

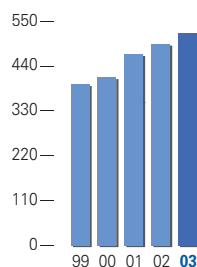
# HIGHLIGHTS

SECOM CO., LTD. and Subsidiaries  
Three years ended March 31, 2003

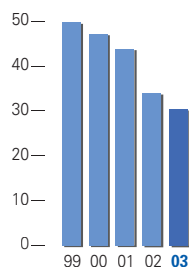
	In millions of yen			In thousands of U.S. dollars
	Years ended March 31			Year ended March 31
	2003	2002	2001	2003
Revenue and other income.....	¥ <b>520,743</b>	¥ 493,526	¥468,293	<b>\$4,339,525</b>
Net income .....	<b>30,275</b>	34,082	43,996	<b>252,292</b>
Total assets.....	<b>1,158,082</b>	1,166,113	882,334	<b>9,650,684</b>
Total shareholders' equity.....	<b>372,518</b>	401,326	377,304	<b>3,104,318</b>
			In yen	In U.S. dollars
Per share of common stock:				
Net income (basic).....	¥ <b>132.87</b>	¥ 146.19	¥ 188.76	<b>\$ 1.11</b>
Cash dividends paid.....	<b>40.00</b>	40.00	40.00	<b>0.33</b>
Shareholders' equity.....	<b>1,655.04</b>	1,720.57	1,618.64	<b>13.79</b>

- Notes: 1. Yen amounts have been translated into U.S. dollars, for convenience only, at the rate of ¥120=US\$1, the rate prevailing on the Tokyo Foreign Exchange Market on March 31, 2003. Billion is used in the American sense of one thousand million.
2. Net income per share of common stock is based on the average number of shares outstanding during each period.
3. Shareholders' equity per share of common stock is based on the number of shares outstanding at the end of each period, minus treasury stock.
4. Subsequent to March 31, 2003, cash dividends per share of ¥40.00 were approved at the general shareholders' meeting on June 27, 2003 (see Note 18 of the accompanying Notes to Consolidated Financial Statements).

**Revenue and Other Income**  
(In billions of yen)



**Net Income**  
(In billions of yen)



**Total Shareholders' Equity**  
(In billions of yen)

