Since its establishment in 1962, SECOM CO., LTD., a pioneer in Japan's security services industry, has sought to develop and encourage broad acceptance of its innovative, integrated services and systems that contribute to security and peace of mind, in line with its belief in the importance of contributing to society through its business activities. Such efforts have enabled SECOM to achieve steady growth.

Beginning with Japan's first on-line security system for commercial use, SECOM has developed a wide range of pioneering services and systems over the years. These include an on-line home security system and COCO-SECOM, a mobile personal security system for outdoor use.

Today, the overarching mission of SECOM—comprising the parent company and its subsidiaries and affiliated companies—is to provide safety and security for people whenever and wherever necessary. Accordingly, SECOM is pressing ahead with efforts to realize its vision for the future, the Social System Industry, which describes a framework of distinctive, integrated services and systems that make life more secure, convenient and comfortable. To this end, SECOM is leveraging its extensive business portfolio—which has expanded to include security services, fire protection services, medical services, insurance services, geographic information services, real estate development and sales, and information and communication related and other services-to create a solid foundation for future growth, and working not only to enhance individual businesses but also to integrate services and systems, thereby yielding considerable synergies to drive future growth.

With the aim of maximizing Group synergies to expand the scope of its operations, SECOM continues to promote the "ALL SECOM" concept, which focuses on rallying Group strengths to create uniquely SECOM systems and services that enhance convenience and comfort and deliver security and peace of mind, thereby ensuring that SECOM remains an ever-present and trusted part of life for customers everywhere.

SECOM has expanded into 19 countries and territories outside of Japan, providing security services, fire protection services, medical services and geographic information services customized to reflect local needs and sensibilities. SECOM continues working to further strengthen and grow its overseas operations.

Contents

2 SECOM's Vision 4 Financial Highlights 6 A Message to Shareholders 10 Strategic Highlights 12 Special Feature—ALL SECOM: Driving Future Growth 16 SECOM Today 32 CSR 33 Financial Review 37 Audited Financial Statements 70 Other Financial Data 75 Consolidated Financial Data (Based on Japanese GAAP) [Reference] 79 Nonconsolidated Financial Data (Based on Japanese GAAP) [Reference] 83 Corporate Information 87 SECOM's Basic Business Areas 89 Directors, Audit and Supervisory Board Members and Executive Officers