

Since its establishment in 1962, **SECOM CO., LTD.**, a pioneer in Japan's security services industry, has sought to develop and encourage broad acceptance of pioneering services and systems that make life more convenient and comfortable and provide security and peace of mind, in line with its belief in the importance of contributing to society through its business activities.

Beginning with Japan's first on-line security system for commercial use, launched in 1966, SECOM has continued to grow its businesses by developing and popularizing advanced services and systems that respond to evolving social imperatives and benefit society. These include an on-line home security system, introduced in 1981, and COCO-SECOM, a mobile personal security system for outdoor use, which debuted in 2001.

The overarching mission of SECOM, which comprises the parent company and the companies of the SECOM Group, is to provide safety and security and make life more convenient and comfortable whenever and wherever necessary. Accordingly, the Company is pressing ahead with efforts to realize its vision for the future, the Social System Industry, which describes a framework of distinctive, integrated services and systems. To this end, we have capitalized on our extensive business portfolio—which has expanded to include security services, fire protection services, medical services, insurance services, geographic information services, information and communication related services, and real estate and other services—to create a solid foundation for future growth, working not only to enhance individual businesses but also to integrate services and systems, thereby yielding considerable synergies that will drive future growth.

Today, we continue to maximize Group synergies to expand the scope of our operations by promoting the "ALL SECOM" concept, which focuses on rallying Group strengths to create uniquely SECOM services and systems. Through these efforts, we encourage people to turn to SECOM with the confidence that doing so will help them resolve security and other concerns.

We have also expanded our focus beyond Japan. Currently active in 21 countries and territories, where we provide distinctive security services, fire protection services, medical services and geographic information services customized to reflect local needs and sensibilities, we continue to strengthen and grow our overseas operations.

Contents

2	SECOM's Vision	37	Audited Financial Statements
4	Financial Highlights	70	Other Financial Data
6	A Message to Shareholders	75	Consolidated Financial Data (Based on Japanese GAAP) [Reference]
10	Special Feature: ALL SECOM—Developing New Services that Anticipate Future Needs	79	Nonconsolidated Financial Data (Based on Japanese GAAP) [Reference]
14	SECOM Today	83	Corporate Information
30	SECOM's CSR	87	SECOM's Basic Business Areas
32	Close-up—Support for Competitive Sports	89	Directors, Audit and Supervisory Board Members and Executive Officers
33	Financial Review		

