

Financial Highlights

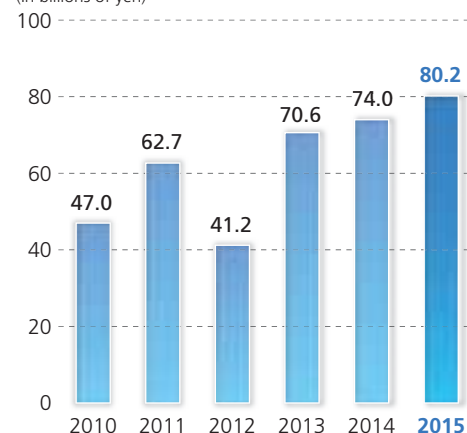
U.S. GAAP

SECOM CO., LTD. and Subsidiaries For the years ended/as of March 31	In millions of yen			In thousands of U.S. dollars
	Years ended March 31			Year ended March 31
	2015	2014	2013	2015
Net sales and operating revenue	¥ 945,238	¥ 921,146	¥ 858,406	\$ 7,876,983
Operating income	122,007	120,078	113,549	1,016,725
Net income attributable to SECOM CO., LTD.	80,184	73,979	70,580	668,200
Total assets	1,525,863	1,440,705	1,340,350	12,715,525
Total SECOM CO., LTD. shareholders' equity	825,969	753,099	679,176	6,883,076
			In yen	In U.S. dollars
Per share of common stock:				
Net income attributable to SECOM CO., LTD.	¥ 367.37	¥ 338.94	¥ 323.36	\$ 3.06
Cash dividends	175.00	105.00	90.00	1.46
SECOM CO., LTD. shareholders' equity	3,784.27	3,450.36	3,111.64	31.54

- Notes: 1. Yen amounts have been translated into U.S. dollars, solely for the convenience of the reader, at the approximate rate of ¥120=US\$1, the rate prevailing on the Tokyo Foreign Exchange Market on March 31, 2015.
2. Net income attributable to SECOM CO., LTD. per share of common stock is based on the average number of shares outstanding during each period, less treasury stock.
3. SECOM CO., LTD. shareholders' equity per share of common stock is based on the number of shares outstanding at the end of each period, less treasury stock.
4. Cash dividends per share of common stock are based on dividends approved and paid in each fiscal year. At the general shareholders' meeting held on June 25, 2014, shareholders approved a proposal to pay an annual dividend of ¥115.00 per share for fiscal year 2014. Subsequently at the Board of Directors' meeting held on November 10, 2014, directors approved a proposal to pay an interim dividend of ¥60.00 per share for the first half of the year ended March 31, 2015. Because the interim dividend, the record date for which is September 30, was newly adopted in the year ended March 31, 2015, the actual figure for dividends paid to shareholders for the year ended March 31, 2015, is the aggregate of the two. At the general shareholders' meeting held on June 25, 2015, approval was granted for a proposal to pay a year-end dividend of ¥65.00 for the year ended March 31, 2015. (For further information, please see Note 18 of the accompanying Notes to Consolidated Financial Statements.)
5. Effective from the fiscal year ended March 31, 2014, losses attributable to certain businesses in the real estate and other services segment are reclassified and presented as "loss from discontinued operations, net of tax" in the consolidated statements of income. Figures for previous fiscal years have been restated to conform with this change.

Net income attributable to SECOM CO., LTD. (U.S. GAAP)

(In billions of yen)



Note: In the year ended March 31, 2015, net income attributable to SECOM CO., LTD., advanced ¥6.2 billion, to ¥80.2 billion. This result was attributable to an increase in operating income in the insurance services segment, which reflected a decline in losses due to damage caused by natural disasters, as well as to an increase in operating income in the security services segment, owing mainly to higher segment net sales and operating revenue. Another contributing factor was a decrease in income taxes, a consequence of tax reform in Japan, which lowered the statutory tax rate.

In the year ended March 31, 2014, net income attributable to SECOM CO., LTD., rose ¥3.4 billion, to ¥74.0 billion. Factors behind this result include an increase in operating income in the fire protection services segment, owing to robust segment net sales and operating revenue and the reduction of cost of sales; a full year of contributions from information and communication related services segment subsidiary At Tokyo Corporation, consolidated in the previous period; and an increase in operating income in the security services segment, attributable to higher segment net sales and operating revenue.

In the year ended March 31, 2013, net income attributable to SECOM CO., LTD., climbed ¥29.3 billion, to ¥70.6 billion. This result was due primarily to the contributions of two newly acquired subsidiaries in Japan—Nittan Co., Ltd., a major domestic provider of fire protection services, and At Tokyo, a leading data center services firm—which were consolidated during the period, as well as to a decline in write-down on real estate inventories and a decrease in impairment loss on long-lived assets, which is included in loss from discontinued operations.

Pursuant to the applicable Japanese law, SECOM is required to publish results in line with accounting principles generally accepted in Japan (Japanese GAAP). Key financial highlights calculated using Japanese GAAP are shown below for reference.

Japanese GAAP

SECOM CO., LTD. and Subsidiaries For the years ended/as of March 31	In millions of yen			In thousands of U.S. dollars
	Years ended March 31			Year ended March 31
	2015	2014	2013	2015
Revenue	¥ 840,722	¥ 822,228	¥ 765,635	\$ 7,006,017
Operating profit	123,615	120,018	108,370	1,030,125
Ordinary profit	136,688	126,677	113,618	1,139,067
Net income	75,392	69,876	63,658	628,267
Total assets	1,410,715	1,328,226	1,249,110	11,755,958
Total net assets	907,341	830,369	764,139	7,561,175
			In yen	In U.S. dollars
Per share of common stock:				
Net income	¥ 345.42	¥ 320.14	¥ 291.65	\$ 2.88
Cash dividends	175.00	105.00	90.00	1.46
Net assets	3,667.33	3,345.06	3,065.13	30.56

Note: Cash dividends per share of common stock are based on dividends approved and paid in each fiscal year. At the general shareholders' meeting held on June 25, 2014, shareholders approved a proposal to pay an annual dividend of ¥115.00 per share for fiscal year 2014. Subsequently at the Board of Directors' meeting held on November 10, 2014, directors approved a proposal to pay an interim dividend of ¥60.00 per share for the first half of the year ended March 31, 2015. Because the interim dividend, the record date for which is September 30, was newly adopted in the year ended March 31, 2015, the actual figure for dividends paid to shareholders for the year ended March 31, 2015, is the aggregate of the two. At the general shareholders' meeting held on June 25, 2015, approval was granted for a proposal to pay a year-end dividend of ¥65.00 for the year ended March 31, 2015.

Net Income (Japanese GAAP)

(In billions of yen)

