

Summary of Selected Financial Data

SECOM CO., LTD. and Subsidiaries
Years ended/as of March 31

	In millions of yen					
	2016	2015	2014	2013	2012	2011
Composition of consolidated net sales and operating revenue by segment						
Net sales and operating revenue	¥983,428	¥945,238	¥921,146	¥858,406	¥769,609	¥748,847
Security services:	505,058	487,063	472,449	443,231	425,427	417,350
As a percentage of net sales and operating revenue	51.4%	51.5%	51.3%	51.6%	55.3%	55.7%
Electronic security services	330,843	326,300	318,116	307,477	300,208	299,783
As a percentage of net sales and operating revenue	33.6	34.5	34.5	35.8	39.0	40.0
Other Security services—						
Static guard services	55,907	53,788	51,681	47,877	46,689	46,372
As a percentage of net sales and operating revenue	5.7	5.7	5.6	5.6	6.1	6.2
Armored car services	32,990	21,010	20,767	20,532	20,610	20,129
As a percentage of net sales and operating revenue	3.4	2.2	2.3	2.4	2.7	2.7
Subtotal	88,897	74,798	72,448	68,409	67,299	66,501
Merchandise and other	85,318	85,965	81,885	67,345	57,920	51,066
As a percentage of net sales and operating revenue	8.7	9.1	8.9	7.8	7.5	6.8
Fire protection services	131,743	121,189	122,046	114,130	80,678	75,176
As a percentage of net sales and operating revenue	13.4	12.8	13.3	13.3	10.5	10.1
Medical services	163,538	155,884	150,535	140,957	134,550	125,020
As a percentage of net sales and operating revenue	16.6	16.5	16.3	16.4	17.4	16.7
Insurance services	40,654	38,259	37,011	35,864	33,558	33,133
As a percentage of net sales and operating revenue	4.1	4.1	4.0	4.2	4.4	4.4
Geographic information services	52,553	52,760	54,697	51,194	50,173	43,539
As a percentage of net sales and operating revenue	5.4	5.6	5.9	6.0	6.5	5.8
Information and communication related services	48,294	47,412	46,992	29,541	17,735	16,662
As a percentage of net sales and operating revenue	4.9	5.0	5.1	3.4	2.3	2.2
Real estate and other services	41,588	42,671	37,416	43,489	27,488	37,967
As a percentage of net sales and operating revenue	4.2	4.5	4.1	5.1	3.6	5.1
Net income attributable to SECOM CO., LTD., cash dividends and SECOM CO., LTD. shareholders' equity						
Net income attributable to SECOM CO., LTD.	¥ 84,072	¥ 80,184	¥ 73,979	¥ 70,580	¥ 41,237	¥ 62,665
Cash dividends paid ⁽²⁾	28,373	38,197	22,918	19,645	19,623	18,533
SECOM CO., LTD. shareholders' equity	865,278	825,969	753,099	679,176	612,855	593,495
Consolidated financial ratios						
Percentage of working capital accounted for by:						
Debt—						
Bank loans	5.6	4.7	6.0	5.0	5.7	6.8
Current portion of long-term debt	1.8	1.4	1.8	2.2	3.1	1.7
Straight bonds	0.8	0.9	0.9	1.1	1.4	2.0
Other long-term debt	5.3	4.9	4.6	5.1	3.8	5.5
Total debt	13.5	11.9	13.3	13.4	14.0	16.0
SECOM CO., LTD. shareholders' equity	86.5	88.1	86.7	86.6	86.0	84.0
Total capitalization	100.0	100.0	100.0	100.0	100.0	100.0
Return on total assets (percentage) ^(a)	5.0	5.3	5.1	5.3	3.5	5.4
Return on equity (percentage) ^(b)	9.7	9.7	9.8	10.4	6.7	10.6
Percentage of net sales and operating revenue absorbed by ^(c) :						
Depreciation and amortization	7.4	7.3	7.2	7.0	7.5	7.6
Rental expense under operating leases	2.5	2.4	2.4	2.1	2.1	2.2
Ratio of accumulated depreciation to depreciable assets (percentage)						
.....	62.8	61.6	60.8	60.0	63.4	62.5
Net property turnover (times) ^(c)	2.38	2.38	2.34	2.24	2.49	2.49
Before-tax interest coverage (times) ^(c) ^(d)	89.2	93.8	90.4	78.8	51.8	65.1

Note: Installation revenue is included in the corresponding electronic security services.

	2016	2015	2014	2013	2012	2011
Number of shares outstanding						
Issued	233,288,717	233,288,717	233,288,717	233,288,717	233,288,717	233,288,717
Owned by the Company	15,026,824	15,024,812	15,022,012	15,018,951	15,017,691	15,258,553
Balance	218,261,893	218,263,905	218,266,705	218,269,766	218,271,026	218,030,164
Per share information						
Net income attributable to SECOM CO., LTD. per share (in yen) ⁽¹⁾	¥ 385.19	¥ 367.37	¥ 338.94	¥ 323.36	¥ 188.97	¥ 287.41
Cash dividends paid per share (in yen) ⁽²⁾	130.00	175.00	105.00	90.00	90.00	85.00
SECOM CO., LTD. shareholders' equity per share (in yen) ⁽³⁾	3,964.40	3,784.27	3,450.36	3,111.64	2,807.77	2,722.08
Cash flow per share (in yen) ^{(1)(e)}	565.70	557.88	529.35	496.34	365.28	458.62
Price/Book value ratio	2.11	2.12	1.72	1.56	1.44	1.42
Price/Earnings ratio	21.72	21.84	17.54	15.00	21.43	13.45
Price/Cash flow ratio	14.79	14.38	11.23	9.77	11.09	8.43
Stock price at year-end (in yen)	8,366	8,025	5,946	4,850	4,050	3,865

Notes: (a) Net income attributable to SECOM CO., LTD. / Total assets
(b) Net income attributable to SECOM CO., LTD. / SECOM CO., LTD. shareholders' equity
(c) Including discontinued operations
(d) (Income before income taxes and equity in net income of affiliated companies + Interest expense)/Interest expense
(e) (Net income attributable to SECOM CO., LTD. + Depreciation and amortization - Dividends approved)/Average number of shares outstanding during each period

(1) Per share amounts are based on the average number of shares outstanding during each period.
(2) Subsequent to March 31, 2016, cash dividends of ¥15,278 million (¥70 per share) were approved at the general shareholders' meeting on June 24, 2016 (see Note 18 of the accompanying notes to consolidated financial statements).
(3) Per share amounts are based on the number of shares outstanding at the end of each period, less treasury stock.

Common Stock Data

SECOM CO., LTD.
As of March 31

SHAREHOLDER INFORMATION	2016	2015	2014	2013	2012	2011
Number of shareholders.....	24,975	24,852	27,054	27,628	29,118	30,338
Common shares held by:						
Japanese government and local public entities.....	—%	—%	—%	—%	—%	0.08%
Financial institutions.....	32.50	29.89	31.28	30.86	29.88	30.76
Securities firms.....	3.52	3.43	4.88	5.58	6.08	4.75
Other domestic corporations.....	2.92	3.16	2.56	3.63	3.68	3.71
Foreign investors.....	44.46	44.95	42.32	41.33	41.25	41.27
Individuals and others.....	10.16	12.13	12.52	12.16	12.67	12.89
Treasury stock.....	6.44	6.44	6.44	6.44	6.44	6.54
Total.....	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

PRICE INFORMATION (TOKYO STOCK EXCHANGE)

		Price per share (in yen)		Nikkei Stock Average (in yen)	
		High	Low	High	Low
2014	April–June.....	¥6,502	¥5,554	¥15,376.24	¥13,910.16
	July–September.....	6,640	6,130	16,374.14	14,778.37
	October–December.....	7,247	5,764	17,935.64	14,532.51
2015	January–March.....	8,318	6,530	19,754.36	16,795.96
	April–June.....	9,041	7,857	20,868.03	19,034.84
	July–September.....	8,510	7,038	20,841.97	16,930.84
	October–December.....	8,630	7,064	20,012.40	17,722.42
2016	January–March.....	8,781	7,307	18,450.98	14,952.61

COMMON STOCK ISSUES

Date	Additional shares issued (In thousands)	Shares outstanding after issue (In thousands)	Share capital after issue (In thousands of yen)	Allotment ratio to shareholders	Remarks
June 15, 1974	1,968	9,200	¥ 460,000	—	Issue at market price (¥900)
Dec. 21, 1974	2,760	11,960	598,000	3 for 10	Stock split
May 21, 1975	1,196	13,156	657,800	1 for 10	Stock split
May 21, 1975	1,244	14,400	720,000	—	Issue at market price (¥1,134)
Dec. 1, 1975	4,320	18,720	936,000	3 for 10	Stock split
May 31, 1976	1,880	20,600	1,030,000	—	Issue at market price (¥2,570)
June 1, 1976	2,060	22,660	1,133,000	1 for 10	Stock split
Dec. 1, 1976	6,798	29,458	1,472,900	3 for 10	Stock split
Nov. 30, 1977	2,042	31,500	1,575,000	—	Issue at market price (¥1,700)
Dec. 1, 1977	6,300	37,800	1,890,000	2 for 10	Stock split
Dec. 1, 1978	7,560	45,360	2,268,000	2 for 10	Stock split
June 1, 1981	3,000	48,360	2,418,000	—	Issue at market price (¥2,230)
Dec. 1, 1981	4,836	53,196	2,659,800	1 for 10	Stock split
Jan. 20, 1983	5,320	58,516	3,000,000	1 for 10	Stock split
Nov. 30, 1983	194	58,710	3,280,942	—	Conversion of convertible bonds
Nov. 30, 1984	1,418	60,128	5,329,282	—	Conversion of convertible bonds
Nov. 30, 1985	186	60,314	5,602,945	—	Conversion of convertible bonds
Jan. 20, 1986	6,031	66,345	5,602,945	1 for 10	Stock split
Nov. 30, 1986	2,878	69,223	11,269,932	—	Conversion of convertible bonds
Nov. 30, 1987	1,609	70,832	15,021,200	—	Conversion of convertible bonds
Jan. 20, 1988	3,541	74,373	15,021,200	0.5 for 10	Stock split
Nov. 30, 1988	439	74,812	16,063,099	—	Conversion of convertible bonds
Nov. 30, 1989	1,808	76,620	21,573,139	—	Conversion of convertible bonds
Jan. 19, 1990	22,986	99,606	21,573,139	3 for 10	Stock split
Mar. 31, 1990	1,446	101,052	25,070,104	—	Conversion of convertible bonds
Mar. 31, 1991	2,949	104,001	32,244,732	—	Conversion of convertible bonds
Mar. 31, 1992	2,035	106,036	37,338,751	—	Conversion of convertible bonds
Mar. 31, 1993	267	106,303	37,991,568	—	Conversion of convertible bonds
Mar. 31, 1994	6,986	113,289	56,756,263	—	Conversion of convertible bonds
Mar. 31, 1995	477	113,766	58,214,178	—	Conversion of convertible bonds
Mar. 31, 1996	613	114,379	59,865,105	—	Conversion of convertible bonds
Mar. 31, 1997	1,825	116,204	65,253,137	—	Conversion of convertible bonds
Mar. 31, 1998	29	116,233	65,327,060	—	Conversion of convertible bonds
Mar. 31, 1999	159	116,392	65,709,927	—	Conversion of convertible bonds
Nov. 19, 1999	116,410	232,802	65,709,927	10 for 10*	Stock split
Mar. 31, 2000	273	233,075	66,096,852	—	Conversion of convertible bonds
Mar. 31, 2001	25	233,100	66,126,854	—	Conversion of convertible bonds
Mar. 31, 2002	175	233,275	66,360,338	—	Conversion of convertible bonds
Mar. 31, 2003	6	233,281	66,368,827	—	Conversion of convertible bonds
Mar. 31, 2005	8	233,289	66,377,829	—	Conversion of convertible bonds

Notes: 1. The above is a record of SECOM's common stock issues since the common stock was listed on the Tokyo Stock Exchange in June 1974.

2. As of March 31, 2016, the number of shares outstanding was 233,289 thousand and share capital was ¥66,377,829 thousand.

*One share was split into two.