HIGHLIGHTS

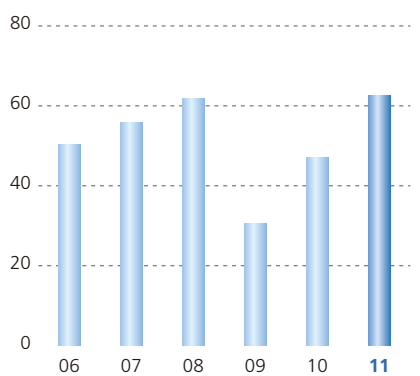
U.S. GAAP

SECOM CO., LTD. and Subsidiaries
Three years ended March 31, 2011

	In millions of yen			In thousands of U.S. dollars
	Years ended March 31			Year ended March 31
	2011	2010	2009	**2011**
Net sales and operating revenue	**¥ 751,868**	¥ 670,644	¥ 684,016	**$ 9,058,651**
Operating income	**100,432**	97,178	76,259	**1,210,024**
Net income attributable to SECOM CO., LTD.	**62,665**	46,989	30,560	**755,000**
Total assets	**1,171,152**	1,138,147	1,143,141	**14,110,265**
Total SECOM CO., LTD. shareholders' equity	**593,495**	569,799	528,721	**7,150,542**
	In yen			In U.S. dollars
Per share of common stock:				
Net income attributable to SECOM CO., LTD.	**¥ 287.41**	¥ 215.51	¥ 137.42	**$ 3.46**
Cash dividends	**85.00**	85.00	85.00	**1.02**
SECOM CO., LTD. shareholders' equity	**2,722.08**	2,613.34	2,424.91	**32.80**

Notes: 1. Yen amounts have been translated into U.S. dollars, solely for the convenience of the reader, at the rate of ¥83=US$1, the rate prevailing on the Tokyo Foreign Exchange Market on March 31, 2011.
2. Net income attributable to SECOM CO., LTD. per share of common stock is based on the average number of shares outstanding during each period, less treasury stock.
3. SECOM CO., LTD. shareholders' equity per share of common stock is based on the number of shares outstanding at the end of each period, less treasury stock.
4. Cash dividends per share of common stock shown are based on dividends approved and paid in each period. Subsequent to March 31, 2011, cash dividends of ¥90.00 per share were approved at the general shareholders' meeting held on June 24, 2011 (see Note 18 of the accompanying Notes to Consolidated Financial Statements).

Net income attributable to SECOM CO., LTD. (U.S. GAAP)
(In billions of yen)



Note: Net income attributable to SECOM CO., LTD. in the year ended March 31, 2011, rose ¥15.7 billion, to ¥62.7 billion. This result was attributable to operating income in the real estate development and sales segment, compared with an operating loss in the previous period, and to a gain on private equity investments, compared with a loss in the previous period.

Net income attributable to SECOM CO., LTD. in the year ended March 31, 2010, increased ¥16.4 billion, to ¥47.0 billion. Principal factors behind this result were decreases in loss on other-than-temporary impairment of investment securities and operating loss in the real estate development and sales segment.

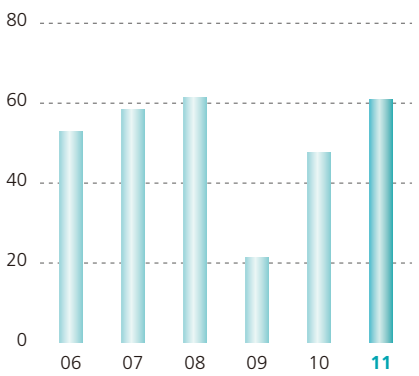
Net income attributable to SECOM CO., LTD. in the year ended March 31, 2009, declined ¥31.2 billion, to ¥30.6 billion. This result was due mainly to an increase in loss on other-than-temporary impairment of investment securities, reflecting a stagnant stock market, and an operating loss in the real estate development and sales segment, owing to flagging conditions in the condominium market.

Pursuant to the applicable Japanese law, SECOM is required to publish results in line with accounting principles generally accepted in Japan (Japanese GAAP). Key financial highlights calculated using Japanese GAAP are shown below for reference.

Japanese GAAP

SECOM CO., LTD. and Subsidiaries
Three years ended March 31, 2011

	In millions of yen			In thousands of U.S. dollars
	Years ended March 31			Year ended March 31
	2011	2010	2009	**2011**
Revenue	**¥ 663,887**	¥ 654,678	¥ 678,400	**$ 7,998,639**
Operating profit	**99,141**	98,539	87,634	**1,194,470**
Ordinary profit	**109,674**	98,327	90,924	**1,321,373**
Net income	**60,846**	47,611	21,502	**733,084**
Total assets	**1,094,400**	1,081,679	1,090,483	**13,185,542**
Total net assets	**654,055**	625,153	582,608	**7,880,181**
	In yen			In U.S. dollars
Per share of common stock:				
Net income	**¥ 279.07**	¥ 218.37	¥ 96.69	**$ 3.36**
Cash dividends	**85.00**	85.00	85.00	**1.02**
Net assets	**2,716.35**	2,561.94	2,380.12	**32.73**

Note: Cash dividends per share of common stock shown are based on dividends approved and paid in each period. Subsequent to March 31, 2011, cash dividends of ¥90.00 per share were approved at the general shareholders' meeting held on June 24, 2011.

Net Income (Japanese GAAP)
(In billions of yen)