CONTENTS

SECOM'S Vision



The Social System Industry: Combining the products and services of the SECOM Group into distinctive packages to achieve our overarching goal of providing safety and security for people whenever and wherever necessary.

A Message to Shareholders





At the general shareholders' meeting, shareholders approved a resolution to pay annual cash dividends of ¥85.00 per share. With the aim of enhancing returns, we also repurchased ¥30.0 billion worth of treasury stock during the period under review. 2

4

Business Index

SECOM Today—SECOM's Core Businesses



We have developed a distinctive, integrated approach that allows us to offer reliable, high-grade security services to customers at appropriate prices. This has enabled us to create on-line security systems that respond to the diverse needs of subscribers.

SECOM in the PRC: Firmly Positioned on a Growth Trajectory 18



In the People's Republic of China (PRC), we have established a number of security services companies, focusing particularly on key cities in the country's high-growth coastal areas. In the coming years, we will work to broaden our presence to include the central and western areas of the PRC, with the aim of offering "SECOM-style" on-line security services to customers throughout the country.

Financial Review ·····	25
Audited Financial Statements	29
Other Financial Data	60
Supplemental Consolidated Financial Data (Based on Japanese GAAP)	65
Supplemental Nonconsolidated Financial Data (Based on Japanese GAAP)	69
Corporate Information	73
SECOM Group's Basic Business Areas	77
Directors, Corporate Auditors and Executive Officers	

Note: Unless specified otherwise, all figures contained in this annual report are based on the financial statements, which have been calculated and are presented in accordance with accounting principles generally accepted in the United States (U.S. GAAP).