

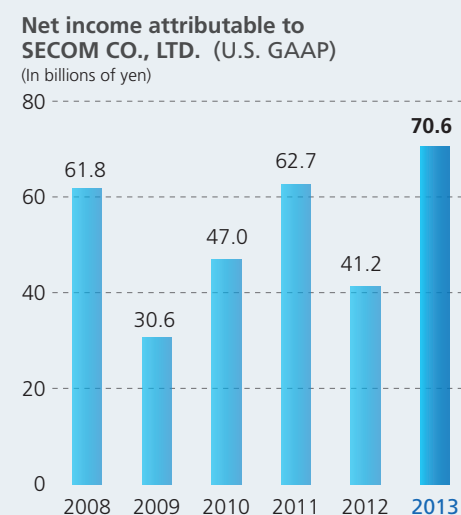
Financial Highlights

U.S. GAAP

SECOM CO., LTD. and Subsidiaries Three years ended March 31, 2013	In millions of yen			In thousands of U.S. dollars
	Years ended March 31			Year ended March 31
	2013	2012	2011	2013
Net sales and operating revenue	¥ 861,885	¥ 772,482	¥ 751,868	\$ 9,168,989
Operating income	112,768	78,826	100,432	1,199,660
Net income attributable to SECOM CO., LTD.	70,580	41,237	62,665	750,851
Total assets	1,340,350	1,179,824	1,171,152	14,259,043
Total SECOM CO., LTD. shareholders' equity	679,176	612,855	593,495	7,225,277

Per share of common stock:	In yen			In U.S. dollars
	2013	2012	2011	2013
Net income attributable to SECOM CO., LTD.	¥ 323.36	¥ 188.97	¥ 287.41	\$ 3.44
Cash dividends	90.00	90.00	85.00	0.96
SECOM CO., LTD. shareholders' equity	3,111.64	2,807.77	2,722.08	33.10

- Notes: 1. Yen amounts have been translated into U.S. dollars, solely for the convenience of the reader, at the rate of ¥94=US\$1, the rate prevailing on the Tokyo Foreign Exchange Market on March 31, 2013.
 2. Net income attributable to SECOM CO., LTD. per share of common stock is based on the average number of shares outstanding during each period, less treasury stock.
 3. SECOM CO., LTD. shareholders' equity per share of common stock is based on the number of shares outstanding at the end of each period, less treasury stock.
 4. Cash dividends per share of common stock shown are based on dividends approved and paid in each period. Subsequent to March 31, 2013, cash dividends of ¥105.00 per share were approved at the general shareholders' meeting held on June 25, 2013 (see Note 18 of the accompanying Notes to Consolidated Financial Statements).



Note: Net income attributable to SECOM CO., LTD., in the year ended March 31, 2013, climbed ¥29.3 billion, to ¥70.6 billion. This result was due primarily to the contributions of two newly acquired subsidiaries in Japan—Nittan Co., Ltd., a major domestic provider of fire protection services, and At Tokyo Corporation, a leading data center services firm, which were consolidated during the period, as well as to declines in write-down on real estate inventories and impairment loss on long-lived assets.

Net income attributable to SECOM CO., LTD. in the year ended March 31, 2012, fell ¥21.4 billion, to ¥41.2 billion, as the Company wrote down real estate inventories in light of dwindling demand in the condominium market, which prompted a dramatic reorganization of its related business, while flagging economic conditions resulted in the recognition of an impairment loss on long-lived assets, principally real estate.

Net income attributable to SECOM CO., LTD. in the year ended March 31, 2011, rose ¥15.7 billion, to ¥62.7 billion. This result primarily reflected operating income in the real estate development and sales segment, compared with an operating loss in the previous period, and a gain on private equity investments, compared with a loss in the previous period.

Pursuant to the applicable Japanese law, SECOM is required to publish results in line with accounting principles generally accepted in Japan (Japanese GAAP). Key financial highlights calculated using Japanese GAAP are shown below for reference.

Japanese GAAP

SECOM CO., LTD. and Subsidiaries Three years ended March 31, 2013	In millions of yen			In thousands of U.S. dollars
	Years ended March 31			Year ended March 31
	2013	2012	2011	2013
Revenue	¥ 765,635	¥ 679,173	¥ 663,887	\$ 8,145,053
Operating profit	108,370	81,078	99,141	1,152,872
Ordinary profit	113,618	87,839	109,674	1,208,702
Net income	63,658	35,489	60,846	677,213
Total assets	1,249,110	1,101,884	1,094,400	13,288,404
Total net assets	764,139	671,517	654,055	8,129,138

Per share of common stock:	In yen			In U.S. dollars
	2013	2012	2011	2013
Net income	¥ 291.65	¥ 162.63	¥ 279.07	\$ 3.10
Cash dividends	90.00	90.00	85.00	0.96
Net assets	3,065.13	2,785.56	2,716.35	32.61

Note: Cash dividends per share of common stock shown are based on dividends approved and paid in each period. Subsequent to March 31, 2013, cash dividends of ¥105.00 per share were approved at the general shareholders' meeting held on June 25, 2013.

Net Income (Japanese GAAP)

