,559	126,232	131,743	121,189
As a percentage of net sales and operating revenue...	13.1	12.6	12.6	12.2	13.4	12.8
Medical services.....	187,101	181,705	175,318	168,819	163,538	155,884
As a percentage of net sales and operating revenue...	16.1	16.3	16.2	16.4	16.6	16.5
Insurance services.....	43,515	41,637	44,683	43,780	40,654	38,259
As a percentage of net sales and operating revenue...	3.8	3.8	4.2	4.3	4.1	4.1
Geospatial information services.....	53,535	51,510	50,906	51,609	52,553	52,760
As a percentage of net sales and operating revenue...	4.6	4.6	4.7	5.0	5.4	5.6
BPO and ICT services.....	97,515	88,065	69,569	49,681	48,294	47,412
As a percentage of net sales and operating revenue...	8.4	7.9	6.4	4.8	4.9	5.0
Real estate and other services.....	49,928	44,805	43,485	47,616	41,588	42,671
As a percentage of net sales and operating revenue...	4.3	4.0	4.0	4.6	4.2	4.5

Net income attributable to SECOM CO., LTD., cash dividends and SECOM CO., LTD. shareholders' equity

Net income attributable to SECOM CO., LTD.	¥ 87,136	¥ 89,686	¥ 96,623	¥ 91,387	¥ 84,072	¥ 80,184
Cash dividends paid ⁽²⁾	37,104	34,922	32,738	30,557	28,373	38,197
SECOM CO., LTD. shareholders' equity.....	1,088,738	1,044,184	1,000,277	929,242	865,278	825,969

Consolidated financial ratios

Percentage of working capital accounted for by:

Debt—						
Bank loans.....	3.3	3.4	3.5	4.0	5.6	4.7
Current portion of long-term debt.....	1.5	1.6	1.7	1.9	1.8	1.4
Straight bonds.....	0.3	0.4	0.5	0.7	0.8	0.9
Other long-term debt.....	3.4	3.6	4.1	4.5	5.3	4.9
Total debt.....	8.5	8.9	9.8	11.1	13.5	11.9
SECOM CO., LTD. shareholders' equity.....	91.5	91.1	90.2	88.9	86.5	88.1
Total capitalization.....	100.0	100.0	100.0	100.0	100.0	100.0
Return on total assets (percentage) ^(a)	4.2	4.8	5.3	5.2	5.0	5.3
Return on equity (percentage) ^(b)	8.0	8.6	9.7	9.8	9.7	9.7
Percentage of net sales and operating revenue absorbed by ^(c) :						
Depreciation and amortization.....	5.7	6.8	7.3	7.6	7.4	7.3
Rental expense under operating leases.....	2.4	2.5	2.3	2.5	2.5	2.4
Ratio of accumulated depreciation to depreciable assets (percentage).....	65.3	65.4	64.6	63.2	62.8	61.6
Net property turnover (times) ^(c)	2.73	2.67	2.63	2.49	2.38	2.38
Before-tax interest coverage (times) ^{(c) (d)}	117.5	109.6	123.0	107.1	89.2	93.8

Note: Installation revenue is included in the corresponding electronic security services.

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	2020	2019	2018	2017	2016	2015
Number of shares outstanding						
Issued	233,293,998	233,292,219	233,290,441	233,288,717	233,288,717	233,288,717
Owned by the Company	15,033,588	15,031,867	15,030,573	15,028,470	15,026,824	15,024,812
Balance	218,260,410	218,260,352	218,259,868	218,260,247	218,261,893	218,263,905
Per share information						
Net income attributable to SECOM CO., LTD. per share (in yen) ⁽¹⁾	¥ 399.23	¥ 410.91	¥ 442.70	¥ 418.71	¥ 385.19	¥ 367.37
Cash dividends paid per share (in yen) ⁽²⁾	170.00	160.00	150.00	140.00	130.00	175.00
SECOM CO., LTD. shareholders' equity per share (in yen) ⁽³⁾	4,988.25	4,784.12	4,582.96	4,257.50	3,964.40	3,784.27
Cash flow per share (in yen) ^{(1)(e)}	533.88	590.91	649.44	631.91	582.27	557.88
Price/Book value ratio	1.80	1.98	1.73	1.87	2.11	2.12
Price/Earnings ratio	22.48	23.08	17.89	19.03	21.72	21.84
Price/Cash flow ratio	16.81	16.05	12.20	12.61	14.37	14.38
Stock price at year-end (in yen)	8,974	9,482	7,920	7,969	8,366	8,025

Notes: (a) Net income attributable to SECOM CO., LTD. / Total assets
 (b) Net income attributable to SECOM CO., LTD. / SECOM CO., LTD. shareholders' equity
 (c) Including discontinued operations
 (d) (Income before income taxes and equity in net income of affiliated companies + Interest expense) / Interest expense
 (e) (Net income attributable to SECOM CO., LTD. + Depreciation and amortization – Dividends approved) / Average number of shares outstanding during each period

(1) Per share amounts are based on the average number of shares outstanding during each period.
 (2) Subsequent to March 31, 2020, cash dividends of ¥18,552 million (¥85 per share) were approved at the general shareholders' meeting on June 25, 2020 (see Note 18 of the accompanying notes to consolidated financial statements).
 (3) Per share amounts are based on the number of shares outstanding at the end of each period, less treasury stock.

Common Stock Data

SECOM CO., LTD.
As of March 31

SHAREHOLDER INFORMATION	2020	2019	2018	2017	2016	2015
Number of shareholders.....	23,297	24,023	26,809	25,200	24,975	24,852
Common shares held by:						
Financial institutions.....	38.65%	37.14%	35.94%	35.05%	32.50%	29.89%
Securities firms.....	1.95	3.30	1.63	3.89	3.52	3.43
Other domestic corporations.....	2.50	2.46	2.53	2.51	2.92	3.16
Foreign investors.....	42.76	42.74	44.85	43.42	44.46	44.95
Individuals and others.....	7.70	7.92	8.61	8.69	10.16	12.13
Treasury stock.....	6.44	6.44	6.44	6.44	6.44	6.44
Total.....	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

PRICE INFORMATION (TOKYO STOCK EXCHANGE)

	Price per share (in yen)		Nikkei Stock Average (in yen)	
	High	Low	High	Low
2018 April–June.....	¥8,550	¥7,751	¥23,002.37	¥21,292.29
July–September.....	9,368	8,130	24,120.04	21,546.99
October–December.....	9,827	8,765	24,270.62	19,155.74
2019 January–March.....	9,684	8,781	21,822.04	19,561.96
April–June.....	9,670	8,830	22,307.58	20,408.54
July–September.....	10,005	8,149	22,098.84	20,261.04
October–December.....	10,095	9,288	24,066.12	21,341.74
2020 January–March.....	9,965	7,188	24,083.51	16,552.83

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Common Stock Data

COMMON STOCK ISSUES

Date	Additional shares issued (In thousands)	Shares outstanding after issue (In thousands)	Share capital after issue (In thousands of yen)	Allotment ratio to shareholders	Remarks
June 15, 1974	1,968	9,200	¥ 460,000	—	Issue at market price (¥900)
Dec. 21, 1974	2,760	11,960	598,000	3 for 10	Stock split
May 21, 1975	1,196	13,156	657,800	1 for 10	Stock split
May 21, 1975	1,244	14,400	720,000	—	Issue at market price (¥1,134)
Dec. 1, 1975	4,320	18,720	936,000	3 for 10	Stock split
May 31, 1976	1,880	20,600	1,030,000	—	Issue at market price (¥2,570)
June 1, 1976	2,060	22,660	1,133,000	1 for 10	Stock split
Dec. 1, 1976	6,798	29,458	1,472,900	3 for 10	Stock split
Nov. 30, 1977	2,042	31,500	1,575,000	—	Issue at market price (¥1,700)
Dec. 1, 1977	6,300	37,800	1,890,000	2 for 10	Stock split
Dec. 1, 1978	7,560	45,360	2,268,000	2 for 10	Stock split
June 1, 1981	3,000	48,360	2,418,000	—	Issue at market price (¥2,230)
Dec. 1, 1981	4,836	53,196	2,659,800	1 for 10	Stock split
Jan. 20, 1983	5,320	58,516	3,000,000	1 for 10	Stock split
Nov. 30, 1983	194	58,710	3,280,942	—	Conversion of convertible bonds
Nov. 30, 1984	1,418	60,128	5,329,282	—	Conversion of convertible bonds
Nov. 30, 1985	186	60,314	5,602,945	—	Conversion of convertible bonds
Jan. 20, 1986	6,031	66,345	5,602,945	1 for 10	Stock split
Nov. 30, 1986	2,878	69,223	11,269,932	—	Conversion of convertible bonds
Nov. 30, 1987	1,609	70,832	15,021,200	—	Conversion of convertible bonds
Jan. 20, 1988	3,541	74,373	15,021,200	0.5 for 10	Stock split
Nov. 30, 1988	439	74,812	16,063,099	—	Conversion of convertible bonds
Nov. 30, 1989	1,808	76,620	21,573,139	—	Conversion of convertible bonds
Jan. 19, 1990	22,986	99,606	21,573,139	3 for 10	Stock split
Mar. 31, 1990	1,446	101,052	25,070,104	—	Conversion of convertible bonds
Mar. 31, 1991	2,949	104,001	32,244,732	—	Conversion of convertible bonds
Mar. 31, 1992	2,035	106,036	37,338,751	—	Conversion of convertible bonds
Mar. 31, 1993	267	106,303	37,991,568	—	Conversion of convertible bonds
Mar. 31, 1994	6,986	113,289	56,756,263	—	Conversion of convertible bonds
Mar. 31, 1995	477	113,766	58,214,178	—	Conversion of convertible bonds
Mar. 31, 1996	613	114,379	59,865,105	—	Conversion of convertible bonds
Mar. 31, 1997	1,825	116,204	65,253,137	—	Conversion of convertible bonds
Mar. 31, 1998	29	116,233	65,327,060	—	Conversion of convertible bonds
Mar. 31, 1999	159	116,392	65,709,927	—	Conversion of convertible bonds
Nov. 19, 1999	116,410	232,802	65,709,927	10 for 10*	Stock split
Mar. 31, 2000	273	233,075	66,096,852	—	Conversion of convertible bonds
Mar. 31, 2001	25	233,100	66,126,854	—	Conversion of convertible bonds
Mar. 31, 2002	175	233,275	66,360,338	—	Conversion of convertible bonds
Mar. 31, 2003	6	233,281	66,368,827	—	Conversion of convertible bonds
Mar. 31, 2005	8	233,289	66,377,829	—	Conversion of convertible bonds
July 27, 2017	1	233,290	66,385,263	—	Issue of new shares as restricted stock compensation
July 26, 2018	2	233,292	66,392,692	—	Issue of new shares as restricted stock compensation
July 26, 2019	2	233,294	66,401,083	—	Issue of new shares as restricted stock compensation
July 22, 2020	2	233,296	66,410,237	—	Issue of new shares as restricted stock compensation

Note: The above is a record of SECOM's common stock issues since the common stock was listed on the Tokyo Stock Exchange in June 1974.

*One share was split into two.