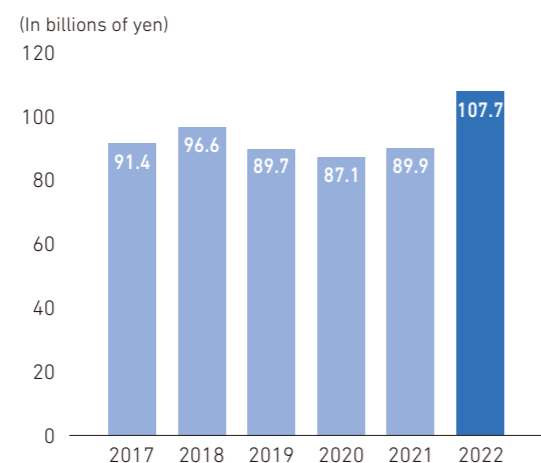


Financial Highlights

U.S. GAAP SECOM CO., LTD. and Subsidiaries For the years ended/as of March 31	In millions of yen			In thousands of U.S. dollars
	Years ended March 31			Year ended March 31
	2022	2021	2020	2022
Net sales and operating revenue	¥1,166,098	¥1,135,339	¥1,132,632	\$ 9,558,180
Operating income	156,402	135,809	129,627	1,281,982
Net income attributable to SECOM CO., LTD.	107,731	89,913	87,136	883,040
Total assets	2,183,466	2,137,806	2,081,120	17,897,264
Total SECOM CO., LTD. shareholders' equity	1,209,512	1,142,323	1,088,738	9,914,032
			In yen	In U.S. dollars
Per share of common stock:				
Net income attributable to SECOM CO., LTD.	¥ 492.83	¥ 411.95	¥ 399.23	\$ 4.04
Cash dividends	175.00	170.00	170.00	1.43
(Interim dividend)	90.00	85.00	85.00	0.74
SECOM CO., LTD. shareholders' equity	5,546.11	5,233.74	4,988.25	45.46

- Notes: 1. Yen amounts have been translated into U.S. dollars, solely for the convenience of the reader, at the approximate rate of ¥122=US\$1, the rate prevailing on the Tokyo Foreign Exchange Market on March 31, 2022.
2. Net income attributable to SECOM CO., LTD. per share of common stock is based on the average number of shares outstanding during each period, less treasury stock.
3. SECOM CO., LTD. shareholders' equity per share of common stock is based on the number of shares outstanding at the end of each period, less treasury stock.
4. Cash dividends per share of common stock are based on dividends approved and paid in each fiscal year. At the general shareholders' meeting held on June 28, 2022, approval was granted for a proposal to pay a year-end dividend of ¥90.00 for the year ended March 31, 2022.

Net income attributable to SECOM CO., LTD. (U.S. GAAP)



Note: In the fiscal year ended March 31, 2022, net income attributable to SECOM CO., LTD., advanced ¥17.8 billion, to ¥107.7 billion. The principal factor behind this result was higher operating income. This was due to increases in net sales and operating revenue, and in operating income, in three segments. Higher results in the security services segment were underpinned by increases for electronic security services in Japan and overseas and for static security guard services. The fire protection services segment benefited from a concentration of profitable projects during the period. The medical services segment was bolstered by improvements in the earnings of partner hospitals in Japan and a general hospital in India.

In the year ended March 31, 2021, net income attributable to SECOM CO., LTD., advanced ¥2.8 billion, to ¥89.9 billion, notwithstanding the negative impact of COVID-19 in certain areas. This reflected an increase in operating income, which was bolstered by favorable results in the insurance services, BPO and ICT services, and geospatial information services segments, as well as a gain on other-than-temporary impairment of investment securities, compared with a loss in the previous fiscal year.

In the year ended March 31, 2020, net income attributable to SECOM CO., LTD., decreased ¥2.6 billion, to ¥87.1 billion, despite operating income growth led by the fire protection services segment. This was primarily due to a loss on private equity investments, compared with a gain on such investments in the previous fiscal year, and an increase in income taxes that reflected a larger reversal of the valuation allowance in the preceding period.

Pursuant to the applicable Japanese law, SECOM is required to publish results in line with accounting principles generally accepted in Japan (Japanese GAAP). Key financial highlights calculated using Japanese GAAP are shown below for reference.

Japanese GAAP SECOM CO., LTD. and Subsidiaries For the years ended/as of March 31	In millions of yen			In thousands of U.S. dollars
	Years ended March 31			Year ended March 31
	2022	2021	2020	2022
Revenue	¥1,049,859	¥1,035,898	¥1,060,070	\$ 8,605,402
Operating profit	143,499	136,925	142,858	1,176,221
Ordinary profit	153,186	138,990	151,356	1,255,623
Net income attributable to owners of the parent	94,273	74,681	89,080	772,730
Total assets	1,907,755	1,864,179	1,815,121	15,637,336
Total net assets	1,256,036	1,229,824	1,172,494	10,295,377
			In yen	In U.S. dollars
Per share of common stock:				
Net income	¥ 431.27	¥ 342.17	¥ 408.14	\$ 3.54
Cash dividends	180.00	170.00	170.00	1.48
(Interim dividend)	90.00	85.00	85.00	0.74
Net assets	5,147.30	4,958.18	4,742.58	42.19

Note: Cash dividends per share of common stock are based on dividends the record dates for which fall in each fiscal year. The consolidated dividend payout ratio for the year ended March 31, 2022, was 41.7%.

Net income attributable to owners of the parent (Japanese GAAP)

